

Business Summary

KIO builds \$2.4bn stake in Spanish industries

ELKEM, Norwegian metals group, reported a loss of NKr125m(\$18.8m) before extraordinary items in the first nine months, compared with a loss of NKr151m the previous year. Page 31

W German trade surplus shows strong increase

BY ANDREW FISHER IN FRANKFURT

WEST GERMANY recorded one of its biggest trade surpluses last month, showing that many exporters have successfully adapted to the problems caused by a stronger D-Mark.

The surplus for September was DM 11.5bn (£2.8bn) the highest for that month. It compared with DM 6.5bn in August and DM 10.4bn in September of last year. The record was last December, with a DM 11.6bn surplus.

Coming after the holiday period, September is seasonally a month of increased economic activity. Thus Government officials said the higher surplus was not totally surprising. Much of the increased surplus was probably reflected greater trade with Europe, with demand in France and the UK buoyant in the third quarter, said Mr Giles Keating, an economist with Credit Suisse First Boston in London.

Even so, said Ms Ute Geipel, chief economist with Citibank AG in Frankfurt, "the timing is very unfortunate, coming during the whole discussion about international cooperation, the reduction of surpluses, more growth in Germany and less expansion across the Atlantic".

However, she and other economists did not expect a critical reaction from the US, bearing in mind the worldwide stock market collapse partly unleashed by the sharp comments of Mr James Baker, US Treasury Secretary, about German monetary and interest rate policy.

Yesterday, the Bundesbank moved to inject liquidity into the banking system to keep short-term rates low. Foreign exchange officials said the central bank was also allowing a gradual decline in the dollar, which closed in Frankfurt at DM 1.7692 against DM 1.7750 at the start of the day.

The increasing pressure on the D-Mark, likely to be exacerbated by the existence of a continuing high surplus, is expected to cause new strains within the European Monetary System and bring renewed French demands for a realignment, they added.

"German exporters have learned to live with the recent dollar level," said Mr Mushtaq Shah, an economist with UK stockbrokers Phillips and Drew. "So the Bundesbank and German policy-makers will see a lower rate as a necessary evil."

Exports in the first nine months were down by 1.8 per cent at DM 38.4bn, but showed a 1 per cent gain in real terms, the Federal Statistics Office said.

Imports, at DM 30.1bn, were 3.4 per cent lower in volume terms, though, they were up by more than 4 per cent, with import prices 7 per cent lower.

Moscow calls in US envoy for talks

MR EDUARD Shevardnadze, the Soviet Foreign Minister, called in Mr Jack Matlock, the US Ambassador, for a meeting yesterday, sparking speculation that Moscow could be making a new proposal on a summit, Reuter reports from Moscow.

Reporting the Shevardnadze initiative, the official Soviet news agency Tass said the two discussed "matters of mutual interest."

The US embassy confirmed the meeting had taken place but could give no other details. Analysts said there were some signs that Mr Shevardnadze could offer a new proposal aimed at breaking the seeming impasse on setting a date for a new summit between Mr Mikhail Gorbachev, the Soviet leader, and President Reagan of the US.

At talks in Moscow last week, Mr Gorbachev told Mr George Shultz, the US Secretary of State, that he could not set a date for a summit, saying he was concerned it would not produce the right results.

Mr Shevardnadze said later the Kremlin leader's reluctance to go to Washington at the present time was because there had been no movement towards an accord on cutting strategic weapons.

But Soviet officials said earlier yesterday they expected some initiative from the Kremlin to break out of the apparent impasse and make a summit possible, at least before full-scale campaigning for the US presidency begins next summer.

Mr Shevardnadze is due to fly to Prague today for a two-day meeting of Warsaw Pact foreign ministers starting tomorrow, during which he will brief his allies on the results of his talks with Mr Shultz.

WEU defence policy 'platform' adopted

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN THE HAGUE

THE EUROPEAN defence policy "platform", formally adopted by the foreign and defence ministers of the seven-nation Western European Union yesterday, has been hailed by member countries as a modest, but important step towards a more integrated Europe.

The preamble to the "platform on European Security Interests", the official title of the document, makes clear that the member states attach particular importance to its political objectives.

"We are convinced that the construction of an integrated Europe will remain incomplete as long as it does not include security and defence," the document states. "We see the revitalisation of WEU as an important contribution to the broader process of European unification."

Even Sir Geoffrey Howe, the British Foreign Secretary, who described the platform as comprising no more than "a set of key principles that will serve to guide the future development of the WEU," raised his cautious sights when he admitted that it recognised the need for Europe to make "its own distinctive contribution in security and political matters".

The document itself is slightly more ambitious in its formulation when it states that the member countries intend to develop "a more cohesive European defence identity". However, the member states - Britain, France, West Germany, Italy and the three Benelux countries - have been careful to place their efforts in the context of the alliance and their enduring partnership with the US.

The fear that Washington might take exception to such an outspoken statement of European aspirations was clearly uppermost in the ministers' minds.

Thus, the document specifically adopts the late President John F. Kennedy's concept of an Atlantic Alliance standing on two pillars - one American and one European. "It is our conviction that a more united Europe will make a stronger contribution to the Alliance, to the benefit of Western security as a whole. This will enhance the European role in the alliance and ensure the basis for a balanced partnership across the Atlantic. We are resolved to strengthen the European pillar of the Alliance."

The hands of France and Britain can be detected in the drafting of such passages as "to be credible and effective, the strategy of deterrence and defence must continue to be based

on an adequate mix of appropriate nuclear and conventional forces, only the nuclear element of which can confront a potential aggressor with an unacceptable risk. The platform also specifically states that the independent forces of France and the UK contribute to overall defence and security."

Sir Geoffrey and Mr Jean Bernard Raimond, the French Foreign Minister, thus made sure that there was no hint in the document that Western Europe might ever be persuaded to accept denuclearisation.

In this context, it was particularly significant that the platform underlines the member countries' determination to ensure that their obligation to defend other members "at their borders" should be demonstrated by means of "appropriate arrangements".

There was some surprise here at the choice of the two for what will apparently be the first fully-fledged privatisation operation in Turkey. Both are large and unwieldy bodies and Petkim is believed by many bankers to be operating at a loss despite published figures showing a profit.

Placing the corporations under the Public Participations Fund is the first step laid down in the privatisation law.

The Fund is an extra-budgetary body set up by the Ozal Government to handle special projects. Its deputy chairman is Mr Cengiz Israili, a Turkish-American former banker whom the prime minister, Mr Turgut Ozal, has placed in charge of the privatisation programme.

The nominal value of the shares of Sumerbank handed to the Fund is TL 2bn (£1.25m) while Petkim's shares have a face value of TL 150bn.

Turks begin privatisation move

BY DAVID BARCHARD IN ANKARA

TURKEY'S Government yesterday took the first big step in its four-year programme to privatised state-owned enterprises by ordering that two public corporations be placed under the control of the Public Participations Fund.

One is the Sumerbank, a corporation which makes and sells textiles, ceramics, clothing, and shoes, and the other is Petkim, the national petrochemicals corporation.

But Soviet officials said earlier yesterday they expected some initiative from the Kremlin to break out of the apparent impasse and make a summit possible, at least before full-scale campaigning for the US presidency begins next summer.

Mr Shevardnadze is due to fly to Prague today for a two-day meeting of Warsaw Pact foreign ministers starting tomorrow, during which he will brief his allies on the results of his talks with Mr Shultz.

The move appears calculated to embarrass Mr Turgut Ozal, the Prime Minister, who is believed to be planning to lift clauses in the Turkish Penal

Code banning communist and Islamic theocratic political activity after the elections in order to make Turkey eligible to sign the Treaty of Rome.

Turkey applied in April this year to join the European Community. Officials have been saying privately that this means that anti-Communist legislation will have to be repealed.

EC Governments sanctioned the spending, under the Ecu 775m Star telecommunications programme and the Ecu 396m Valoren energy scheme, a year ago.

In a separate move, the European Commission yesterday also gave the go-ahead to Ecu 590m of ERDF grants to help industry and infrastructure projects in seven member states. It was the fifth such allocation this year.

EC agrees grant to help poorer areas

By William Dawkins in Brussels

MOVES to bring improved telecommunications and cheaper energy in the EC's poorest areas are to receive Ecu 1.18bn (£814m) of help from Brussels over the next five years.

The projects, which will help Greece, Spain, Corsica, Ireland and Northern Ireland, Italy and Portugal, were formally adopted yesterday by the European Commission.

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FRANCE TO CONTINUE PRIVATISATION

Economic policies defended

BY IAN DAVIDSON IN PARIS

THE FRENCH Government yesterday vigorously defended its economic policy record and its determination to continue its privatisation programme in spite of the international stock market crisis.

But the opposition Socialist Party reiterated demands for an immediate halt to the privatisation programme and in particular for the abandonment of the Government's plans to denationalise the largest state-owned insurance group, Union des Assurances Parisiennes (UAP).

Until ten days ago, the main focus of the Socialist criticisms of the privatisation programme was on narrow grounds of public morality, centred on the accusation that the Government had been using the allocation of institutional shareholdings as a way of favouring its political friends in finance and industry.

In the past ten days, however, the Socialists have sought to broaden their attack by claiming that the stock market crash undermines the ideological basis of the Government's market-oriented policy.

Yesterday the Government vigorously rejected both levels of attack. Speaking on radio, Mr Jacques Chirac, the Prime Minister, strongly defended the French economic record and claimed that the stock market crisis was an accident, which had no justification in the French economic situation.

Citing the continuing decline in inflation, the continuing improvement in the financial situation of the company sector, and the beginning of a decline in unemployment, the Prime Minister argued (cautiously) that "every criterion should lead to a certain optimism."

He blamed the stock market crash on the increase in long-term interest rates, due in large measure to the American budget and balance of payments deficits, and ruled out any change in the privatisation programme.

"Obviously there can be no question for the Government to put in doubt this policy of privatisation, because it is an economic necessity in the context of the larger European market, which will be a world of increased competition," he said.

Mr Edouard Balladur, the Finance Minister, who has personally managed the privatisation programme, opened a long-awaited National Assembly debate yesterday afternoon with an unqualified defence both of the Government's continued confidence in its free-market philosophy, and of his conduct of the privatisation programme, which he described as "exemplary and transparent."

In reply, Mr Pierre Joxe, leader of the Socialist group, launched an uncharacteristically low-key attack on the Government's plans to privatise UAP, on the grounds that it would be dangerous for the economy, costly for the policy-holders and would cheat small shareholders.

Austrian Socialists open 30th congress in Vienna

BY JOY DEMPSEY IN VIENNA

THE Socialist Party of Austria, backed by the slogan "The party of the future," opened its 30th congress in Vienna yesterday with a call by Mr Fred Sinowatz, the party chairman and former Chancellor of Austria, for a continuation of the party's traditions of tolerance and responsibility towards society.

In his opening address, Mr Sinowatz said the Socialist Party could co-exist ideologically with the Conservative People's Party, the junior partner in the socialist-led coalition government.

But he warned that the party must not renege on its socialist principles. Catchphrases such as "less state and more privatisation" would not, he said, sway the party from its old socialist democratic policies, which

were based on freedom, tolerance and caring.

However, the 180 motions and resolutions to be debated over the next two days reflect growing concern about the future ideological direction

The Socialist Party is shedding part of its hard-left ideology. Under Mr Franz Vranitzky, the Chancellor and a former banker, it is assuming a more technocratic, moderate and modern profile.

Sections of the party sit uncomfortably, not only with the coalition but also with the Government's cautious privatisation programme.

But the loudest criticism is likely to focus on the Government's austerity budget which was presented to parliament last week.

France recalls Commissioner from Tahiti

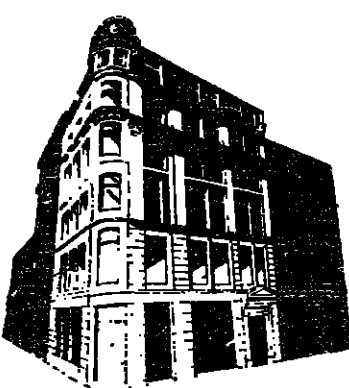
By Our Foreign Staff

FRANCE'S High Commissioner in Tahiti, Mr Pierre Angeli, was reported last night to have been recalled to Paris following mounting criticism about his handling of this week's disturbances in the South Pacific island chain.

Mr Jean Juventin, the Mayor of Papeete, complained that Paris did not inform him that Mr Angeli had decided to declare a state of emergency, impose a dusk to dawn curfew and call in French security forces to police the curfew.

Other reports however said that Mr Angeli's resignation had been planned months ago. Nevertheless his departure, if confirmed, in the middle of the current turmoil would be very unusual.

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EUROPEAN NEWS

Quentin Peel on the huge task of solving the Community's cash crisis

The EC's superhuman agenda

THE EUROPEAN Community's chronic capacity for pushing its deadlines to the limit and beyond is about to be tested once again. Less than six weeks remain before the EC summit meeting in Copenhagen, where Community leaders have set themselves the daunting task of solving every major issue in the cash crisis which has dogged them for the past decade.

It is a superhuman agenda. It means above all finding some way of bringing the soaring Common Agricultural Policy (CAP) spending under control, so it does not swamp every other EC policy.

It means thrashing out agreement on how much new money should be provided by national treasuries to Brussels, to pay for the new policies - research and development, social and regional spending - to which the 12 have committed themselves.

Finally, it means attempting once again to agree on a more equitable system for assessing those payments, and sharing out the available cash, to solve for good the bitter issue of Britain's demand for a budget rebate.

All the old headlines are being trotted out again: EC Budget Crisis, Britain Isolated, and Mrs Thatcher Reads the Riot Act. Yet many of the traditional alliances are suddenly being called into question, and few people seem to have realised.

For a start, the British are no longer being like as isolated as they used to be. Last week's meetings of Foreign and Farm Ministers saw an extraordinary, growing alliance between the UK and the European Commission, occasionally backed by France.

The member state in danger of being most cut off on many

key issues is Italy, normally one of the most fervent and Community-minded of countries.

"The trouble is the British have won the argument, but they refuse to recognise it," said one Danish diplomat. That is one way of looking at it.

The trouble with Italy is it hasn't dived on her negotiators that she is not a poor country any more, a Commission official says. They trot out the old litany of wanting an increase in funds, but they don't want to pay their part of any increase in financing.

Others with longer memories fear worse. "If they don't do a deal in December, I don't think there will be any solution until 1989 at the earliest," said one of the Commission's top negotiators. "They will simply take their eyes off it."

Budget discipline will be the key. The Farm Ministers have been told they must attempt to agree on specific "stabilisers" for every product. That means a system to cut off automatic price support when any crop exceeds a fixed ceiling.

Mrs Thatcher has demanded

export subsidy costs) or drought. The British are strongly opposed. The Commission would set aside a specific monetary reserve for currency costs.

Where the UK and the Commission are remarkably in tune is on giving the Commission much stronger management powers to control costs week by week. Almost all the rest are petrified at such loss of power to Brussels, but the British see it as the only way to give spending controls real teeth.

The second crucial area to be decided is the new system of financing, and the level of national contributions.

The Commission has proposed a switch from the present system, based on value added tax, to one linked to gross national product. Treasuries would still contribute a proportion based on VAT, as well as customs duties and levies as at present, but they would then pay a "fourth resource" reflecting GNP.

The result would marginally reduce the UK contribution, because high British consumption, and low savings, mean the VAT-based take is disproportionately high.

All except Italy and Denmark have now accepted some switch towards a GNP system, although the proportion from the VAT base, as against the GNP base, still has to be negotiated.

In all of that, nobody has yet dared broach the question of the British budget rebate. The Commission is still supposed to be producing details of recommendations on how the present system of (very roughly) a two-thirds reduction of the British net contribution might be adapted to a new system.

Many of the traditional alliances are being called into question, and few people seem to have realised. The British are no longer as isolated as they used to be. Last week's meetings of foreign and farm ministers saw an extraordinary, growing alliance between the UK and the European Commission, occasionally backed by France.

France and West Germany, whose cosy deals on the eve of EC summits have usually settled the outcome, are increasingly at loggerheads over the CAP. France is prepared to risk the gamble of reform, convinced that French farmers are competitive. Bonn remains protectionist to the end.

Given that melting-pot of diplomatic disturbances, and the ferocious complexity of agreeing precise spending control rules for every farm product in a few weeks, many in Brussels are giving their hands in the all-Copenhagen is a hopeless deadline, they say: the only chance of a deal will be at Hanover, under the German presidency, next June.

that clear figures be agreed, and precise ways of stopping spending when they are breached. Few think she will get it all, but if the Farm Ministers are forced into some sort of marathon session, there is an outside chance of getting part of the way there.

The present plan is to back the stabilisers with another layer of budget discipline - by setting a "guideline" for farm spending. The British want it kept below the rate of growth of gross national product in the EC, as against the GNP base, still has to be negotiated.

Defenders of the CAP want provisions for "exceptional circumstances," be they currency changes (the dollar's decline causes huge increases in farm

underline that reform would not hit living standards. Capital investment in housing construction and health services is scheduled to rise sharply. Mr Agenbegg said that the number of apartments being built each year had risen from 2m in 1985 to 2.2 million in 1987 and would rise further to 3m in 1991.

Mrs Zaslavskaya said the main danger to perestroika (restructuring) is public apathy and failure to fulfil expectations of change. Some 80 per cent of Soviet enterprises will shift to wholesale trade and self-financing from January 1, but Mr Agenbegg said ministers still seek to control their day-to-day activities.

Other Soviet sociologists agree with Mrs Zaslavskaya about the danger of underestimating apathy towards perestroika among the public and lower ranks of the party. Mr Gregory Felman, a sociologist who heads the Club for Social Initia-

tives, one of the discussion groups which have sprung up in Moscow over the last year, says it is unrealistic to see Soviet society divided for or against perestroika.

This is because very little restructuring has as yet taken place. By the middle of 1988 he will be able to determine who is for or against perestroika because the law of state enterprise comes into force from January 1, Mr Felman says.

This change in the basis on which the economy is organised will touch off conflicts between different social groups and interests.

At the moment nobody knows who will be the winners or losers from perestroika. The intelligentsia strongly supports Mr Gorbachev, but elsewhere his reforms have had limited impact. Mr Felman says the question is not of people being opposed to perestroika, but of workers and peasants being passive observers.

Both Mr Agenbegg and Mrs Zaslavskaya, who were on the radical wing of their professions up to 1985, now play central roles in economic and social reform. They were anxious yesterday to

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OVERSEAS NEWS

Fiji to devalue for third time since June

By John Madeley in Suva

Fiji is preparing to devalue its currency for the third time in four months. With foreign reserves falling and the economy in serious crisis, bankers expect an announcement of a further 10 per cent devaluation of the Fiji dollar later this week.

The currency was devalued by 17.75 per cent in late June and by a further 15 per cent in September. While no official figures of foreign reserves have recently been published, they are believed to be now only about half the May level of \$170m.

The military Government has accused businessmen and foreign corporations of illegally taking money out of the country. On Friday Col Sitiveni Rabuka, who toppled the South Pacific Island archipelago's democratic government with two coups this year, issued a decree severely restricting the export of capital.

The Government estimates suggest that the economy will decline by between 11 per cent and 15 per cent in the next 12 months and is planning to cut public expenditure by 30 per cent during that period.

The Fiji economy depends on two main sources of foreign currency - tourism and sugar. Tourism has been devastated since the first coup on May 14 and the sugar crop, mainly owned by the Indian population which Col Rabuka is trying to keep out of political control, is well down due to a drought.

The extra \$400m which would support a three-year reconstruction and recovery programme the World Bank would provide \$75m, the Asian Development Bank \$40m to \$50m and Sri Lanka's aid donors the balance.

The total cost of the war to the Sri Lankan economy has been estimated at \$1.6bn.

The World Bank is also considering a request from Mr de Mel for \$80m to \$70m in loans to support small and medium scale industrial development projects with high employment content.

The Government is seriously worried about youth unrest among the majority Sinhalese population which has erupted in both the north and south of the island. The youth revolt has strong economic reasons. We cannot afford to repeat in the south the mistakes we made in the north with the Tamil youth," Mr de Mel said.

Unemployment has risen from 12 per cent two years ago to 17 per cent now. More than 1m new voters, many unemployed, have not had a chance to participate in elections since 1977 when the last full general election was held. Elections scheduled in 1983 were replaced by a referendum when President Junius Jayawardene changed the constitution to a way which many regard as having contributed significantly to the present troubles.

Mr de Mel hopes 500,000 new jobs can be created over two years if the World Bank extends credits of up to \$35m and the ADB up to \$50m. The new budget to be presented on November 17 will show a 10 per cent cut in defence expenditure although this will still cost more than education, health, public administration and local government together.

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Conflict threatens special Sri Lanka aid conference

BY MERVYN DE SILVA IN COLOMBO

A SPECIAL meeting of Sri Lanka's aid donors will be cancelled unless there is peace on the island, Mr Ronnie de Mel, the Finance Minister, warned yesterday.

Sri Lanka is seeking extra aid worth about \$400m for the reconstruction of the war-ravaged north and east, plus \$60m to \$70m in loans for industrial development projects. Funds are also needed for the giant Mahaweli River irrigation-cum-power project.

Donors had been looking at the aid requirements favourably after the peace accord signed between India and Sri Lanka in July to end four years of ethnic strife on the island. But the collapse of the peace treaty and the recent bitter fighting between Indian soldiers and Tamil Tiger guerrillas means the special donors meeting scheduled for December 4 is now in doubt.

Mr de Mel said it could not take place without peace after meeting Mr Attila Karsanmanoglu, vice president (Asia) of the World Bank, who is visiting Colombo for a week.

Sri Lanka's aid consortium has already pledged \$600m of aid, agreed at its annual meeting in Paris in June. The World Bank has been backing Sri Lanka's efforts to get an extra \$400m to help rebuild the country and its economy but now recognises there is no chance of extra cash while peace remains so elusive.

The figure was assessed by a World Bank team which spent three weeks in Sri Lanka in August examining the damage done by four years of war in which the minority Tamils were fighting for the establishment of an independent homeland or

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De Mel: youth concerns

Mr Rajiv Gandhi, the Indian Prime Minister, last night said that the "doors were open" for the Tamils Tigers to "come back into the mainstream of politics" if they surrendered their weapons and accepted the Indo-Sri Lanka accord on the Tamils' ethnic and regional claims. John Elliott reports from New Delhi. Mr Gandhi said: "If they do that, the door is open. Any time they accept these they can come back. But they have not yet done so."

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AMERICAN NEWS

Orders for durable goods in US stay strong

By Lionel Barber in Washington
ORDERS for durable goods in the US rose 1.1 per cent in September, continuing an almost unbroken upward swing since the start of the year, the Commerce Department reported yesterday.

Manufacturers' written orders for durable goods - items expected to last three years or more - increased by \$1.2bn to \$107.6bn.

The sector is closely watched for signals about the health of manufacturing. The upward trend began in January this year - apart from a 2.4 per cent drop in August.

The September rise means that the new orders for durable goods are up 6.4 per cent on the first nine months of 1986. Shipments were up 3 per cent to \$107.5bn, a healthy performance which appears to reflect improving export sales by US manufacturers.

Defence capital goods orders declined \$400m, or 4.5 per cent, to \$8.1bn. Since March, defence goods have been relatively stable, averaging around \$9.5bn a month.

Peru's Inti devalued by 20%

BY BARBARA DUFFIN IN PERU

PERU has devalued its currency by 20 per cent, cutting the official exchange rate from 20 Intis to 16 Intis to the dollar.

The decision is despite a promise by President Alan Garcia to devalue before the end of the year.

Mr Cesar Ferrari, the central bank's general manager, said the devaluation was made "to avoid speculation".

The official exchange rate is used for imports of basic goods and medicines and as a base over which rates for exporters and importers are calculated.

President Garcia also has named Mr Pedro Coronado Labo, the cabinet secretary, as president of the central bank. Mr Coronado replaces Mr Leonel Figueroa, who resigned in June.

The new central bank president will take control as Peru's net reserves have dropped to about \$400m, low levels since 1980. This year's overall reserve loss is expected to reach \$600m.

El Salvador killing

GUNMEN have shot dead a human rights leader in El Salvador, raising further obstacles to a Central American peace plan due to take effect next week. Renter reports from San Salvador.

Herbert Ernesto Anaya, 33, president of El Salvador's independent Human Rights Commission, was gunned down in the street. The commission blamed government officials for the killing.

Canute James on how economic growth is bringing its own problems

Jamaica buoyancy a cause of worry

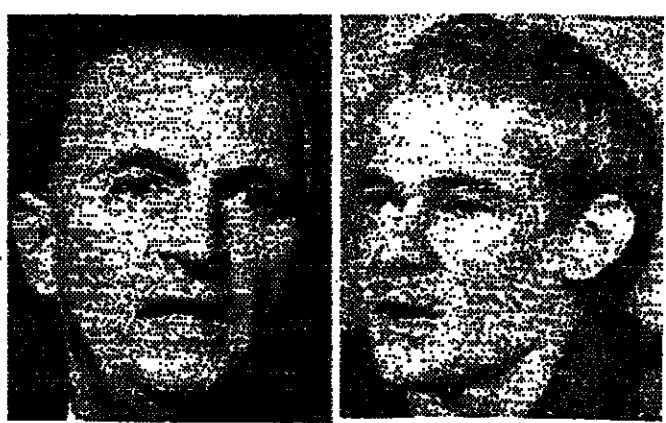
MR EDWARD Seaga, Jamaica's Prime Minister, repeatedly argued that the economic austerity measures which he implemented between 1981 and 1985 would eventually lead to a stronger more vibrant economy. By all indications, Mr Seaga's faith in efforts to bring about structural adjustment of the island's fragile economy have borne the fruit he expected - to such an extent that the level of buoyancy which the economy is displaying threatens to embarrass the Government.

According to the central bank, the island's economy is growing at an annualised rate of 5.5 per cent, after expanding by 2 per cent last year. In the four years to 1985, the economy suffered a cumulative decline of 2 per cent. The central bank's latest forecast economic growth this year at 3 per cent and the Prime Minister is now urging caution, clearly concerned at the dangers of overheating the economy of the island of 2.3m people.

There is a need, he said, to keep the growth below 6 per cent this year so as not to jeopardise the balance of payments of the economy "which is now in the best shape for the past 16 years". The Government is considering fiscal measures to ensure that the growth rate is controlled.

"With two good years back to back, the economy is now back on track," the Prime Minister said. "It can now deliver meaningful economic growth on a sustained basis, a position not experienced since the 1960s. We must do everything to protect the new buoyancy."

The turnaround in the economy may have come too late for Mr Seaga's hopes for a third consecutive term as prime minister. The austerity measures are into the popular base of his conservative Jamaica Labour



Jamaica's economic revival may have come too late to save prime minister Edward Seaga (left) from defeat at the hands of opposition leader Michael Manley.

Party, and shifted support to the opposition Social Democrat Peoples National Party led by Mr Michael Manley, a former prime minister.

Mr Manley has attacked claims that the economy is doing very well. Despite the growth, Mr Manley said, the island's gross domestic product is still 5.1 per cent below that of 1979.

The spurt in growth has been built on improved performances in the key sectors including bananas, of which Jamaica is the world's third largest producer. The economy was hit hard when output fell from 12m tonnes in 1980 to 6.1m tonnes in 1983. It recovered last year when output rose to 6.9m tonnes and in the first half of this year was 17.4 per cent up on production in the corresponding period of 1986.

Tourism, the other major leg of the economy which grew last year by about 12 per cent, is running 12 per cent higher in the first eight months of this year. Growth in the manufacturing sector, says Dr Headley

lost in the state sector, real wages fell and prices increased as the parity of the local currency fell. Social services, mainly health and education, were adversely affected by the budget cutbacks.

At the same time, Mr Manley has worked hard at burnishing his political image at home and abroad, arguing with apparent effectiveness that many foreign and domestic policies of his administration in the 1970s, including close ties with neighbouring Cuba, were on reflection poorly or too enthusiastically implemented.

Many visits to the US by Mr Manley have resulted in an acceptance in the corridors of influence in Washington that he is not a closet Communist and does not represent a threat to US interests in the Caribbean.

In offering his own solutions to Jamaica's economic problems, Mr Manley indicates a willingness to build on much of what Mr Seaga has done. "Certainly the PNP does not want to inherit a corpse," he says.

But neither Mr Seaga nor Mr Manley, in dealing with the economy, are likely to have an easy task. The island is strapped for foreign exchange and 41 per cent of its export earnings go to service a \$3.5bn foreign debt. Unemployment, at 27 per cent five years ago, is still at a dangerous 22 per cent.

In addition to maintaining the stability which the economy is enjoying, a new administration will have to find money to ensure that there are enough school desks and chairs, hospital beds and cheap houses. It will have to do this while ensuring that exports are increased to reduce the trade deficit which jumped to \$257.9m between January and June of this year, \$94.3m more than the deficit in the first six months of last year.

But the Prime Minister has paid a political price, losing support among the island's poor. Thousands of jobs were

Canada's MPs back constitution change

BY DAVID OWEN IN TORONTO

THE CANADIAN House of Commons this week endorsed the Meech Lake constitutional accord, which would bring Quebec into the Canadian confederation and give the provinces wider powers, by a resounding 242-16 majority.

The result represents a remarkably solid endorsement of the deal hammered out by Prime Minister Brian Mulroney and the ten provincial premiers in April. It promises to provide the administration with something of a fillip at a time when its popularity is at a low ebb.

The Commons vote represents the approximate mid-point in the complicated process of approving the deal which must be endorsed unchanged by the Commons and all ten premiers by June 1990.

Only two provincial legislatures - Quebec and Saskatchewan - have so far given the necessary endorsement. However, several provinces plan hearings soon and approval is expected in most cases before next summer.

One potential fly in the consti-

tutional ointment is the attitude of newly-elected New Brunswick premier, Mr Frank McKenna, who this month won an astonishing clean sweep against long-time Tory premier, Mr Richard Hatfield, on a platform which included opposition to certain aspects of Meech Lake. Some observers have expressed the view that Mr McKenna would be justified in refusing to ratify the pact since he was not a signatory to the original agreement.

The pact has given rise to criticism both from women's groups who fear that it jeopardises equality rights enshrined in the Charter of Rights and Freedoms, and residents of the Yukon and Northwest Territories who were excluded from the Meech Lake talks and certain of the accord's provisions.

The Liberal-dominated Senate, the Canadian Upper Chamber, is currently holding hearings on the subject, many of them in the country's frozen north. These are expected to continue until next summer.

NOTICE OF REDEMPTION

CANON INC.
(Canon Kabushiki Kaisha)

6% Convertible Debentures Due December 31, 1994

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of Section 4.01 of the Indenture dated as of August 15, 1979 between Canon Inc. (Canon Kabushiki Kaisha) (the "Company") and Morgan Guaranty Trust Company of New York, as Trustee, (the "Indenture"), all of the above-mentioned Debentures outstanding under the said Indenture have been called for redemption on November 27, 1987 (the "Redemption Date") at the redemption price of 102.5% of the principal amount thereof (the "Redemption Price").

The Debentures shall become due and payable on the Redemption Date at the Redemption Price, plus accrued interest to the date fixed for redemption in the amount of \$1,052.56 per \$1,000 principal amount. Payment will be made on and after the Redemption Date upon presentation and surrender of (1) registered Debentures and (2) coupon Debentures together with all coupons appertaining thereto maturing after the Redemption Date at the offices of the Paying Agents specified below. From the Redemption Date all interest on the Debentures shall cease to accrue.

The right to convert the Debentures into Common Stock of the Company will terminate at the close of business on November 24, 1987, the second Business Day, as defined in the Indenture, immediately preceding the Redemption Date. Debentures to be converted should be surrendered in accordance with Section 3.02(a) of the Indenture at the offices of the Conversion Agents specified below on or before November 24, 1987. The Debentures are currently convertible into Common Stock of the Company at a price of yen 399.90 per share.

PAYING AND CONVERSION AGENTS

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of New York
30 West Broadway
New York, New York 10015

Morgan Guaranty Trust Company
of New York
Morgan House, 1 Angel Court
London EC2R 7AE

Morgan Guaranty Trust Company
of New York
Avenue des Arts 35
B-1040 Brussels

Morgan Guaranty Trust Company
of New York
Mainzer Landstrasse 46
6000 Frankfurt-am-Main West Germany

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75001 Paris

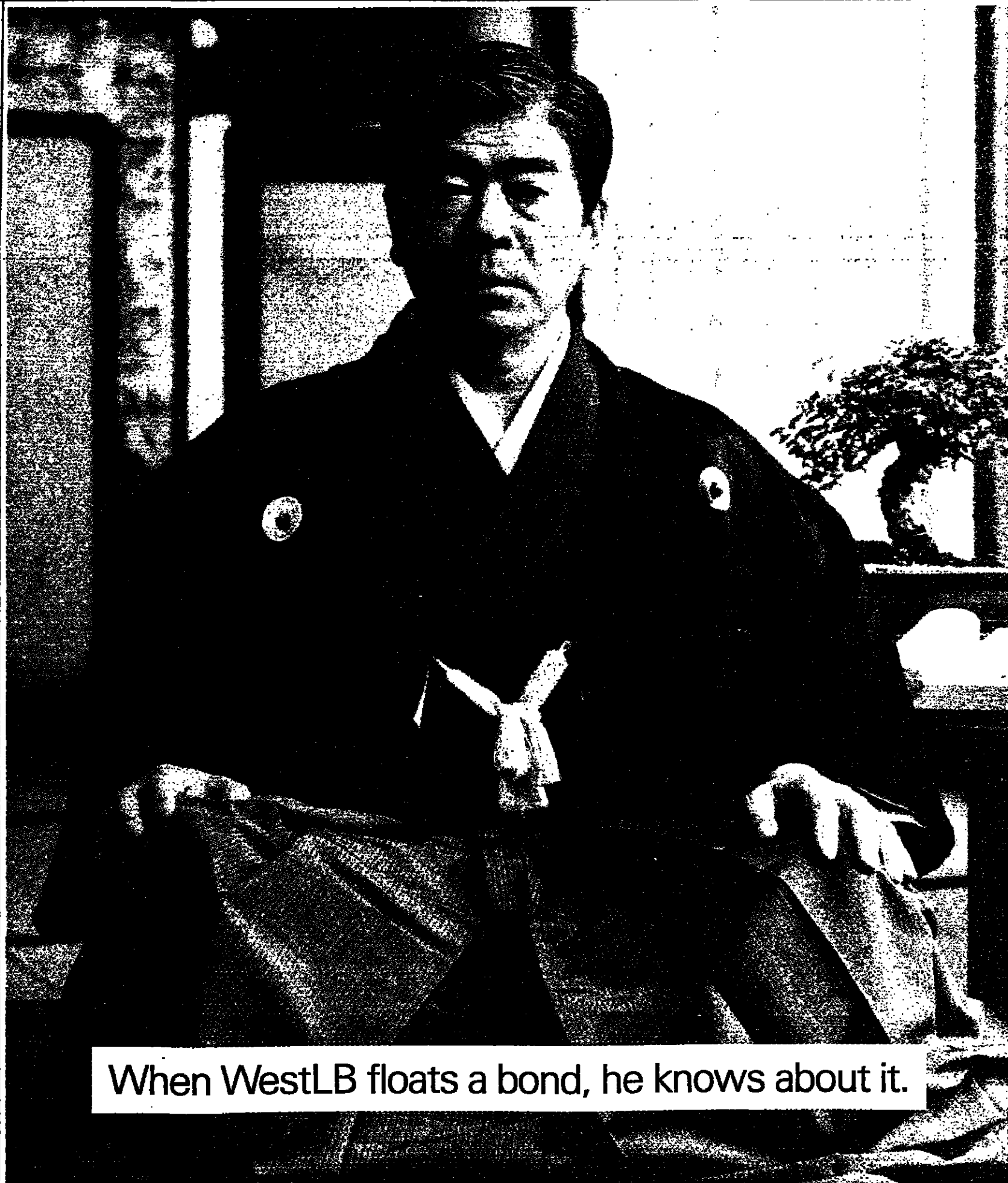
Morgan Bank Nederland N.V.
12 Tusseldijkstraat
P.O. Box 154
Amsterdam, Z, Holland

Morgan Guaranty Trust Company
of New York
38 Stockenstrasse
Zurich, Switzerland

CANON INC.
(Canon Kabushiki Kaisha)

Dated: October 21, 1987

Any payment made within the United States, including any payment made by transfer to an account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service ("IRS") and to backup withholding at the rate of 28% if the payee is not recognized as exempt recipient or fails to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is a United States person, or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50.00. Holders should therefore provide the appropriate certification when presenting Debentures for payment.



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WORLD TRADE NEWS

British company to be China agent

By Ian Hamilton Fizzy

LANCASHIRE Enterprises (LEI), the industrial development company set up by Lancashire County Council six years ago, is to act as a European agent for China's Guangdong Province under new trade links now being set up.

The links include a development company to encourage more joint ventures between European businesses and Guangdong - which contains the Shenzhen special economic zone near the border with Hong Kong - and an import-export company to generate the foreign exchange that will enable the Chinese to pay for them.

A delegation from Guangdong, led by Di Chang Yun, secretary-general of the Provincial People's Government, has been touring the English North-West this week and goes on to Shanghai for more trade talks today.

Apart from talks with LEI, the tour has taken in Leyland Bus, Crown Eyeglass, a Blackburn manufacturer of spectacles, and NIS, a Chorley-based engineering systems specialist which works extensively in the nuclear industry.

All have been helped by LEI, particularly in financing buy-outs by their management. LEI owns 40 per cent of NIS as a result and is at present negotiating its equity stake in Leyland Bus, following support for its management buy-out.

LEI - which has cross-party support - was originally funded by Lancashire County Council. Its investments in local businesses and industrial property have yielded steady profits to enable its funds to be ploughed into more industrial development.

Mr Jim Mason, LEI's chairman, led a fact-finding Lancashire delegation to Guangdong and Shenzhen in September to investigate possibilities.

But what was expected to be a tentative feeling towards trade links went much further, with agreement to form the two companies and a request by the Chinese that LEI act for it in the European Community on developing trade and inward investment into Guangdong.

The Chinese products would include silk, carpets, porcelain and similar up-market goods that would generate foreign exchange.

This in turn would be used to finance exports to Shenzhen.

An ailing enterprise breaks the sacred self-management principle in order to survive. Judy Dempsey reports

Yugoslavia's giant plant steels itself for turnaround

IF there is one enterprise in Yugoslavia today which refuses to give up, sell off the furnaces and close the gates, it is the Metalurški Kombinat Smederevo (MKS) of the Republic of Serbia.

This gigantic steel works, on the banks of the River Danube about 40km east of Belgrade, is struggling to survive under new management with the help of Davy McKee of Sheffield.

The political and economic climate is of little help. Yugoslavia owes more than \$20bn to Western banks. MKS itself accounts for half of Serbia's \$3bn foreign debts. At one stage in the 1970s, the hard-pressed Serbian taxpayer had to contribute to the construction of the steel works.

Davy McKee was the main foreign investor who helped construct the works. Install up-to-date equipment and provide technical assistance. Now, together with a temporary business board brought in to restructure the loss-making company in September, Davy McKee is looking at ways to turn the company around.

The task is mammoth. When plans were drawn up in the early 1960s to expand the original

steel plant, founded in 1913, the political and economic atmosphere in Yugoslavia was more than favourable. The individual republics were keen on expanding their own industrial bases, especially in the heavy industry sector, and money seemed available to support these enterprises, some of which turned out to be white elephants.

Mr Zivomir Milutinovic, a member of the temporary board in MKS, is quick to refute charges that the plant at Smederevo is a white elephant. "Not only does the Republic of Serbia need us, but the Yugoslav economy needs us," he says, arguing that MKS can increase productivity and fulfil its contracts to suppliers.

The plant was supposed to have been producing 1.2m tons of steel a year to meet the bulk of the country's annual steel requirements of 2m tons, but it has never reached that target. Its total annual steel production is running at 500,000 tons.

Endless delays in construction postponed full production. The financial backing, from foreign banks, Yugoslav enterprises and Yugoslav banks was slow to materialise. Over the

The economic climate is of little help. Yugoslavia owes more than \$20bn to Western banks. MKS accounts for half of Serbia's \$3bn foreign debts. In the 1970s, Serbian taxpayers contributed to its construction.

past 25 years, construction costs alone have amounted to \$3.5bn. A devastating fire last year which destroyed cranes, blast furnaces and roofs did little for morale. Losses for 1986 totalled 12bn (\$4.7m). This year's losses will amount to 15bn, although it is rumoured that for the first six months of this year, MKS has recorded losses much higher.

In spite of the gloomy picture, the temporary board and Davy McKee are cautiously optimistic.

The temporary board has full powers to bypass the self-management principle, still ideologically sacrosanct among most Yugoslav politicians, under which it is almost impossible to dismiss any part of the workforce or radically introduce changes. The new board can suspend self-management, cut the workforce, reorganise the structure of the plant and push through its recommendations.

Mr Milutinovic admits that the running costs, which will amount to 277bn for next year, are about 10 per cent above what he calls "world normative standards." He also says the 11,000 strong workforce should be reduced by about 20 per cent. His policy is to improve productivity, try to reach an annual capacity of 1.4m tonnes by 1990 and get the new production lines rolling. This is where Davy McKee comes in.

Davy McKee's involvement first began in 1979. Against stiff competition, they won a contract to supply \$230m worth of cold rolling mill equipment later supplemented with \$150m of semi-finished products which are the profitable side to steel production. The contract was

The plant was supposed to produce 1.2m tons of steel a year to meet the bulk of the country's annual steel requirements of 2m tons, but it never has. Total annual steel production is running at 500,000 tons.

backed by the UK Exports Credit Guarantee Department. The Sheffield company delivered the equipment on time but they admit that the installation and commissioning of the equipment was slower than both sides would have liked.

That contract has now been concluded. In the meantime, Davy McKee has extended an additional \$1m loan as part of recommissioning the cold mill which was damaged during the fire.

joint venture, worth \$80m to Davy McKee, was signed in 1978 but the company has since reduced its involvement to \$41.25m. Under the terms of the contract, Davy McKee will supply milling equipment until 1990.

MKS's poor results have not dampened Davy McKee's commitment to MKS completely. The presence of the temporary board gives them some hope. "We don't expect MKS to make profits, but it should be able to improve quality and quantity," a spokesman for Davy McKee commented.

It is encouraging for them that MKS repaid their loans on time to Davy McKee. At a time when Yugoslavia's national bank was asking for a moratorium on its foreign debts in June, MKS repaid the \$8m due to Davy McKee and \$16m has already been repaid as part of the joint venture agreement.

Repaying the loans perhaps indicates MKS's determination to hold onto its British partner. It also indicates MKS's determination to survive at a time when the cost of survival might seem to MKS's many critics, to outweigh the cost of credibility.

Turkey to invite bids for health sector plan

By David Barchard in Ankara

TURKEY is to invite international consultancy firms to submit bids to prepare a Health Sector Rehabilitation Master Plan for the country.

The government passed legislation last May aimed at upgrading the country's health services, generally agreed to be the poorest in Europe.

The plan will aim at a long-term strategy to eliminate inequalities in health status and access to basic services and design a Health Development Project.

The successful bidder would be expected to work with a local consultancy company in drawing up the plan.

It is understood the plan will be expected to cover both preventive and curative medicine and that it will look at environmental problems and other related issues.

The Masterplan appears to be part of the grand strategy of Mr Turgut Ozal, the Prime Minister, for reshaping Turkey's major institutions. The Ministry of Health is understood to be less than entirely happy with the idea of a health strategy not prepared under its auspices.

It already has a pilot health development project under way in nine of the country's 67 provinces.

Infant mortality and life expectancy figures in Turkey lag well behind those of the rest of Europe, despite a relatively high number of doctors per thousand of the population. Well-to-do Turks generally try to have major surgery performed outside the country.

● Turkey's State Airports Authority, DHI, is to invite fresh bids for a project to equip the country's civilian airfields with radar equipment.

The contract was originally tendered in November 1985 and was awarded last July to Thomson-CSF of France at a price of DM 835m. However, it was cancelled without explanation by the Turkish government two days before the signing was due.

Turkish anger at French attitudes towards Kurdish and Armenian extremists was cited as a possible reason for cancellation.

The bidders in the new contest are expected to remain the same as in the original bidding. They will be Thomson-CSF (France), Selenis (Italy) and the Hughes Aircraft Company.

Pratt and Whitney may sue Israel over Lavi

BY ANDREW WHITLEY IN JERUSALEM

PRATT AND WHITNEY, the US aero-engine manufacturer, is considering taking legal action against the Israeli Government over the cancellation of the Lavi combat aircraft, in a move which could open the floodgates to a deluge of similar claims.

Local press reports put the Pratt and Whitney claim at \$300m, a figure presumably based on the estimated termination costs for the PW1120 engine being developed to power the controversial Israeli aircraft. But the US company, a division of United Technologies, may be prepared to forgo part of its claim in return for future business with Israel.

According to industry executives, Pratt and Whitney intends to submit its formal claim to the Defence Ministry for "justifiable termination costs" within the next few weeks. Attached to the bill will be a list of new proposed areas of co-operation.

In total, 11 PW1120s turbo-fan engines, producing a thrust of 20,620 lbs, were delivered to Levi's main contractor, state-owned Israel Aircraft Industries,

prior to the Government's reluctant decision, under US pressure, last August to cancel the aircraft.

Other major US aerospace companies affected include Grumman, makers of the wings and tail section, and Lear Siegler, responsible for some of the avionics. The only significant British involvement was through Martin Baker, which was to provide the ejector seat for the 300 aircraft originally planned for the Israeli Air Force.

In discussions this summer with Israeli officials, the Reagan Administration is understood to have given informal assurances that it would cover some or all of the cancellation costs, if the deeply divided coalition government voted in favour of scrapping.

Defence Ministry officials are expected to fly to the US in the coming days in a bid to head off Pratt and Whitney suits, which they fear could seriously complicate Israel's efforts to develop work-creating alternatives to Levi's main contractor, state-owned Israel Aircraft Industries,

Lauda wins battle for Bangkok flights

By Judy Dempsey in Vienna

MR NIKI LAUDA, Austria's former Grand Prix racing driver, who now runs Lauda Air, his own airline, has won his long battle to fly scheduled flights to Bangkok, Hong Kong and Australia.

After 18 months of negotiations with the Austrian authorities, Mr Rudolf Streicher, the minister for the nationalised industries and transport, finally gave Mr Lauda permission to fly new scheduled routes.

Beginning in April 1988, Lauda Air will open a scheduled return route Vienna-Bangkok-Sydney, and later a second route to Hong Kong via Bangkok.

Mr Lauda, a staunch critic of Austrian bureaucracy and the monopoly held by the state-run Austrian Airlines, fought hard for the permission.

"If deregulation ever comes in Europe, it will put a lot of pressure on the charter operators. That's one of the reasons why I wanted scheduled operations for my planned routes," Mr Lauda explained.

UK seeks bigger share of Chilean mining market

BY ROBERT GRAHAM

MR ALAN CLARKE, the British Trade Minister, today begins a six-day visit to Chile as part of an offensive to gain a bigger share of the Chilean mining industry market, worth an annual \$1.5bn.

He will also be discussing plans by various British companies in the defence field including a British Aerospace bid to win an order from the Chilean Navy for Sea Wolf missiles. This is the first trip by a British Trade Minister to Latin America in nearly three years.

British exports to Chile were up 79 per cent in the first six months of the year to \$51m, only 27m less than the figure for the whole of 1986. This trend is in line with a traditional imbalance: annual purchases from Chile total £128m.

The large mining sector, which covers the state-run copper mines, multinational copper ventures, coal, gold and nitrates, has been traditionally serviced by the US, with the UK supplying under 5 per cent. Last year a mission from Codelco, the state copper concern, visited the UK outlining the potential.

ited the UK outlining the potential.

This in part led to the current visit by Mr Clarke. More important, the minister's visit will be followed in two weeks time by a 32-man trade mission under the aegis of Latag (the Latin American Trade Advisory Group).

Codelco alone is investing \$400m annually and is spending a further \$300m on ongoing equipment needs. The other attraction for British exporters is that the ECGD (the Export Credit Guarantee Department) is offering medium-term cover under its DX facility for countries promoting economic recovery.

Despite formal disapproval by the British Government over the continued human rights abuses by the military government of Gen Augusto Pinochet, ties remain close, and the country's economic performance has attracted favourable comment.

The rise in British trade with Chile partly reflects the purchase of a second-hand warship from the Royal Navy) underscores the modest recovery under way in most Latin American economies.

Sandis 'want to buy two reactors'

SAUDI ARABIA is trying to obtain two small nuclear reactors from a West Germany company to be used in the kingdom's atomic research centre, the company said, AP reports.

Interatom had been discussing the sale with Saudi officials "for a long time," it added. "But there have not been specific contract negotiations so far."

An eventual sale would have to be approved by the West German government.

A 10-megawatt reactor would be used for nuclear physics research and production of isotopes used in medicine. The other reactor, described as a "mini-reactor," would be used for instructing students.

Interatom is based in Bensberg, near Cologne, and is a wholly-owned subsidiary of Siemens, West Germany's largest electronics concern.

The Economics Ministry said West German and Saudi officials have been in contact over the possible sale of the reactors for several months.

The Saudis were ready to accept international supervision over the reactors.

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TECHNOLOGY

THE COMPUTER systems at the heart of the London Stock Exchange's price information services are shortly to be given a big boost in power, virtually their first since Big Bang a year ago.

Over the next few weeks the three Digital Equipment VAX 8800 computers that drive Seaq, the Stock Exchange automated quotations service, will be replaced with VAX 8900s which are roughly twice as powerful.

The new computers are expected to be fully operational early next Spring, and the eight Modcomp computers which run the Topic viewdata price distribution service will be replaced one at a time by new 32-bit machines that should give dramatically improved performance.

Meanwhile, the computer software underlying the Seaq and Topic services is undergoing continuous revision, modification and fine tuning. It has enabled the systems to handle far heavier loads than would have been possible a year ago. Before Big Bang, Topic was handling 2m price enquiries a day. The week after, volume doubled to 4m price enquiries.

In the days leading up to last week's unexpected rise in market turbulence, Topic was handling successfully 8m price enquiries a day. And all of this using essentially the same computers with which the Stock Exchange went into Big Bang.

There has already been a drastic revision of Seaq software in preparation for the Exchange's automated small order execution system, Seaq, now scheduled to be launched towards the end of 1988. By the end of December, for example, it should be possible for market makers to indicate they are prepared to deal in packages of up to 1m shares. At present they are limited to indicating "1" on the screen, signifying a willingness to deal in a size of 100,000.

Other modifications help to eliminate delays in the performance of Topic. In the middle of the summer, for example, the time taken for Topic to respond to an enquiry reached 10 times the target of five seconds, when the Exchange attacked too many Topic terminals to the system.

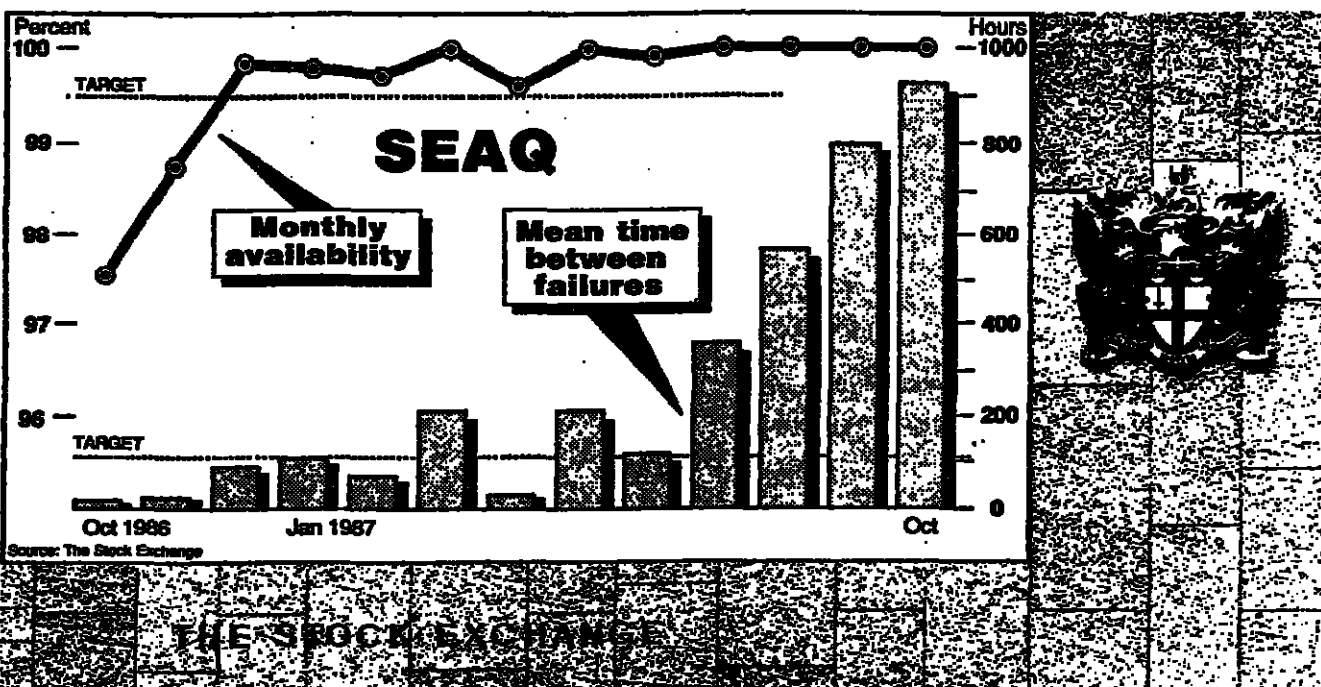
The past twelve months has confirmed that the markets of tomorrow will be electronic. At a press conference earlier this week in which Stock Exchange authorities assessed progress in the year following Big Bang, George Hayter, head of information and settlement systems, emphasised that information technology was the essence of the new markets.

"Information technology," he said, "was to the Stock Exchange what aircraft are to British Airways." And while Exchange technologists press on with measures to get the most out of the existing system, Hayter and his colleagues are developing concepts for a new system which will link all market participants and functions.

Just as every aspect of the "factory of the future" will be tied together by computers to give computer integrated manufacturing, so the Exchange has a vision of computer integrated trading, where everything from the initial order to final settlement is managed and controlled automatically.

Big-hearted visions of integrated trading

Alan Cane examines moves to boost computer power within the London Stock Exchange



The grand design is still in preparation. What Hayter calls a "systems architecture" or blueprint is not likely to emerge before late 1988. But it should bring new efficiency and economy to the market. He points out: "It will mean that our

Information technology is to the Exchange what aircraft are to British Airways

customers will have a single communications interface. They will not have to have a multiplicity of links with different computer systems, nor will they have to keep re-entering the same information, making mistakes as they do so."

Designing and building Seaq was a hurried, nightmarish ex-

perience where progress was continually disrupted by events like the growth of the international shares market in London and the Exchange's need to respond to it. There is every sign that the Exchange has no intention of falling into the speed trap again.

Taurus, for example, the electronic settlement system, will not be ready before 1989, despite pressure to find a solution to the present settlement problem. Nor will there be the same rather high-handed insistence during the Seaq development phase that the centre would set the standards and everybody else adhere to them: "We did that because we were in a rush and we had no alternative," Hayter explains, somewhat defensively.

Now there is a commitment to understanding the needs of the customers. The essence of designing a computer integrated marketplace, for example, is deciding how best to connect to-

Building Seaq was a hurried nightmare. There is no intention of falling into another speed trap

gether the various different computer systems - DEC, Modcomp, IBM, ICL and so on. Logically, the choice should be a set of rules called Open Systems Interconnection, supported by the UK Government and by most computer manufacturers. But

computers that are attached to this network. We have to do what is convenient for our customers. We cannot stand in the middle and say "We are the Stock Exchange and you will adhere to OSI standards."

"We are looking at ways in which we can support both types of communications architecture on the same common backbone network."

The year since Big Bang has failed to dim Hayter's vision of London as the centre of a web of information networks taking in stock market price information and distributing it widely. That remains a real possibility. It is on the burner - not the back burner. It would be possible to distribute not just our own market information but prices from other markets as well.

"We are not ready to announce anything at this stage, however," Friday's Technology Page will look at the electronic systems of brokers and market makers.



George Hayter: "World price information remains a possibility."

US searches for the perfect bus driver

A FEASIBILITY study carried out at the Los Alamos National Laboratory in the US has shown that a city bus powered by fuel cells could be built using existing technology. The US Department of Transportation and Energy are therefore developing a programme to build a bus using a hybrid power system with fuel cells and conventional electric batteries.

The fuel cell is a type of electrochemical generator that offers a good power-to-weight ratio and produces electricity from a controlled chemical reaction of hydrogen and oxygen. The cells are more efficient than internal combustion engines, are quieter and cooler in operation and need less maintenance. They also do not emit pollutants. Hydrogen and oxygen are put in, electricity and water come out.

The planned city bus will use oxygen from the atmosphere and hydrogen derived from methanol (methyl alcohol), an abundant industrial fluid that is easily stored.

Peak power demands of the vehicle will, however, have to be met by a battery bank until the fuel cell is further developed.

The laboratory also admits that the initial cost of fuel cells is high, which is why they have so far been used mainly in the space programme. Their cost will have to be reduced by at least 50 per cent for them to be competitive with diesel engines, says the Los Alamos study.

Philips extends band three network

PHILIPS TELECOM can now offer "band three" mobile communications services in London and plans to extend coverage to the rest of the UK. Band three uses the 450 MHz television frequencies, the 450-MHz service having been discontinued.

The company can set up a mobile radio service for a group of users using a technique called trunking, which automatically shares the available speech channels between the users.

Likely users will be fleet operators ranging from coach companies to petrol distributors. A town, county or several regions of the country can be covered, with eventual linking of widely separated operational areas of the same user group.

A user has a private channel to a base station, but only for the period for which he needs it. When he is finished, the channel is returned to a "pool"

of 100 channels, which are allocated by computer. Should all the channels be in use, a prospective user joins a queue and waits, usually only for a few seconds, until a channel becomes free and is allocated.

German bugs eat into waste problem

IN GERMANY, Siemens KWU, in conjunction with the Julich Nuclear Research Centre, has installed a plant at Luchow designed to treat the waste water from a factory where some 1400 tons of potatoes are processed daily into starch.

The plant uses bacteria, that do not require oxygen for growth, to digest the waste. The sludge that would normally be discharged into sewers is reduced by 80 per cent.

Another important advantage, however, is that flammable gas is generated which has about 50 per cent of the calorific value of natural gas. This "biogas" can be used locally in place of natural gas, thus cutting energy costs.

WORTH WATCHING

Edited by Geoffrey Charlish

Taking the acid out of coal-fired power

HUMPHREYS & GLASGOW of London and Nykomb of Stockholm, both with strong interests in the energy field, are collaborating to market a new process for coal-fired power stations. They say this process can "dramatically reduce" the release of acid gases.

The gases can cause acid rain and are generally believed to damage trees and other plant life.

The process, called CPG (Clean Power Generation), uses a novel concept for the production of clean gas from coal, and is applicable to any type of high-pressure gasifier. The gas fuels a combined gas

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and steam turbine system which drives electrical generators.

Sulphur-based acid gas and nitrogen oxide levels will be as low as those from the combustion of natural gas. And coal-fired stations fitted with the clean-up system will register emission levels equivalent to only 10 per cent of those from conventional coal-fired power stations.

Motorola centres on cellular research

MOTOROLA, THE US electronics group, is to set up a UK-based cellular radio research and development centre for Europe.

The initial thrust of the new centre will be directed towards basic and applied research for the forthcoming Pan-European digital cellular radio systems. These will set a common standard of mobile radio throughout Europe.

GE shows its true colours

WHAT IS claimed to be the world's largest high resolution liquid crystal display (LCD) has been designed and built at the US General Electric corporate research and development laboratories, Schenectady, New York.

The lightweight flat panel measures 6.25 x 6.25 inches and is a full colour LCD display designed to meet military specifications.

It can be programmed to show engine performance, attitude, radar images and video information in military aircraft. The panel is under three inches thick, whereas the equivalent conventional television tube would be 14 inches deep.

LCD displays are normally black and white, as in the widely worn wrist watches incorporating the technology. But GE uses voltage driven red, green and blue filters in the LCD unit to achieve full colour displays.

CONTACTS: Los Alamos National Laboratory: US, (505) 887 7000. Philips Telecom: UK, (0223) 61222. Siemens KWU: Germany, 49 907 3013. Humphreys & Glasgow: London, (01) 234. Motorola: US, (608) 770771. GE Schenectady: US, (518) 387 6294.

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FT LAW REPORTS

Mitsubishi can claim on shipbuilding guarantee

MITSUBISHI CORPORATION v ALAFONZOS
Queen's Bench Division (Commercial Court): Mr Justice Steyn: October 15 1987

PUBLIC POLICY may or may not require the courts to refuse to enforce a contract designed to deceive a third party, depending on the particular facts of the case; and the court will not set aside proceedings served abroad on the ground of unenforceability in that the relevant contract was intended to deceive governmental authorities, if the plaintiff has evidence, though perhaps unconvincing, that the contract was not illegal.

Mr Justice Steyn so held when refusing an application by Mr Aristidis I. Alafonzos to set aside service of a writ on him out of the jurisdiction by Mitsubishi Corporation.

HIS LORDSHIP said that by a shipbuilding contract dated November 1 1984, Mitsubishi agreed to build a bulk carrier and to sell and deliver it to a Greek company owned by Mr Alafonzos, a Greek citizen. The price was £4,000m payable in stages from signing of the agreement to delivery of the vessel.

English law was expressed to be the law of the contract and disputes were to be settled by London arbitration.

Contemporaneously with execution of the contract Mr Alafonzos signed a performance guarantee in favour of Mitsubishi. The guarantee contained no choice of law clause, nor arbitration clause.

In March 1986 and August 1986 the second and third instal-

ments of the price became due, amounting to £4,000m. The buyer failed to pay. It apparently contended that it had valid defences based on deficiencies in the vessel and Mitsubishi's failure to comply with its obligations.

Mitsubishi claimed the instalments from Mr Alafonzos as guarantor. He refused to pay.

In January 1987, an application was made to Mr Justice Staughton for leave to issue and serve proceedings outside the jurisdiction, under Order 11 of the Rules of the Supreme Court.

The affidavit before him disclosed that though the stated contract price was £4,000m, a side agreement was signed whereby the actual price was £3,600m.

It was stated that the reason for the side agreement was to deceive the Japanese governmental authorities, who had guidelines of prices at which vessels should be exported. The guideline was around £4,000m and at such a price it would be easy for approval for construction and export of a vessel to be obtained.

The judge granted leave, and the writ was issued and served. In it, Mitsubishi claimed in excess of £4,000m against Mr Alafonzos. On March 12, Mr Alafonzos issued the present summons to set aside service of the proceedings out of the jurisdiction.

The first issue on the summons was whether Mitsubishi had a good arguable case against Mr Alafonzos on the merits.

His case was that the shipbuilding contract, when read with the side agreement, misstated the price. It was drafted to mislead the Japanese authorities as to the true price so as to

obtain the necessary permits. The shipbuilding contract was therefore illegal as being subversive of English public policy. Accordingly, it was argued, the guarantee was also illegal, or it was worthless because the obligations under the main transaction were unenforceable.

It was submitted that, as a matter of fundamental public policy, English courts had always refused to allow a claim on any contract drafted or structured so as to mislead third parties.

The authorities supported that proposition. Thus in *Alexander v Ragone* [1937] 1 KB 109 a landlord's claim for rent failed in the Court of Appeal because he had persuaded the tenant to agree to sign two documents, intending to produce only one to the local authority in order to secure a low rateable value.

The landlord based on both documents. His claim was defeated on a defence of *ex turpi causa non oritur actio* [no action arises from an illegitimate cause].

But on this head of public policy the court was required to proceed with great caution, on the particular facts of the case.

That emerged clearly in *Somerset v Edwords* [1987] 2 All ER 651, which concerned the very different issue of drafting a contract in such a way as to avoid stamp duty by dishonest means. There the plea of *turpi causa* failed.

In that case, dicta of Lord Justice Kerr, at page 680, and of Lord Justice Nicholls, at page 684, showed that public policy was not an inflexible instrument.

In referring to those dicta it was not suggested that the courts might debate the public

policy enunciated in cases like *Alexander*. On the contrary, in an age in which commercial fraud was proliferating it seemed imperative that courts should refuse to allow a party to rely on a contract which was drafted or structured to deceive third parties.

But what *Somerset v Edwords* showed was how very important the facts of each case were.

Mitsubishi contended that the particular circumstances of the case rendered the relevant head of public policy inapplicable. Its case appeared to be that it was entitled as of right to an export permit.

Mr Alafonzos's case was to the contrary. He said issue of the permit was a discretionary matter and that the deception was designed to procure a favourable exercise of the discretion.

Mr Mance, for Mitsubishi, pointed out that the deception, if established, took place abroad and did not constitute a tort or crime in the UK.

That did not amount to a material distinction. It would be extraordinary if public policy in the context of international business transactions condemned such conduct in this country, but allowed the coercive powers of the state to be enlisted if the deception was practised abroad.

The public consequences did not permit English courts to show a larger tolerance to the enforcement of a deceiving transaction if it took place abroad.

Mr Mance also emphasised that on the evidence it must be accepted that what Mitsubishi did was lawful under the law of Japan, the place of performance of the contract.

That might or might not be right. But the proper law of the shipbuilding contract was English law, and the question whether Mitsubishi had a good arguable case must be considered on the hypothesis that English law was the law of the forum.

The real question therefore was whether the shipbuilding contract was legal as a matter of English law, having regard to English public policy.

Mr Mance submitted that evidence as to Japanese law was relevant. He contended that there was no motive of direct illegitimate gain, but merely an intention to avoid political pressure from the Japanese authorities.

Mitsubishi's evidence as to Japanese law was unconvincing, and the court regarded the explanation of its motives with scepticism. But it was not possible to reject the version of facts relied on in its affidavits. At trial the burden of proof on this issue would be squarely on Mr Alafonzos.

On the basis of Mitsubishi's version of the facts, its case passed the required test of arguability, albeit without distinction. It had a good arguable case.

The second question was whether Mitsubishi had a good arguable case that its claim was on a "contract" governed by English law within the meaning of Order 11 rule 1(1)(d)(iii).

The guarantee did not express a choice of law. The search was therefore for the system of law with which the transaction had its closest and most real connection.

There was a very close relationship between the buyers and Mr Alafonzos. It was not a case of a guarantee given by an

independent bank or financial institution, where it might arguably not be governed by the proper law of the contract.

The shipbuilding contract involved a complex bundle of responsibilities and obligations which tended to make a ruling that the accessory contract was governed by a different proper law commercially unattractive.

Making due allowance for the fact that the guarantee was negotiated and signed in Greece and taking account of the above factors, the court was satisfied that the proper law of the guarantee was English law.

As to whether it was a proper case for service out of the jurisdiction, the question was whether it could more satisfactorily be tried in Greece or England, in the interests of all the parties and for the ends of justice (see *Spiros* [1987] AC 460).

Looking at the matter in the round, and applying the test, the English Court was the appropriate forum. The application was dismissed.

For Mitsubishi: Jonathan Mance QC and Julian Flannery (Solicitors & Co.).

For Mr Alafonzos: Christopher Carr QC and Steven Gao (Solicitors & Co.).

By Rachel Davies
Barrister

THESE REPORTS are published in volume form with the full text of judgments. For subscription details contact Kluwer Law Publishing, P.O. Box 990, 3300 AZ Dordrecht, The Netherlands. Tel: 0611 351 0361.

APPOINTMENTS

New chairman for Geevor Tin Mines

Mr Eric Grayson has joined the board of GEEVOR TIN MINES as chairman and chief executive, and Mr D.G. Upright has joined as managing director. Mr Edward Nisbet, the previous chairman, and Mr R.E. Nisbet have resigned from the board.

Mr David Wynn, formerly chairman of W.S. Atkins, has been appointed managing director of C & P COMMUNICATIONS, employee COMMUNICATIONS and C & P Group.

Lord Marnock of Barnsley has become chairman of the BARNSLEY BUSINESS AND INNOVATION CENTRE. Mr Ben Fisher, who was acting chairman, becomes deputy chairman.

Mr S.C. Mackay has been appointed a director of ALEXANDER, HUGHES & ASSOCIATES UK.

Mr Philip Smith has been appointed investment director of the newly-formed company NM INVESTMENT MANAGEMENT, a wholly-owned subsidiary of NM UK.

Mr Jim Shelley, secretary to the Church Commissioners, has been appointed a non-executive director of SAVE & PROSPER GROUP. He is also to be a member of the securities investment committee, and the board of Save & Prosper Securities.

Mr Brian Dixon has been promoted from general manager to managing director (a new post) of NATIONAL OILWELL (UK), London. His responsibilities cover the UK, Europe, Africa, Middle East and the Soviet Union.

BANCA DEL GOTTARDO, a Lugano-based Swiss bank, has appointed Mr Stewart Flax as its London representative. He was a senior executive in the international banking division of National Westminster Bank. Banca del Gottardo's major shareholder is Sanitome Bank.

Mr Frank Jones has been appointed chairman of TELFORD DEVELOPMENT CORPORATION to succeed Lord Nisbet. Mr Jones is chairman of Shropshire Health Authority.

ELECTRICAL AND TELEVISION RETAILERS ASSOCIATION. He is managing director of Berwick Sound and Vision.

MR DAVID SIMMONS has been promoted to managing director of AUTO-RENTALS, Bristol, a trading division of Whitehead Vehicle Rentals. He was general manager.

Mr Mark Gibson has been appointed managing director of C & P COMMUNICATIONS, employee COMMUNICATIONS and C & P Group.

LEWIS WOOLF GRIFFITHS, Birmingham, has promoted Mr Miles Jackson to the board as UK and European sales director. He was UK sales manager.

STOREHOUSE has appointed Mr Gayle Richards to the board of Mothercare UK as director of store operations. She was store operations controller.

Mr Peter Bannister, who will shortly be retiring as deputy chief executive of Legal & General Group, will join the board of THE BRITISH LAND COMPANY on November 9.

Mr John H.M. Bradbury has been appointed a director of the ASSOCIATION OF FUTURE BROKERS AND DEALERS. He is buying director of United Biscuits (UK).

Mr Robin McEwen-King has been appointed chief executive of NIMTECH-NW, an industrial and academic network intended to provide technology transfer to science-based and growth industries in the north-west. He has been seconded from the Pilkington Group where he was a director of the electro-optics division and managing director of Pilkington Communication Systems, its fibre optics subsidiary.

Mr Frank Jones has been appointed chairman of TELFORD DEVELOPMENT CORPORATION to succeed Lord Nisbet. Mr Jones is chairman of Shropshire Health Authority.

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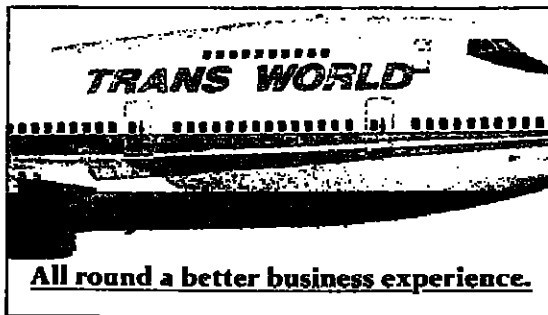
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206	135	Am. Brk. Ind. CULS	201	+1	7.3	34.12.3
41	30	Amstar & Rhodes	30	-	10.0	5.0
142	67	BBS Design Group (USM)	72nd	-	2.1	2.8 12.6
188	108	Barton Group	177	-3	2.7	15.30.3
186	95	Bry Technologies	175nd	-3	4.7	2.7 14.0
282	130	CCL Group Ordinary	270	-	11.5	4.3 6.9
147	99	CCL Group 11% Conv. Pref.	140	-	15.7	12.2
171	136	Carborundum Ordinary	160	-	10.7	10.5
102	91	Carborundum 7.5% Pref.	102	-	3.7	22.4.3
180	87	George Blair	101	-	3.4	34.12.2
163	119	Isis Group	160nd	-2	3.4	34.12.2
102	59	Jackson Group	101	-	0.1	- 15.3
780	382	Multitech NV (AmstSE)	385	-30	14.1	12.4
84	25	Record Holdings (SE)	84	-4	0.1	- 15.3
114	43	Record Holdings 10% Pref. (SE)	114	-4	14.1	12.4
91	60	Robert-Jewels	60	-	5.5	4.4 4.9
124	42	Scotium	124nd	-	0.8	10.10.7
224	141	Torday & Carlisle	220	-	2.8	3.6 14.2
42	32	Travlin Holdings	42nd	-	5.9	2.9 15.2
131	72	Unitech Holdings (SE)	72nd	+2	17.4	8.7 20.0
264	115	Water Alexander (SE)	205nd	-	5.5	25.16.6
201	190	W. S. Yeates	200	-		
175	96	West Yorks. Ind. Hosp. (USM)	150	-		

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UK NEWS

Child benefits frozen in social security review

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

CHILD benefit payments to seven million families are to be frozen at present levels but Mr John Moore, the Secretary for Health and Social Security, yesterday moved to calm fears among Conservative Members of Parliament that he plans to scrap the benefit as part of plans to make social security expenditure more effective.

Mr Moore, who said that the government would still be spending an extra £220 a year on families with children, told the House of Commons that he had no specific proposals for changes in child benefit. But he said that "in view of its cost and ill-targeted nature," he would have to keep it constantly under review.

The minister also announced a 4.2 per cent increase in retirement pensions and contributory benefits from April next year - in line with the rise in the retail price index over the last year.

He told MPs that an increase in child benefit did not represent the best use of available resources and that he intended to concentrate help on those who most needed it, while controlling the overall growth in social security expenditure.



Mr John Moore: calming fears

His announcement drew immediate criticism from the Labour opposition. Mr Robin Cook, the party's health spokesman, claimed that the changes would deprive one million people of benefit altogether and leave four million others on existing levels of benefit.

It also provoked some anger on the Tory benches, with Sir

Ian Gilmour, the MP for Chesham and Amersham, in the south-east of England, calling Mr Moore's action "thoroughly insensitive." Some MPs remain deeply suspicious of Mr Moore's longer-term intentions but the increase in family-oriented benefits appeared to dampen down a threatened revolt among Tory backbenchers.

The decision, which will save the Department of Health and Social Security £120m a year, means that child benefit will next year remain at £7.25 per child. Mr Moore claimed that to increase the benefit level would be to give greatest help to those already relatively well off and enjoying rising living standards, while three million poorer families would gain from the overall benefit uprating, irrespective of changes in child benefit.

Mr Moore also announced details of the Government's new system of income-related benefits, under which supplementary benefit will be replaced by the income support scheme, housing benefits will also be reshaped and family credit will supersede the family income supplement.

Tories plan increased control over teacher pay

By David Brindle, Labour Correspondent

THE GOVERNMENT plans to take permanent control of teachers' pay in England and Wales by giving itself a majority on the management side of new negotiating machinery and by assuming powers to impose settlements.

Mr Kenneth Baker, Education Secretary, is also restricting next year's pay rise for the 400,000 teachers within a cash limit likely to mean overall increases of less than 5 per cent.

The two moves, announced yesterday, provoked an angry reaction from teachers' unions and local authority employers and renewed the prospect of disruption, only months after peace was restored following three years of intermittent strikes.

Mr Neil Fletcher, the Labour leader of local authority employers, said last night: "It is a disastrous recipe for continual conflicts of the kind we have seen in the past few years."

Mr Doug McAvoy, deputy general secretary of the National Union of Teachers, the biggest union involved, said of the cash limit: "We don't believe there is any group in society that would accept the sort of increase this will mean."

The Government's long-term plan for replacing the former Burnham Committee pay machinery were set out yesterday in a green paper, or discussion document. The paper proposes only one option - a statutory "teachers' negotiating group" on which the Education Secretary would exercise a majority vote on the management side.

In the event of failure to reach agreement, the minister would have the right to implement an award subject to formal approval by Parliament.

These proposals are being justified on the grounds that, after introduction of the proposed uniform business rate in 1990, local authorities will have discretion to raise only about 25 per cent of their income. Local authority associations are certain to challenge this logic strongly.

Meanwhile, the cash limit for next year's pay award has been set at £200m against a pay bill estimated to be in excess of £250m - a figure that implies a pay assumption of only 4 per cent for the public sector as a whole in 1988-89.

CBI is bullish on UK economy but calls for interest rates cut

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT AND HAZEL DUFFY

THE Confederation of British Industry said yesterday that the slump in world stock markets should have only a limited impact on manufacturing output, but called for a further cut in interest rates to underpin industrial confidence.

Reporting the results of its latest quarterly industrial trends survey, the CBI said that manufacturing orders and output were rising and exports remained strong. There were also indications that employment in manufacturing industry had begun to rise for the first time in 10 years.

Further confirmation of the strengthening UK economy came yesterday from the National Economic Development Office in its biennial report on British industrial performance measured against Britain's main competitors.

Mr John Cassels, Nedo director-general, introducing the report, said that the underlying performance of the economy was "more encouraging than for

some time." But he warned that the period of improvement has been too short to be certain that British competitiveness is on a firm trend.

In particular, labour productivity in manufacturing has gone up by around 20 per cent since 1980, when it was at a 10-year low. Unit labour costs - a key factor in competitiveness - have improved against those of other countries, except the US, helped by the depreciation of sterling against European currencies.

But the report also points to the weak points in Britain's competitiveness, particularly investment, which could be exacerbated by the collapse in stock markets. Capital investment as a share in gross domestic product was lower than in the main competitor countries. The Nedo view is that if stock markets fall much below their January levels, investment might suffer.

Britain also scores less well than its competitors in two other

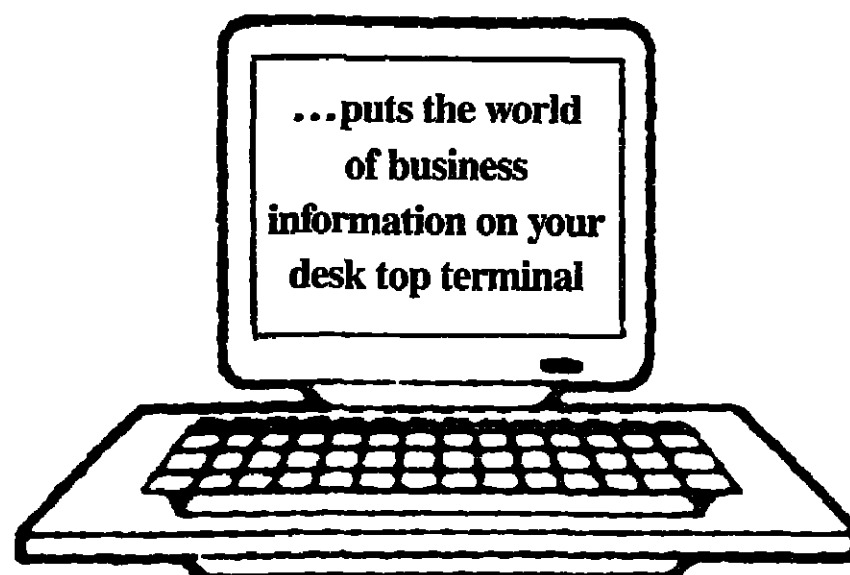
areas important to overall competitiveness - spending on research and development, and the proportion of young people in higher education.

The CBI survey was completed before the collapse in stock markets began, but the CBI has concluded that the turmoil on the markets does not radically change the outlook. It is predicting that output will expand at an annual rate of 3.5 per cent in the fourth quarter of this year.

Mr David Wigglesworth, the chairman of the CBI's economic situation committee, said yesterday that industry would probably be hit by lower demand both at home and abroad. The wealth losses suffered by individuals as a result of lower equity prices were likely to be reflected in a slowdown in consumer spending. Companies also faced an increase in the cost of equity capital.

Nedo report details, Page 8; CBI trends, Page 16

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UK NEWS

Rates accounts 'to increase by 4% next year'

BY RALPH ATKINS

RATE BILLS should increase by about 4 per cent next year if local councils keep spending constant in real terms but allow extra for education and the police, the Government said yesterday.

Details of grants for 1988-89, announced by the Department of Environment, assume councils will increase expenditure broadly in line with inflation. The proposals are designed to bring relative stability to the local government grant system in the run-up to introducing the community charge, or poll tax, from 1990.

However, extra funds will be provided to help towards an 8 per cent increase in education spending and 11 per cent for the police.

The Government estimates this would mean council spending on education could increase by £1.02bn, but a large part of this will fund a pay rise for teachers agreed last year. Spending on police would increase by about £330m.

The net effect will be a small shift in resources towards shire counties and away from district councils. The share of total government grants taken by the London and metropolitan au-

thorities will remain about the same as for the current financial year.

The proposals are set out in a document being sent to local authority associations and councils for comments.

The announcement yesterday follows a statement in July by Mr Nicholas Ridley, Environment Secretary, to the House of Commons on the total level of government grant for local authorities. This set a planning total for council spending of £27.54bn - a 7 per cent increase on 1987-88.

In practice, authorities are spending more than the Government assumed. This means that, by setting grants to allow both rates and council spending to rise at about 4 per cent, the Government is underwriting some overspending this year.

The Government believes that the greater use of competitive tendering and efficiency savings could mean rate bills would increase by less than the rate of inflation.

For 1988-89, it has tightened the safety nets built into the grant system to dampen large changes in rate bills when authorities increase or cut expenditure by substantial amounts.

Record month for unit trust investment

By Nick Barker

INVESTORS poured £1.68bn into unit trusts last month, according to figures released yesterday by the Unit Trust Association.

Even after allowing for repurchases of £523m, net new investment in unit trusts reached a record £1.16bn, five times bigger than the September 1986 figure of £235m.

There was also a leap in the number of unit holders' accounts, which rose a record 329,000 to 4.75m, nearly double the previous record increase.

The association said there was no indication that the sharp falls in stock markets in the last two weeks had prompted investors to begin pulling out of unit trusts.

Mr Bill Sutcliffe, the chairman, said: "Anecdotal evidence from unit trust management companies indicates that widespread selling has not taken place."

However, preliminary estimates from the association suggest that the last 10 days of stock market volatility have cut the value of unit trust funds from £50.2bn on October 1 to about £40bn.

NATIONAL ECONOMIC DEVELOPMENT OFFICE

Time and key areas mar industry's advance

REPORT BY HAZEL DUFFY

THE MESSAGE of the National Economic Development Office's report on industrial performance, published yesterday, was that industry had made strides in increasing its competitiveness in international markets, notably in improving labour productivity, but that:

● Improvement came over too short a period to be able to say the corner had definitely been turned

● Britain lagged behind competitors in many key areas, such as living standards and numbers in work.

The study compiles published statistical data on international comparisons and is made by Nedo every two years. Nedo sees it as valuable in drawing attention to factors contributing to industrial competitiveness.

Mr John Cassels, Nedo director general, emphasised four main factors as moving in Britain's favour and giving rise to the economy's underlying performance being "more encouraging than for some time."

● Improvement in labour productivity.

● Control of inflation.

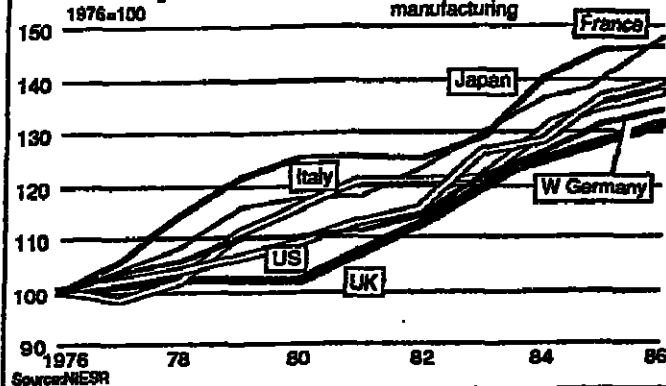
● Rising profitability making higher investment possible.

● The favourable level at which sterling stood against other European currencies, particularly the DM.

However, the UK compared less well in other factors of competitiveness:

● Investment, which could be adversely affected if stock mar-

Labour productivity: Output per person hour in manufacturing



Source: NEDO

kets continue to fall.

● Spending on research and development.

● The proportion of the young population in higher education.

The study shows better performance to be most marked in the past two years but that this and the fact other countries have sometimes improved performance faster - has been too short a time to pull the economy up to their level on several counts. For example:

● The UK standard of living, measured by gross domestic product per head, has risen by about 60 per cent in the past 20 years; however, Japan, France and West Germany all overtook the UK in this period.

● The UK was less successful since 1980, having tended to rise faster in the past 10 years than

though the contraction in employment in the early-1980s was reversed and the level has been recovering since 1983, it is still short of the peak in 1976. By contrast the US experienced relatively high growth throughout, with Japan and Italy expanding moderately.

Labour productivity is where the most marked improvement in competitiveness relative to other countries has emerged. The study uses statistics from manufacturing only. Although not representative of the economy as a whole, it is considered a useful international indicator because about two-thirds of UK visible exports are currently in manufactured goods.

Money wages, though slowing since 1980, have tended to rise faster in the past 10 years than

in the US, Japan and West Germany, at about the same rate as in France and much slower than in Italy.

There have to be set against productivity: this grew relatively fast from the end of 1980 as output recovered and employment fell rapidly but it fell back in 1984 and 1985 before rising rapidly last year.

Unit labour costs, which combine hourly labour costs with productivity estimates, have improved since 1980 relative to France and Italy, measured in local currency, but not against the US, West Germany and Japan. The rise from late-1983 appeared to peak in the first quarter of last year.

However, exchange rates play a part in comparative unit labour costs. In common currency, using exchange rates, the UK became much less competitive in the late-1970s and early-1980s but this was partly reversed more recently, particularly against the US although the position changed again with weakening of the dollar.

Relative productivity improved from 1980. Combined with the depreciating exchange rate and slower growth of relative labour costs, competitiveness overall has improved.

On the other hand, productivity of capital, that is the amount of output produced by each unit of capital, fell in the economy as a whole between 1976 and last year. The same was true of other countries but the fall was less sharp.

Capacity utilisation, which measures the effectiveness of the stock of fixed capital, is back to 1979 levels in the UK only.

While aspects of UK industrial performance improved, helped by exchange rates, in others the traumas of the recession were such that the climb back still not reached pre-recession levels. Analysing the performance on a sectoral basis gives a mixed picture:

● In about two-thirds of the sectors - manufacturing and services - productivity improved.

● On the basis of real average annual growth in value-added, the UK achieved faster growth in agriculture and energy compared with its main European competitors but manufacturing industries trailed behind.

● Chemicals, particularly pharmaceuticals, office-machinery and electrical goods, and rubber and plastics, are among UK rapid-growth industries.

● Service industries saw growth in each country but the UK rate of increase has not matched that of the others except in banking, finance and insurance, where it exceeds Italy and West Germany.

In this sector, and in construction and chemicals, the UK performance in value-added per employee leads other countries.

British Industrial Performance and International Competitiveness: Recent Years, 1987 Edition, NEDO, Milton Keynes, 1987. ISBN 0 7546 0212 5.

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Parnes to repay £2m to Guinness

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

GUINNESS is to be repaid about £2m by Mr Anthony Parnes, the stockbroker under arrest in the US awaiting extradition proceedings by Fraud Squad detectives investigating the Guinness affair.

The payment is part of an agreement to settle the High Court action in which Guinness claimed £3.69m from Mr Parnes and obtained temporary injunctions freezing his English assets. The claim related to payments made by Guinness during its bid for Distillers last year.

In a statement issued yesterday, Mr Parnes' London solicitor, Barwin Leighton, announced that "agreement has been reached with Guinness for repayment of approximately £2m related to invoices submitted in 1986."

"Mr Parnes has retained a significant balance in respect of fees earned for work undertaken during the Distillers bid. This agreement results from many months of negotiation between Mr Parnes and Guinness and is in no way related to Mr Parnes' arrest in the US upon charges which he steadfastly denies. The agreement was also finalised when Mr Parnes was arrested," Barwin Leighton said.

The announcement came within hours of the High Court being told that Guinness no longer needed the temporary orders it had obtained against Mr Parnes. On October 3, the company was told to set aside its freezing of Mr Parnes' assets up to £3.69m and requiring him to disclose the whereabouts of his assets and the £3.69m. Last Friday the court was told that Guinness was now close to settling with Mr Parnes and wanted the freezing orders continued only until yesterday.

Mr Richard Field, QC for Guinness, told Mr Justice Walton yesterday that, as a result of out of court discussions, Guinness no longer needed the orders.

The freezing orders lapsed and the judge discharged the disclosure orders.

Guinness issued a writ against Mr Parnes on October 5. It claimed £3.69m paid by Guinness to Parnes at Cie, a Geneva-based company, in 1986 and £240,000 paid at about the same time by Compagnie Internationale de Finance et de Commerce, a Swiss company, for Mr Parnes' services. The £240,000 was Guinness' claim against Mr Parnes out of £1.94m paid to CIFCO by Guinness.

EDS wins special licence to manage voice traffic

BY DAVID THOMAS

THE DEREGULATION of telecommunications in Britain moves forward with the award of a special licence to Electronic Data Systems, the computer services subsidiary of General Motors of the US, allowing it to manage other companies' private voice traffic over a common network.

This is similar to previous moves by the Treasury and Industry Department encouraging companies to manage third parties' data requirements over a common network. The department has not previously extended the principle to voice traffic. Acting on the advice of the Office of Telecommunications, the industry's regulatory body, it is now likely to allow other organisations to follow EDS's lead.

Explaining the significance of the new licence, Mr John Wish-

ney, chief executive of EDS's communications business in Britain, said: "Before, we had to build different voice solutions for each client, regardless of whether we could take a common data approach to them."

Under the new licence, EDS will be able to lease private circuits from BT or Mercury and then run several companies' voice and data traffic over those circuits using common equipment such as exchanges.

The licence imposes two restrictions: the first means EDS has to maintain some technical separations between different customers' voice traffic as it is carried over its network.

The second restricts the service to each company's internal traffic. EDS cannot use one network to send voice traffic between its various customers.

Manchester authorities unite to secure EC funds

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

THREE local authorities which cover the urban core of Greater Manchester yesterday joined forces to apply for special European Community status to help pay for economic regeneration.

The inner city overlaps parts of Manchester, Salford and Trafford authorities, which want £182m from the EC as part of a £267m programme over the next five years.

The authorities, traditionally rivals with differing approaches to urban problems, have renamed the urban core MST after the three authorities and, backed by the Government, are asking the EC for integrated operations status.

This would enable economic development to be funded on an overall basis, rather than project by project, to enable better co-ordination. This in turn would make for easier access to EC funding.

The Greater Manchester scheme would be unique because of its spread across three borough boundaries. The MST area covers 340,000 people, with

unemployment at 23.8 per cent, rising to 70 per cent among black adult men.

The application costs the proposed developments at £240m from the private sector, £165m from central Government, £50m from local authorities and £182m from the EC.

The scheme would involve six action programmes covering regeneration of old industrial areas, tourism, business development and support, workforce training and better communications, including a light rapid transit system.

● Britain is to receive £24.7m in grants from the European Regional Development Fund, the European Commission announced yesterday.

Almost £45m is allocated to Northern Ireland. The package includes the largest single grant of £23.8m to help finance the conversion of Kilroot power station near Carrickfergus from oil firing to dual solid fuel and oil.

Men and Matters, Page 24

National Bus privatisation to net over £300m

By Kevin Brown, Transport Correspondent

THE PRIVATISATION OF the National Bus Company will net well over £300m for the Treasury - more than three times initial estimates by City analysts, the company said yesterday.

NBC's annual report and accounts, published yesterday, says receipts will amount to £306m by the end of March when the company is expected to be wound up.

The accounts forecast a surplus of £30.5m over the book value of NBC's assets (£267m). This is after taking account of a pension fund surplus of £42m, releasing a provision of £11m for capital gains tax, and deducting privatisation expenses of £5.7m.

The accounts are understood to take a conservative view of the likely receipts from assets yet to be sold, in order to avoid embarrassing ministers who are accountable to Parliament for the privatisation process.

They also omit probable proceeds of around £15m over the next decade from property charges. Internal estimates of the likely level of proceeds are believed to be around £340m.

NBC said 50 of its 72 subsidiaries had been sold, and a further 16 sales were awaiting approval from Mr Paul Channon, the Transport Secretary.

Bids have been received for three of the six largest subsidiaries, and one - Victoria coach station - has been transferred

by the Government to London Regional Transport because of an impending public inquiry into the provision of coach terminals in the capital.

Deals are expected to be struck for the sale of all the outstanding subsidiaries before the end of the year, and all sales are likely to be completed by the end of January.

This is 12 months in advance of the timetable laid down in the 1985 Transport Act, which provided the break-up and privatisation of NBC, and the introduction of deregulation in the bus industry, which took effect in October 1986.

Mr Rodney Lund, chairman, said he was "very pleased" with the proceeds of the sales, especially in view of the difficulties of decentralising and restructuring the company to a very tight timescale.

He said the pace of change had been without parallel for a company of NBC's size, and had inevitably been complicated by the need to adapt to deregulation at the same time.

Around two-thirds of NBC's subsidiaries are expected to be sold to management buy-out consortia, including the sale of Provincial Bus, based in Hampshire, to an Employee Share Ownership Plan - only the second such scheme established in the UK.

M and S to open Hong Kong store next year

By David Churchill

MARKS AND SPENCER, Britain's biggest retailer, is to open its first store in Hong Kong next spring, which could be the first of several in the colony.

The move is part of the company's expansion plans for the Far East, which will mean greater sourcing of supplies from the region.

The store opening is a departure from Marks' previous policy of entering into supply arrangements with local stores.

Marks has had a presence in Hong Kong for several years through supplying its St Michael products to Dodwell Stores, a local company. However, earlier this year it stopped supplying Dodwell in advance of opening its new store.

The new Marks store in Hong Kong will be based in the Ocean Centre, Kowloon. It will be 12,300 sq ft in size and sell a range of clothing, toiletries and foods.

Further stores in Hong Kong, including one on Hong Kong Island, are likely to be opened if the first one proves a success.

Although most products in the new store are likely to be British, the company plans buying more locally-produced goods.

Personal computers set to outstrip users

By Alan Cane

PROFESSIONAL personal computers are set to take a massive leap forward in power through new silicon chips and advanced operating systems, but neither manufacturers or their customers are ready to make the best use of the new machines.

This theme recurred during the fifth Financial Times professional personal computer conference, which opened in London yesterday.

Mr Jim Manz, president of Lotus Development Corporation, which markets the best-selling spreadsheet 1-2-3, warned that the industry could be damaged by misunderstandings of the results to be expected from computer technology.

The service industries were spending 40 per cent of their capital budgets on computers, chiefly personal computers, yet senior executives complained that white-collar productivity remained flat.

It was the result of a failure to understand the nature of productivity: "What is productivity? Will we recognise it when we see it?" he asked, adding that vendors and customers alike should work towards an adequate definition.

Next week, he said, Lotus would announce a "personal information manager" software which would store information and relate it automatically to other stored data.

Mr Brian Utley, group director of work stations for IBM Europe, said that OS/2, the operating system it was developing with Microsoft Corporation for its Personal System/2 (PS/2) microcomputer family, was almost ready for market.



It had been tested for about a year and was now being used by 1,000 users worldwide. The results of the tests had been very gratifying to IBM, he said, and the first customers for the system could receive their copies this year.

Mr Jeremy Butler, vice president international operations for Microsoft, said the new operating system would give four principal benefits.

● The ability to run several different applications programs simultaneously.

● The ability to connect together thousands of personal computers to share documents and files.

● The ability to handle efficiently applications such as order entry without which a company could not operate.

● Integration of the personal

computer into the company's management information system: "Because the new operating system user interface is compliant with IBM's Systems Applications Architecture, we can expect that all applications in the IBM compatible world - whether PC or mainframe - will eventually have a consistent look and feel."

Mr Eckhard Pfeiffer, senior vice president, international operations for the Compaq Corporation, accused IBM of developing PS/2 in its own interests rather than that of its customers: "PS/2 is a thinly veiled attempt by IBM to control its customers whereas the rest of us place priority on responding to user needs."

He said the Intel 80386 microprocessor chip which powers both IBM's and Compaq's most powerful machines was "the breakthrough technology that gives the personal computer the critical mass to live up to its true potential."

Mr Giancarlo Bisone, director of marketing and product planning at Olivetti, said the success of the new generation of personal computer typified by IBM's PS/2 would be guaranteed if it maintained the "open architecture" of the original IBM PC - which made it easy for third parties to develop compatible software and hardware - and if it obeyed accepted hardware and software standards.

He said that in 1987 the large accounts had switched towards PCs based on the Intel 80386 microprocessor; in 1988 and beyond, the 80386-based machines

would be preferred because of the computing power needed to handle artificial intelligence and detailed graphics.

Mr Thomas Vanderslice, chairman of Apollo Computer, said that the high powered workstation would "obsolesce the mini-computer as we know it."

He said workstations would realise the dream of the networked corporation. Today's personal computer user wanted a desktop system, he argued, that went beyond localised one-on-one tasks to effortless interaction with other users and other computing sources.

Mr Robert Aydarbian, general manager of the Grenoble Personal Computer Division, Hewlett Packard, France, illustrated the advantages to companies of "desktop publishing", professional quality printed matter produced using a personal computer driving a laser printer.

A 16-page newsletter conventionally took between nine and 14 days to produce at a cost of \$1,500-\$2,000, he said. Using desktop publishing techniques it would take three or four days and cost \$100-\$150.

Mr Keith Warburton, manager, business products for Amstrad, emphasised that Amstrad pioneered marketing and distribution methods, not computer technology. He said low cost computers had opened opportunities for people in all walks of life to seek to apply modern technology to their problems.

He was sharply critical of the computer industry for its failure to make its products easier for ordinary people to use.

Mobile radio service launched

By David Thomas

A PRIVATE mobile radio service was launched yesterday with the announcement of its first customers, including Bass, the brewing and leisure group.

Last year, the Government chose GEC Telecommunications and a consortium led by Philips Telecommunications to operate two new private mobile radio networks on frequencies known as Band III.

Band III offers advantages over existing private mobile radio because its customers will be able to share the networks, thereby saving on some equipment and running costs.

The Philips consortium, which is calling itself Band Three Radio, yesterday launched its service, which initially covers London, the south-east, the south coast, the Midlands, Yorkshire and the north-west.

Mr Andrew Robb, managing director of Band Three Radio, said it was aiming to cover more than 40 per cent of the population by next March and to be national in 1989-90.

GEC will not launch its service until the start of next year. Bass, Band Three Radio's first big customer, is taking 100 mobile sets for its service technicians first in the Sheffield area and then in London.

Television advertisers given extra peak-time slot

By Raymond Snoddy

THE Independent Broadcasting Authority has given advertising an extra half-minute of peak-time advertising an hour on independent television and wants to abolish advertising share schemes from the start of next year.

The Incorporated Society of British Advertisers, which represents advertisers, this year said share schemes operated by many ITV companies were uncompetitive and illegal.

Under the share system many ITV companies have tried to encourage advertisers to spend a proportion of their advertising budget which matches the ITV companies' coverage of homes. Advertisers spending more were given discounts, those spending less tended to receive worse slots.

The authority now accepts the view of its Advertising Liaison Committee, which represents advertisers, agencies and television companies, that share schemes act "as an artificially rigid framework for negotiation." It wants to see share schemes removed from rate-cards from January 1.

Mr Kenneth Miles, ISBA director, said yesterday: "We are delighted that at last the IBA has accepted our view that share schemes are a bad thing." He believes that only the threat

to take the issue to the Office of Fair Trading produced results.

The extra half-minute an hour in prime time - that is between 6pm and 11pm - is designed to soften the rapid rise in airtime costs. Airtime inflation has been running well above 20 per cent a year.

Lord Thomson, IBA chairman, said yesterday he was conscious of the problems being experienced by advertisers. He was satisfied "a limited increase on the scale proposed could be achieved without adverse effect on programme quality and enjoyment."

The total amount of daytime and evening advertising allowed would be unchanged, at an average of seven minutes an hour between 9.25am and midnight.

Initially the extra half-minute will apply to ITV only but the decision applies in principle also to Channel 4, subject to more talks on scheduling.

The authority said it would next review the amount of permissible advertising when present ITV contracts run out at the end of 1992.

Boost for Welsh industry

By Anthony Moreton, Welsh Correspondent

THE Land Authority for Wales has switched the thrust of its work from housing to industry and commerce, Mr Geoffrey Inkin, its chairman, said yesterday.

Introducing its annual report, he said three important development projects in Wales could not have gone ahead at the pace they did without the assistance of the authority. They were: British Coal's proposed £90m superpit at Margam, the Kipling factory at Kipling Park, north Wales and the Rockwell factory outside Bridgend.

Although the authority had sold sufficient land last year to provide between 800 and 900 houses it had also let out industrial and commercial land on which more than 1,100 jobs had been created. Some 120 acres are being brought into development, which is expected to generate private investment of between £50m and £70m.

The land authority was set up by statute in 1975 and is the only body of its kind in the UK. It exists to make land available which might otherwise have remained unused or sterile.

"We can bring land onto the market much more quickly than in any other way," Mr Inkin said, "and speed is often of the essence in preparing for a development."

The authority made a profit of almost £1.5m last year after tax and interest on a record income of £10.2m.

The authority is now involved in developing Cardiff's East Butte Dock, which has been renamed Atlantic Wharf, assisting in what Mr Inkin called "the important role of urban regeneration."

"By its ability to set terms and acquire land in the dock, the authority has contributed significantly to this development. Most of the site has been sold to developers and the remainder will go to them in the current financial year." The authority has also been actively involved in projects in Rhyl, Llandudno, Abergavenny, Newtown, Caerphilly and the industrial valleys of South Wales.

Land Authority for Wales, Annual Report 1986-7, Land Authority, Old Custom House, Custom House Street, Cardiff, Free.

Assurance plans attacked

By Nick Bunker

BRITAIN'S LIFE assurance companies yesterday fired a fresh salvo of criticisms at the industry's new investor protection rules and said that, in some respects, the rules were "inappropriate, legalistic and at times almost incomprehensible."

The criticisms are contained in a long memorandum published by the Association of British Insurers, which represents more than 400 insurance companies. The memorandum includes nearly 30 pages of detailed comments on the draft rule book published by the Life Assurance and Unit Trust Regulatory Organisation, the industry's new watchdog body.

The ABI said a good deal of work still needed to be done before the rules could be considered acceptable.

It is urging the Government and the Securities and Investments Board to delay until next

July the implementation of all the new rules, which are part of the regulatory framework required under the 1986 Financial Services Act.

At the moment, some of the rules are due to come into force in April and some on July 1.

The ABI said some parts of the Lantro rules "go down into fine detail to an unnecessary extent." In particular, they would require companies to produce in their sales literature "a mass of words and figures more likely to confuse the policyholder than to enlighten."

The ABI also argues that Lantro has been acting outside its jurisdiction by trying to regulate the marketing of financial products which fall outside its own definition of investments.

Lantro was also going too far by trying to influence the way companies remunerated their salesmen and priced their policies, the ABI added.

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UK NEWS

EC venture capital funds grow by 39%

BY CHARLES BATCHLOR

THE GROWTH of the European venture capital industry continued last year with a 39 per cent increase to Ecu10bn (£8,927bn) in the amount of funds invested or available for investment in unquoted companies.

The venture capital industry in the European Community is now nearly half as big as in the US, the original home of this method of company financing, according to the European Venture Capital Association in its yearbook published yesterday.

Britain still dominates the European scene with Ecu4.7bn of funds, although the increase in money available slowed to 27 per cent from 43 per cent the year before. For the first time, Britain accounted for less than half the total amount of funds available in Europe.

Italy showed the fastest rate of growth - of 103 per cent in 1986, although at Ecu496m the industry in that country is still small. Belgium increased the availability of funds by 64 per cent and Germany by 61 per cent.

After Britain, the two most highly developed venture capital markets are the Netherlands, where the venture capital pool amounts to Ecu1.18bn and France, with Ecu1.14bn.

A breakdown of funds by the stage at which they are invested showed a decline in seed capital and early stage investments from 25.4 per cent of the total to 23.3 per cent. Funds invested in

management buy-outs rose slightly, from 22.1 to 23 per cent.

The syndication of venture capital deals across national boundaries increased and accounted for 11.2 per cent of investments made compared with 7 per cent in 1986. The EC recently decided however to provide just Ecu19m this year to fund the Venture Consort scheme, aimed at promoting cross-border deals. This compared with the Ecu3.3m provided the year before and the Ecu3.5m the association had been seeking.

Although more funds were available for investment last year, there was not a similar increase in the money invested, so the surplus of unspent funds rose to Ecu2.28bn from Ecu1.41bn the year before.

This overhang must be reduced or institutional investors will look for other outlets for their funds, Mr Michiel de Haan, the association's chairman, warned.

Peat Marwick McLintock, the accountancy firm which compiled the yearbook, warned that venture capital was developing unevenly throughout Europe. Some countries lagged because of a lack of government understanding, while others showed signs of overheating, with too many venture capitalists chasing too few deals.

Venture Capital in Europe 1987. Peat Marwick McLintock, £20.

CBI INDUSTRIAL TRENDS SURVEY

Strong growth reported in manufacturing output

BY RALPH ATKINS

MANUFACTURING output is growing strongly, falls in employment have been halted and there are few signs of the economy over-heating in the next few months.

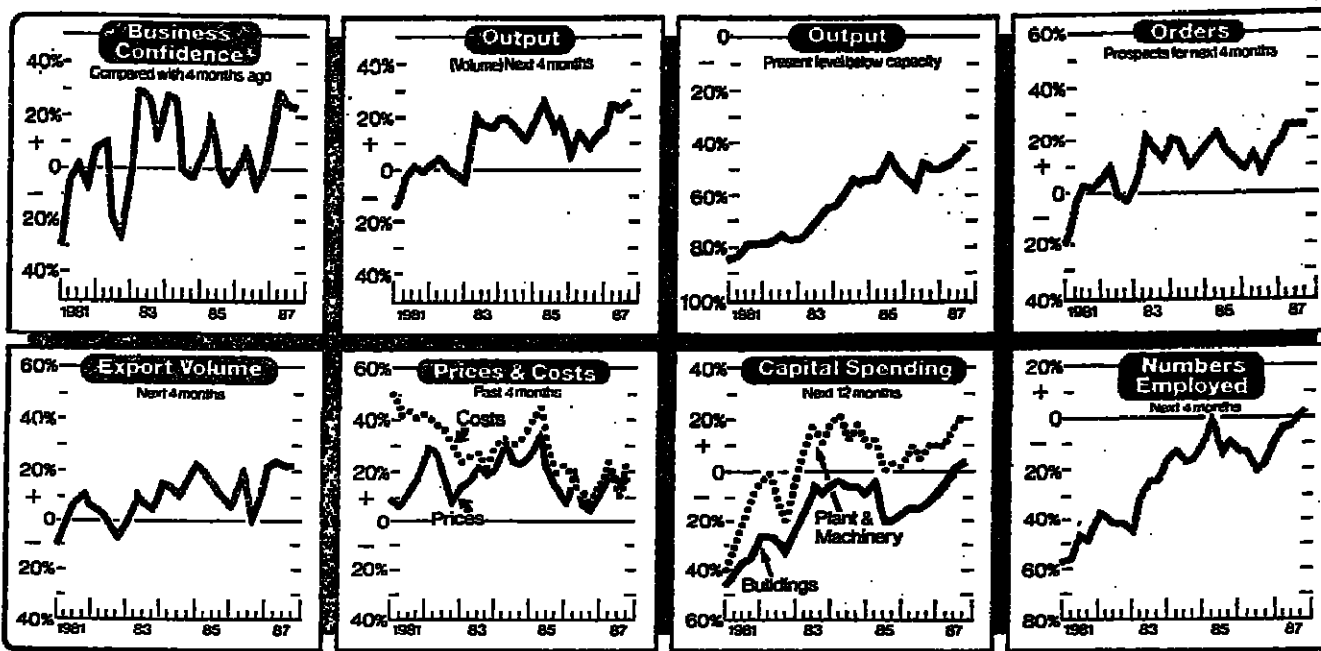
The Confederation of British Industry's latest quarterly industrial trends survey covers 1,358 companies questioned before the fall in world stock markets. It shows business confidence improved for the fourth consecutive quarter in the three months to September.

The CBI warned yesterday that falling share prices would probably hit business confidence in the last quarter of 1987 and was also likely to affect British exports to the US and reduce consumer spending. Mr David Wrigglesworth, chairman of the CBI's economic situation committee, said these fears should not be exaggerated, however. "The underlying health of the economy remains good."

The survey shows demand for manufacturing products continues to grow and order books are reported to be above normal by more companies than at any time since April, 1977. CBI economists predict manufacturing output will increase at an annual rate of 5.5 per cent in the fourth quarter of 1987.

The survey shows little change in the number of companies whose output was constrained by capacity shortages. About 55 per cent of companies reported their capacity was at least adequate to meet expected demand.

Raw material costs increased faster than manufacturers expected but producer price rises were tempered by competitive pressures. However, some pick-up in manufacturing output prices is expected in the last



The charts show percentage balances, representing the proportion of companies reporting an increase, minus those reporting a fall.

three months of the year. Employment. A balance of +4 per cent of companies said the number they employed had increased in the last four months. This is the first positive balance since January 1977 and reflects official figures showing rising employment in manufacturing.

The survey shows the trend is spread through all industrial sectors, although capital goods industries did not register a positive balance. The largest companies, employing more than 5,000, continue to shed jobs but at a lower rate than reported in the previous survey.

Business confidence. A balance of +23 per cent of companies said they were more con-

dent about the general business situation than they were four months ago, compared with a balance of +35 per cent in July. Among the industrial sectors, the CBI reports a levelling of optimism in food, drink and tobacco companies but a strong upward trend in confidence in motor vehicle, paper, printing and publishing companies.

Orders and output. The survey shows the volume of orders has grown in all sectors with particularly strong increases experienced by metal products, paper, printing and publishing, motor vehicles and other transport equipment sectors.

In total, a balance of +25 per cent reported an increase in or-

ders on the previous four months and the same balance said they expected a rise in orders in the next four months. The rate of growth of output volume remained strong in the third quarter - repeating steady increases reported in the last two quarterly surveys. A balance of +19 per cent of companies said their output had risen in the past four months compared with 23 per cent in July.

A balance of +25 per cent expected an increase in output in the next four months. Capacity constraints. A shortage of orders or sales remains the predominant constraint on output, although the number of companies citing it as a factor

likely to affect output in the next four months dropped from 69 per cent in July to 65 per cent in the latest survey. Plant capacity remained the second most frequently mentioned constraint, with the number reporting it as a restriction rising from 22 per cent in July, to 24 per cent in October.

The number of companies working below capacity fell from 45 per cent in July to 41 per cent in October.

The CBI says there is no evidence in the survey that skilled labour shortages are getting worse. It is cited as a constraint on future capacity by 19 per cent of companies compared with 18 per cent in July.

Costs and prices. A slowdown of the rate of increase of the unit costs of manufacturing industry, reported in the last quarterly survey, has been largely reversed. A balance of +22 per cent of companies noted an upward trend compared with +10 per cent in the July survey.

This rise reflected rising raw material and fuel costs and a slight rise in labour costs which increased in spite of a rise in productivity.

A balance of +18 per cent of companies said they had increased prices in the last four months compared with +16 per cent in July. A balance of +23 per cent expect to increase prices in the next four months, suggesting the effect of the upturn in costs has not yet been fully realised in higher prices.

Capital expenditure. A balance of +17 per cent of companies expect to spend more on plant and machinery in the next 12 months than in the last 12 months.

Exports. The survey shows the rate of increase in new export orders fell after a sharp rise in the second quarter. A balance of +9 per cent said exports had been above normal in the previous four months.

A balance of +17 per cent expect to achieve a normal level of export orders in the next four months which, the CBI says, indicates export growth should accelerate by the end of the year.

CBI Quarterly Industrial Trends Survey, October 1987. CBI Economic Trends Department, Centre Point, 103 New Oxford Street, London, WC1A 1DU. £104 a year for members, £136 for non-members.

New-car demand 'weaker next year'

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

UK DEMAND for new cars would be significantly weaker next year because of world stock-market turmoil, Mr Garry Rhys, Professor of Motor Industry Economics, University College Cardiff, said yesterday.

He said that, before share prices collapsed, the university's forecasting team had expected domestic car registrations to reach a record level of more than 2m next year; now it was forecasting 1.7m and the figure "could go below that".

This was because the expectations of businesses and individuals had been cut in the wake of the crash in equities values.

He said that if there were a 1929-style world slump following the stock-market upheavals, there would be a bloodletting among world vehicle-makers.

The car-price wars, even without a collapse in demand, would be renewed in Europe in the 1990s.

At that time there was the possibility of substantial car imports to Europe from Japanese-owned factories in the US which could cause further structural changes to the European motor industry.

Mr Rhys was speaking at a Motorfair dinner organised by Herondrive, the car contract hire and leasing company, now part of the Cowie Group.

He said the expected fall in car demand might provide the Chancellor with the chance to abolish the special 10 per cent car tax.

However, another speaker, Mr Rob Golding, motor industry analyst at Warburg Securities,

WORLDWIDE vehicle sales by Rolls-Royce Motor Cars, the Vickers subsidiary, rose by 6 per cent in the first nine months of this year compared with the same period of 1986, from 1,396 to 2,005 vehicles.

The Bentley marque, which the company began promoting again during the past three years, contributed 82 per cent of the total compared with 26 per cent in the same months last year.

The most notable improvement in total car sales was in the US where sales rose by more than 10 per cent, from 722 to 898.

In the UK Rolls-Royce and Bentley registrations were up from 666 to 678 while sales in the rest of Europe improved from 248 to 254.

He said that if the 10 per cent tax were removed overnight, it would have a catalytic impact on the distribution business because of the recent fast expansion of car-leasing. Leasing companies would face a sudden 10 per cent cut in their fleets' values.

Both speakers said that up to last week personal and corporate confidence were strong and record UK car markets seemed sustainable. But that was no longer the case.

Mr Golding said one thing only was certain: "Whether or not the market recovers and whether or not car sales fall, the price of motor shares, relative to the market as a whole, will drop."

Motor trade bill planned

BY JOHN GRIFFITHS

THE Motor Agents Association intends to promote a bill which would make it impractical for the unacceptably fringe of the motor trade to continue in business, according to Mr Alan Clark, the association's president.

Mr Clark yesterday outlined the intended content of the private member's bill the association first said it would promote at the beginning of this month. This followed yet another fierce attack on alleged motor trade malpractice by trading standards officers.

The bill would be designed, among other things, to fight "clocking" - the winding-back of

mileometers - by requiring annual vehicle re-testing; and to oblige insurance companies to identify written-off vehicles and the reasons why they were written off.

The association, which represents about 13,000 retail motor trade outlets in the UK, has previously said that it accepted that "there is undoubtedly a most undesirable element at the wrong end of the motor trade."

In spite of this, said Mr Clark, recent consumer surveys have shown that up to 91 per cent of customers were positively satisfied with their personal experience of the motor trade.

Sunday Times to expand

BY RAYMOND SNOODY

THE SUNDAY TIMES is planning to launch an additional two sections in January.

Mr Andrew Neil, editor, said yesterday the paper would be launching a weekly 24-page book section in tabloid form and a 16-page broadsheet travel section from January 10. The seven section paper will regularly be around 160 pages.

"We might hit 200 pages in 1988," said Mr Neil, who has wanted to turn the paper into a European equivalent of the

New York Times.

The two new sections, involving an investment of several million, will be printed at News International's presses at Wapping in the middle of the week and inserted by newagents into the main paper.

Mr Neil conceded there had been some reader reaction to the growing size of the Sunday Times but added that people could buy other smaller papers if they wanted to.

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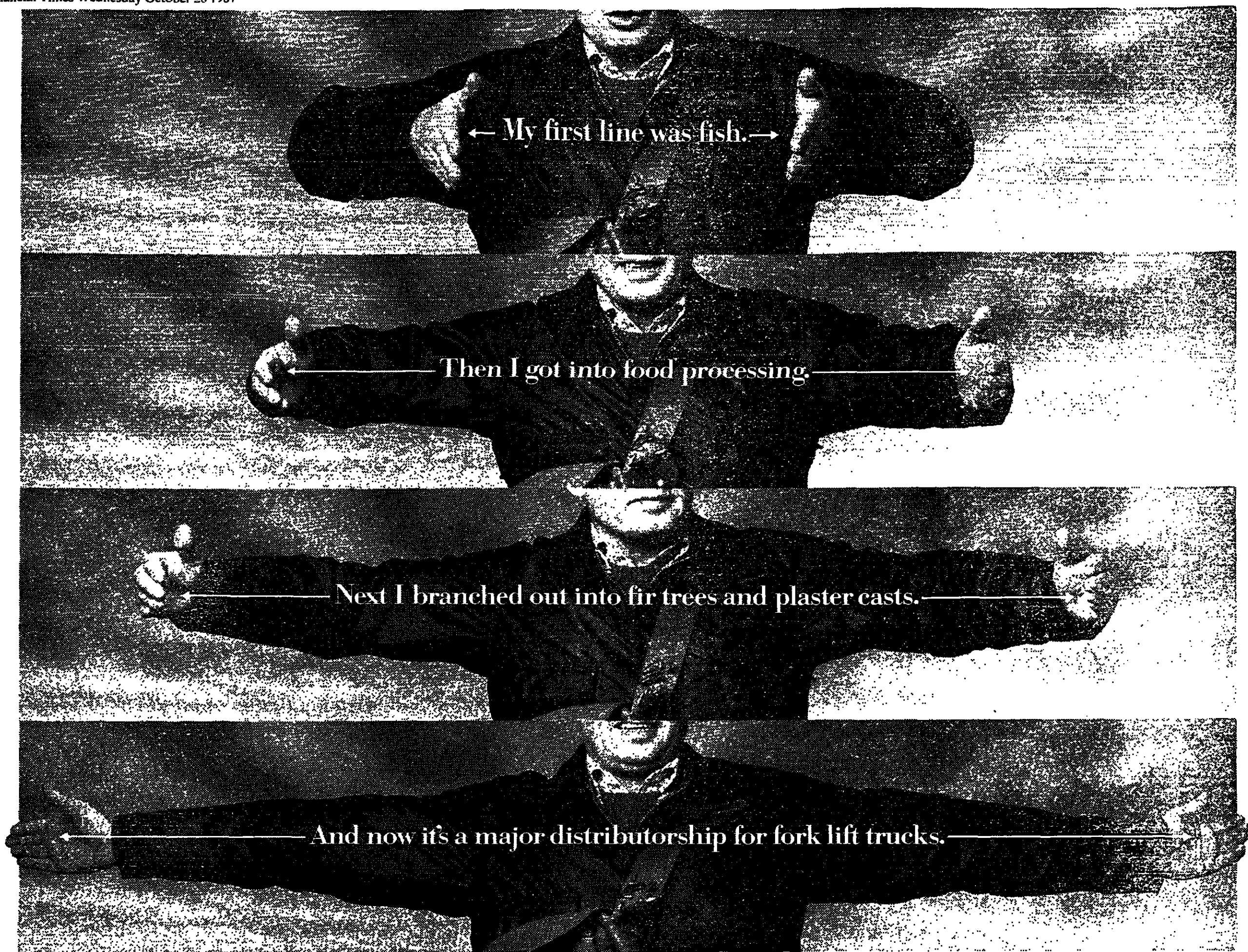
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A fisherman's tale.

(Or how IBM helped John Hughes deal with rapid expansion).

If you run a small business, you'll realise that once your company starts to grow, so does the amount of tedious administrative work.

In the case of John Hughes, his company, the Hughes Food Group, has had a spectacular growth rate. In two years it has expanded to 24 companies, its activities ranging from cold storage of fish, fir trees and plaster casts to industrial machinery manufacture.

With such a rapid growth rate, a personal computing system was essential.

John Hughes found IBM an "excellent choice." In his opinion they not only provide the most appropriate range of equipment, they also offer all the back-up and support the company needs.

More importantly they offer long term security since, in John's words, "They'll still be around for years to come."

For these reasons, he spoke to his local IBM Authorised Dealer, and together they developed the most suitable system for his group.

Firstly, the computerised accounting system took care of time-consuming work such as stock control, invoicing, payroll and VAT returns, giving John more time for more important things like investigating new markets.

Secondly, as he says, "you can't grow at a fast rate unless you've got overall control," and with his computer system, he has central financial control of all his companies from Aberdeen to Bristol.

John admits that he's not particularly interested in the technicalities of computers. He wants a reliable system that can get on with the job without any fuss, so his dealer keeps in constant contact.

Each time John acquires a new company, the dealer goes there to install a computer system that is compatible with the one at head office.

So no matter how fast John Hughes' group grows, IBM will always be there to help him.

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UK NEWS - PARLIAMENT AND POLITICS

BP underwriters given cold shoulder by MPs

BY IVOR OWEN

A VIRTUALLY unanimous view emerged in the Commons last night that the eleven-hour bid by the UK underwriters to halt the £7.2bn offer of shares in BP should be rejected.

While Mr Nigel Lawson, the Chancellor of the Exchequer, gave repeated assurances that no final decision would be taken until the Treasury had discharged its contractual obligations his apparent intention to comply with the wish of the House was described as "crystal clear" by Mr John Smith, Labour's shadow Chancellor.

In an attempt to translate the obvious desire in all quarters to prevent the underwriters establishing themselves in what Mr Terence Higgins (C, Worthing) called a "heads I win, tails you lose" situation the Labour leadership made an unsuccessful attempt to secure a vote on the issue by forcing an emergency debate.

The Speaker (Mr Bernard Weatherill), whose earlier decision to permit Mr Smith to ask a private notice (emergency)

question brought Mr Lawson to the Treasury despatch box, ruled against a debate but assured Mr Neil Kinnock, the Labour leader, that he would watch the situation carefully in the interval before the Chancellor's official verdict on the application made by the underwriters is announced tomorrow.

Mr Lawson countered Labour claims that the global equity crisis had exposed the folly of the Government's reliance on market forces by insisting that so long as the main industrial nations followed sensible policies there need be no danger of a 1930s-type world recession.

Nor was he prepared to accept the assertions of Labour MPs that the BP "disaster" marked the end of the policy of selling off public assets.

To government cheers, the Chancellor declared that the privatisation programme would continue, and with it the spread of share ownership.

Mr Lawson admitted that he had been "surprised" when the UK underwriters, led by N M

Rothschild, the merchant bank, had made their application which triggered consultation procedures involving BP and the Bank of England.

He explained that if the Treasury and the underwriters were unable to agree they were required to make a joint approach to the Bank of England for its assessment.

Mr Lawson stressed: "I will take full account of that assessment before I take the final decision."

Mr Smith, who told the Chancellor he should be ashamed of having been "dragged reluctantly" to face the House, argued that the fundamental reason for the collapse in international markets had been the irresponsibility of governments, including Mr Lawson and his colleagues, in facing up to the twin problems of the US deficit and the Japanese and West German surpluses.

The "free market chickens" had now come home to roost, he said, and the markets themselves were desperately wanting

governments to assume the responsibility which they had abandoned.

Mr Smith called for a new economic summit with the seven major industrial nations agreeing that the main item on the agenda should be measures to tackle the deficit-surpluses problem with a view to avoiding recession and re-opening the opportunities for growth.

Mr Lawson agreed that the size of the US budget deficit was way ahead of their own capacity to finance it and constituted a major problem in the world economy.

He reminded Labour MPs that they had urged the Government to follow a similar course to that which had caused such problems for the United States.

Mr Lawson also accepted the importance of international co-operation and described the arrangements between the Group of Seven nations as being "in better shape" than at any time since he became Chancellor in 1983.

Sir Peter Hordner (C, Hor-

sham) warned that if the BP issue were to be withdrawn it would be felt that the underwriters could not meet their commitments, causing far greater damage than if the issue were allowed to proceed.

Mr Lawson replied: "You are very knowledgeable in these matters and I have carefully noted what you have said."

Mr Robert Sheldon (Lab, Ashton-under-Lyne), who is chairman of the Commons public accounts committee, recalled that it had condemned the "very large fees" commanded by the underwriters associated with earlier share issues resulting from the Government's privatisation programme.

He urged the Chancellor to "dismiss the impermanence" of the UK underwriters seeking to evade their liabilities in respect of the BP issue.

Mr Lawson drew attention to the important role occupied by Mr Sheldon as chairman of the PAC and promised that his views would be carefully noted.



Nigel Lawson: pledged that privatisation programme would go on

Chirpy Chancellor easily avoids that sinking feeling...

THE SYSTEM of "managed floating" in the Louvre agreement was strongly commended yesterday by Nigel Lawson when he came to the Commons to answer a Labour private notice question on the turmoil in the stock markets and the position of the BP flotation.

In fact our chirpy Chancellor performed some skillfully managed floating himself and kept his buoyancy despite the stormy weather. Most of the heavy shells thrown at him by John Smith, Labour's shadow Chancellor, bounced off his armour plating.

Mr Smith fulminated that Mr Lawson should be ashamed that he had to be dragged reluctantly to the Commons to answer questions on the situation. He should apologise to the House for treating it as less important than the stock exchange.

But shame and apologies are not at all the Chancellor's style and he shrugged off the Labour spokesman's diatribe as "a bit of impudence".

Positively bouncing with self-confidence he congratulated himself and the Government on putting the UK economy in such a robust state of health and sound finances that it was in the strongest possible position to weather the storm.

There was precious little sympathy on either side of the House for the underwriters of the BP privatisation issue who stand to suffer big losses on the deal. On the contrary, most MPs gleefully indulged in a spirit of Schadenfreude at their plight.

Tony Blair, the Labour MP for the constituency of Glasgow, Scotland, summed up the feeling when he said that underwriters had done well for themselves over the years. Now was the time for them to live up to the stock exchange slogan of "My word is my bond".

There was great hilarity when at least two Tory MPs made an unfortunate Freudian slip by referring to them as "undertakers".

Labour was not in the easiest position to take advantage of the situation particularly as Bryan Gould, the party's campaign co-ordinator during the general election, has been urging the party to change tactics and climb aboard the bandwagon of wider share ownership.

The great policy revisionist was sitting on Labour's front bench and Mr Lawson was quick to remind him of his views and to speculate whether

he was now such a rising star in the people's party.

Tony Benn also got the rough side of the Chancellor's tongue. Taking his customary trip down memory lane the veteran left-winger asked if Mr Lawson had read the speech made by Winston Churchill in 1914 when he acquired a majority holding in Anglo-Persian Oil (BP's predecessor) for £2m, probably "the wisest public investment" of all time.

Mr Benn suggested the privatisation of BP should be cancelled and its assets kept in the public domain.

No, Mr Lawson had not read the Churchill speech but he did recall that Mr Benn had been Energy Secretary in the Labour Government and had been responsible for the first sale of BP shares at 100 pence each.

Other left-wingers who had taken part in the great Socialist talk-in at Mr Benn's Chesterfield constituency over the weekend, fared no better. Eric Heffer declared that there had to be a recognition that the capitalist system was now beginning to fall apart.

The Chancellor chuckled amiably at Mr Heffer's touching belief that the Socialist millennium was at hand. He saw Eric as one of the Commons dinosaurs and as such had a great affection for him. The truth was that the workers had done a lot better under the Conservatives than under Labour.

One of the senior Tory backbenchers, Sir Peter Emery, seemed to imply that the fall in the markets was a scare got up by the Labour Party. The members of the Opposition were doing nothing to stabilise the markets, he complained. On the contrary, they were creating the panic that existed.

The Chancellor, who is ever eager to deliver a blow to the solar plexus, demurred at this view. Even he did not believe that Labour was capable of starting the slide on the New York stock markets.

Nevertheless, if they could have done, they would have done, he added as a malicious afterthought.

"It is indeed fortunate that this Government is in office in this country," he intoned. "It is the one Government that can steer the country's economy through the stormy period we may be facing." It was a suitably majestic finale to a swashbuckling performance.

JOHN HUNT

Liberals unhappy over party policy talks

BY PETER RIDDELL, Political Editor

POTENTIALLY significant differences of opinion have emerged among the Liberal and Social Democratic Party negotiators about the status of the joint policy prospectus to accompany the constitution of the projected merged party.

Consequently, some leading Social Democrats are now warning that the talks may not succeed in spite of the progress reached in the past three weeks on a constitution.

Mr David Steel, the Liberal leader, and Mr Robert MacLennan, the SDP leader, have jointly proposed that the policy stance of the new party on items such as defence should be included in a prospectus to be agreed by the negotiators. They want this in turn to be submitted for approval to the consultative conferences and assemblies of both parties early next year and then to a vote of all party members.

They have agreed that this prospectus should be entrenched as part of the constitution for an interim period for at least the 12-18 months until the new party's policy-making machinery is in place.

The problem arises over the opposition of several of the Liberal negotiators to any agreement about policy before a new party comes into being. They argue that policy should be decided solely by members of the new party.

However, Mr MacLennan will not recommend any deal to his party unless it contains an entrenched policy prospectus is included. He believes it is necessary to reassure doubting Social Democrats that a genuinely new party is being created and that it will not be a Liberal-dominated party.

The negotiators of the two parties met again last night and both sides intend to make public their positions this morning.

PM takes hard line over committees

BY IVOR OWEN

ATTEMPTS by minority parties to secure changes in the methods used to decide the composition of the select committees which monitor the work of government departments were brushed aside by Mrs Margaret Thatcher, the Prime Minister.

She pointed out that the existing arrangements permit the membership of such committees to be decided by a vote of the House - with the Government's majority usually ensuring that its preferences prevailed.

Scotch MPs on the Opposition benches, who outnumber their Conservative counterparts by 50 to 10, want the membership of the select committee on Scottish Affairs to reflect the balance of the parties in Scotland while the Government is insisting that its membership should reflect its overall majority in the Commons.

Members of other minority parties are also dissatisfied with the existing procedure for determining the membership of select committees.

Labour MPs to resist benefit changes

BY MICHAEL CASSELL, Political Correspondent

LABOUR MPs yesterday pledged themselves to fight, line by line, the proposed changes in social security benefits announced in the Commons by Mr John Moore, the Social Security Secretary.

Announcing the changes, which take effect next April, Mr Moore said that they represented an "intelligent targeting of resources" and dismissed Labour accusations that they represented "rough justice" for the poorest people in Britain.

He claimed that, when last in power, Labour's attempts to help those in most need of benefits had been totally undermined by its failure to control the economy and to contain inflation. Under Labour, Mr Moore continued, pensioners had their savings stolen but the present Government concerned itself with the real well-being of the retired, "not just socialist pretence".

Under the latest uprating, retirement pensions and all contributory benefits, as well as benefits for the disabled and war pensions, will rise by 4.2 per cent, to reflect the increase in prices over the 12 months ending in September. The min-

BENEFIT LEVELS (in £)		
	1987	1988
Retirement pension (single)	39.50	41.15
Retirement pension (couple)	79.00	82.30
Invalidity pension	39.50	41.15
Widow's allowance	55.35	57.65
Unemployment benefit (over pension age)	39.50	41.15
Unemployment benefit (under pension age)	30.05	31.30
Maternity allowance	7.25	7.25
Child benefit (each child)	4.70	4.90
One-parent benefit	23.75	24.75
Severe disablement allowance	22.10	23.05
Mobility allowance		

ister also announced details of the new system of income related benefits which will also be implemented next April.

Defending his decision not to raise child benefit levels, he claimed higher payments would be of greatest help to those who were already well off and whose living standards were already rising. It would, he stressed, provide no extra help to over 5m children in families on benefit, including low income working families, who gained the same from the uprating whatever happened to child benefit.

Mr Moore told the House that the total package would add £1.3bn to the social security

budget, a substantial increase in spending for the Government's biggest single programme. He said the proposals struck "a fair balance between protecting the interests of the poorest and of those, such as pensioners, who have substantial reliance on state benefits, and protecting the interests of those whose taxes and contributions pay for benefits."

Mr Robin Cook, Labour's health spokesman, said that, even by the Government's own standards, it had set a record in the number of claimants who would lose under the new benefits. The net effect, he claimed, would be that 4m people receive-

ing benefit would not get a penny extra and that 1m would lose entitlement altogether.

Mr Cook claimed that a family of four drawing the new family credit and housing benefit could now lose \$8p in every £1 in earnings. He said that if the Government had not broken the link between pensions and average earnings, a married couple's pension would from next April be £24.60 higher than the levels announced. Britain now had the lowest pensions in Europe, he added.

Sir Ian Gilmour (C, Chesham and Amersham), a leading Tory critic of the decision not to raise child benefit, said that in the light of the earlier assurances from the Chancellor and the Exchequer that the economy was in excellent shape, his decision to freeze the existing benefit level was "thoroughly insensitive".

The decision, he claimed, amounted to "discrimination against families with young children." Child benefit had fallen in real terms since 1974 and challenged Mr Moore to justify his decision.

Ridley sets limits for public ownership

By Our Political Editor

PUBLIC ownership is not necessary for the provision of services by central and local government, Mr Nicholas Ridley, the Environment Secretary, argued last night in a speech urging a sea change in attitudes by local authorities.

He was addressing the 32 Group of Tory backbenchers from the free market/right wing of the party.

His central theme was that the public sector did not need to have a permanent investment in housing, and in shopping and leisure centres. Instead, the private sector should provide these things, with the public sector providing specific subsidies to people they were trying to help.

He argued that it might be right to use public money to bring retail centres or factory units into existence, but ownership should be sold as soon as except in the case of facilities like town halls, pavements, public parks and sheltered housing.

Mr Ridley argued that the sale of public sector assets and houses generated more money for new investment than would otherwise have been the case.

A modified system of capital controls would, he said, have to continue until the time came when it was accepted that neither local authorities nor government were in the business of empire-building.

The Department of the Environment's privatisation policy had so far produced £10bn for the improvement of the capital stock of local authority assets, which was being ploughed back and profitably invested.

He stressed the need to divest the state of empires rather than to continue to build them up, with a new perception that "the pursuit of state ownership for its own sake is pointless, wasteful and sterile."

He was quick to remind him of his views and to speculate whether

Labour groups to oversee review of party policy

BY MICHAEL CASSELL, Political Correspondent

LABOUR's national executive committee is today expected to endorse proposals to establish a series of groups to oversee the policy review which the party is to undertake in the wake of its third election defeat.

The mechanism for the wide-reaching review, called for by Mr Neil Kinnock, the Labour leader, is detailed in a paper to be submitted to today's NEC meeting by Mr Larry Firth, the party's general secretary.

It involves the setting up of seven groups, each responsible for a specific policy area, comprising members of the NEC and the shadow Cabinet. The trades unions will also be involved though it is not yet clear whether they will have direct involvement in the new policy groups, which should be operational within a month.

Among the policy areas to be studied are the economy, social and community services, the environment, international security and rights at work and in the community.

The review groups will contribute to a party statement of values, objectives and policy guidelines to be considered next summer by the NEC and put to next autumn's annual conference. Further work will then go into refining policies for approval at the 1989 conference.

Today, the party will be holding the first of its "Labour Listens" meetings, designed to help the party canvass grassroots opinion around the country on political issues. The first meeting to discuss the poll tax proposals, will be held at Westminster.

He welcomed the likely US-Soviet deal on reducing intermediate-range nuclear weapons in Europe but condemned Soviet negotiating tactics which, he said, had included using irrelevant arguments and placing "spurious obstacles in the way of progress on arms control."

ment from the US, thus running down the British defence industries. If the first option was adopted, he estimated orders would fall by 35 per cent.

Mr George Younger, the Defence Secretary, said spending on defence had been a total of £16bn more since 1979 than it would have been had Labour's spending plans continued, and nearly all of that had been on conventional forces. Defence sales were at record levels and the defence industries were enjoying their largest turnover.

He welcomed the likely US-Soviet deal on reducing intermediate-range nuclear weapons in Europe but condemned Soviet negotiating tactics which, he said, had included using irrelevant arguments and placing "spurious obstacles in the way of progress on arms control."

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JOBS

How finance-sector recruiters see the slide

BY MICHAEL DIXON

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"If you can't ride two horses at the same time, you're no right to be in the circus." Those words - once spoken by a company chief reflecting on the pressures of life in top management - are brought sharply back to mind by my inquiries these past few days about the likely effects on job prospects of events in stock markets and the like.

One immediate result is that recruiters in such fields are more wary than they used to be of speculating about the future. The dozen I consulted all began their answer with a phrase like: "Well, assuming that crisis doesn't turn to total disaster..."

Within said proviso, however, the consensus is that prospects are not as gloomy as many folk in the financial sector seem to fear, let alone as grim as some pharisees outside it apparently hope.

It is true that my informants included a pessimist. "There'll soon be a lot more people looking for jobs in this sector and many won't find one," he said. "They'll have to move into other kinds of occupation."

But his gloom was balanced by the optimism of another consultant who said that London at least, primarily because of its geographical position, would in the longer-run maintain its growth sufficiently to reabsorb most people at present being displaced. Moreover the bulk of the recruiters maintained that while some types of staff may suffer badly from the slide, others are likely to be relatively unscathed.

"I'd say foreign exchange and traditional treasury operations will go on much as always. And treasury instruments and financial futures will probably stand up pretty well," was one typical comment.

"Things look worse for capital markets staff like equities and bonds dealers. But even there, I'm sure good operators will still be in demand. To be frank, a lot who were taken on while trade was booming just aren't up to the mark. They are the ones who'll go. There'll be jobs for people who have what it takes to do all right not only when the market is bullish, but when it's running the other way too."

Eight of the dozen felt that people's prospects would also depend much on the origin of their employing organisation. "Not everyone is as quick with the axe as American investment banks and some British houses whose referees work the same way. The Japanese tend to take a longer-term view, and the same goes to a lesser extent for the Swiss and the Germans."

But what recalled to mind the company chief's words about qualifications for circus work was another point on which all the consultants seemed agreed. It is that, as a result of basic changes such as new technology and deregulation, crises of the present sort are apt to be fairly frequent in future. If so, it may now be time to rewrite Kipling's most famous lines as follows: "If you can't keep your head when all around you are losing

Rank of job-holder	Lower quartile		Median		Upper quartile		Average		% who were paid bonus	Bonus as % of recipients' average rewards	% with company car	% with free petrol	% with 5 week or more holiday
	Basic salary £	Total money reward £	Basic salary £	Total money reward £	Basic salary £	Total money reward £	Basic salary £	Total money reward £					
Engineering director	24,465	25,480	29,460	30,600	34,183	35,750	30,764	31,907	30.3	10.3	83.1	64.0	21.0
Senior function head	20,000	20,800	24,000	24,920	27,188	29,409	24,898	26,375	45.3	11.1	72.1	44.2	24.0
Function head	19,500	19,829	22,600	23,185	26,322	28,000	23,735	24,530	34.5	8.1	85.1	54.8	22.0
Department manager	18,000	18,595	20,358	21,000	23,049	24,138	21,021	21,722	39.5	8.2	54.0	32.0	18.0
Section manager	16,395	16,596	18,042	18,392	20,304	21,033	18,678	19,192	32.0	6.5	28.3	17.3	18.0
Section leader	14,570	14,909	16,299	16,850	18,427	19,654	16,520	17,528	27.4	7.7	16.7	5.3	18.0
Senior engineer	12,525	12,973	13,993	14,662	15,660	16,505	14,247	15,046	21.4	6.3	11.6	6.3	11.0
Engineer	10,497	10,927	11,655	12,107	13,068	14,027	12,012	12,744	22.0	7.8	7.3	2.8	9.0
Junior engineer	9,000	9,210	10,002	10,552	12,456	12,573	10,303	10,835	29.8	1.7	23.1	0.5	12.0

theirs and blaming it on you... then you're no right to be in the finance sector."

Engineers

AS THE TABLE above shows, the pay and perks of Britain's engineers tend to be dwarfed by the princely rewards common in City-type banking. Even so engineering staff seem at last to have something that numerous yuppies could come to envy. For according to the survey from which my figures are taken, UK job conditions for engineers have achieved unprecedented stability.

Between the summers of 1986 and this year, turnover owing to resignations fell to an all-time low of 6.2 per cent, and sackings and redundancies to only 2.1.

The table does nothing like justice, of course, to the wealth of information provided by the full survey which was made by the Remuneration Economics

consultancy in association with the Engineering Council. Any one wishing to know more should contact Peter Stevens of the consultancy at 51 Portland Road, Kingston-upon-Thames, Surrey KT1 2SH; telephone 01-549 8726.

Good news

NOW to some jobs - the first half dozen of which support the view that the finance sector will continue to seek able operators even in crisis areas. All six are for equities salespeople, and are being offered by recruiter Tom Dodson on behalf of the City stockbroking subsidiary of a UK-owned bank.

As he may not name his client, he promises to abide by honour any applicant's request not to be identified to the employer at this stage of the proceedings. So do the other headhunters to be mentioned later.

who've not only been successful for at least three years, but have kept up their record over the last few days," Mr Dodson says. Salary around £50,000 which could be doubled by bonus earnings, plus still usual City fringe benefits.

The same recruiter also seeks a top bullion trader with proven ability to lead the London bullion room of a US investment bank. Salary about £80,000 with bonus among perks.

Inquiries to Tom Dodson and Associates, 2 London Wall Buildings, London EC2M 5PP; tel 01-628 4200.

ALSO in the City, a European owned stockbroking concern has retained headhunter Mark Lockett of Kay Executive Search to find a board-ranking manager to develop its research function.

As well as research skills and insights - which need not have been gained within the finance sector itself - candidates should

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neg to £30,000 London

This is a senior management role, reporting to the Head of Corporate Accounts and Lending Services. Based in London, the prime purpose of your job will be to ensure that the structure, commercial judgement and technical standards applied to all corporate lending across the bank, meet with credit policy development and security requirements and you will be a key member of the bank's credit committee. This will involve in-depth reviews and full inspection of the lending portfolio. There will be a commitment to travel to the bank's regional offices.

To apply for either position, you will need several years' bank lending experience, together with a full knowledge of all aspects of credit analysis, lending operations, securities and legal requirements. Good interpersonal and negotiating skills are essential together with a professional banking qualification. Benefits include a contributory index-linked pension scheme, five and a half weeks annual holiday and assistance with relocation expenses

Regional Credit Manager

neg to £23,000 Birmingham

The development of our regional office network has established closer customer relationships and enabled the bank to extend its commercial lending facilities. Reporting to the Regional General Manager, this position carries responsibility for all aspects of lending in the region. To succeed, you must be highly determined and motivated to develop a credit operation, within a regional environment and whilst experience in a regional office control function would be a distinct advantage, it is not essential.

where necessary. The London post includes London weighting allowance and in addition, a contributory car scheme. Please apply in writing outlining your career progress, current salary and how you meet our requirements, or if you wish to discuss either post in more detail, telephone: Paul Wides, Management Appointments Manager, Girobank, Bridge Road, Bootle, Merseyside, L30 0AA. Tel: 051-966 2487.

Girobank

Currencies and Options

CURRENCY OPTIONS TRADER

Our client, a major US bank, is expanding its presence within Currency Options and hence seeks experienced traders with at least two years' exposure to either exchange traded or OTC options in an active dealing room environment. Candidates should have run the house book, trading the volatility of the markets and be able to make an immediate contribution to the team.

SPOT/FORWARD FX DEALERS

This large, European Bank wishes to appoint further Spot and Forward dealers on its Cable, Yen, SF, and DEM desks. With a minimum of two years' active trading experience of Majors and perhaps some Currency Futures, applicants should be in their 20s and be capable of running the book/positions. The rewards offered are highly competitive.

FINANCIAL FUTURES & OPTIONS TRADER

A Desk Trader is required to run the Futures and Options book for a major UK bank. Candidates should have an established name in the market and although knowledge of Options would be useful it is experience of trading Futures that is paramount. Applicants will be expected to have a good academic background, well-developed analytical skills and some exposure to Arbitrage Trading.

This position will appeal to young and ambitious team players.

If you are able to meet the above criteria, please contact Anthony Irem on 01-929 2383 or send a full CV, in strictest confidence to Reed City, Fourth Floor, No. 1 Royal Exchange Avenue, London EC3V 3LL

REED... City

Marketing Bank Services

c.£25,000
+ Car
+ Mortgage subsidy

The Hongkong Bank, one of the world's leading International Banks, is looking to add to its team of Account Managers who market the Bank's extensive range of financial services to major corporate clients throughout the UK. Your responsibilities would cover market research, analysis of clients' businesses, and the servicing of customer requirements.

You should be aged about 30, ideally a graduate with AIB, and have previous corporate lending experience. Can you demonstrate the drive and initiative to develop successfully client relationships?

If so, please write with full career details or telephone:

Assistant Manager Personnel,
The Hongkong Bank Group,
99 Bishopsgate,
London EC2P 2LA.
Tel: 01-638 2333, Ext. 2005, The Hongkong and Shanghai Banking Corporation

Hongkong Bank

INVESTMENT MANAGEMENT

City based

We seek an Assistant Investment Manager to join our Private Client management team and become involved in handling a broad range of existing client portfolios.

You will preferably be a graduate, aged 24-30, with 3 years plus experience in portfolio management, probably gained with a broker or merchant bank. Good communication skills are essential as the position will involve attendance at client meetings and extensive liaison with our other group companies.

We offer a competitive salary commensurate with your experience, together with a generous benefits package.

Please send a comprehensive CV, including salary history, to Sara Smith, Hill Samuel Investment Services Group Ltd, NLA Tower, 12-16 Addiscombe Road, Croydon CR9 2DR or telephone 01-686 4355 ext 2331 for an application form.

HILL SAMUEL
INVESTMENT SERVICES GROUP

OFFICE MANAGER STOCK EXCHANGE COMPANY

An expanding financial services group requires an Office Manager for its stock broking subsidiary.

Candidates will be dynamic individuals with proven career paths to management. They will be fully conversant with all aspects of stock exchange procedure.

A salary of £30,000+ together with a full benefits package is envisaged.

Send a full c.v. to:-

THE MANAGING DIRECTOR,
Box A0706, Financial Times,
10, Cannon Street, London EC4P 4BY

International Investor Relations

A leading City based company with high quality clients on a global basis seeks an executive with city experience. The rapid expansion of our business creates the need for a further senior executive with the ability to cover financial markets around the world.

The successful candidate is likely to be a graduate with experience in fund management, stockbroking, merchant banking or financial services. A considerable amount of international travel is required so languages will be an advantage.

A high degree of self motivation should be combined with communicating skills and the confidence and maturity to relate to clients at board level. Responsibilities will include the development of global investor relations programmes for new and existing clients and will require a good rapport with fund managers, analysts and stockbrokers.

An attractive performance based remuneration package is offered with the opportunity to share in the company's growth.

Write Box A0709, Financial Times, 10 Cannon Street, London EC4P 4BY.

EDITOR/ENERGY

Financial Times Business Information, Europe's leading publisher of energy information, seeks a journalist to edit one of its major publications. The successful candidate will probably be a specialist in oil and gas and will certainly have a good track record in energy journalism.

This is an ideal opportunity for an experienced journalist who feels ready to take on the responsibility of editing.

Please reply, enclosing a CV and examples of recent work to:



Recruitment Manager
FTBI
10, Cannon Street
London EC4P 4BY

PORTMAN BANKING CAREERS

CREDIT SYNDICATIONS £20,000

This top US Bank currently has an excellent opportunity for a Graduate Banker with Capital Markets products/Credit Syndications experience. Working within the Corporate Finance team this high profile position involves establishing relationships and originating new facilities. Candidates must be able to demonstrate a flair for new business, excellent communication skills and a generally creative approach.

For further details call:
Gaylor-Harris or Sarah Menden on 236 1113
or write in confidence to:
13-14 St Thomas Apostle, EC4V 2BB.

Portman put care into careers

01-236 1113

Portman Recruitment Services Limited

Atlas Stockbroking have many exciting, well paid positions for experienced Stockbroking Back Office Staff

CAD Ledger Clerk - £12,000
(Must have 2 yrs exp)

Contracts Clerk - £15,000
(Minimum 2 yrs exp)

Right & New Issues Clerk - £20,000
(Minimum 4 yrs exp)

Barbours Settlements - £15,000
(Minimum 3 yrs exp, inc Mortgage Subsidy)

As from Tuesday October 28th Stockbroking Division will be opening until 7.00 pm, every Tuesday. Why not take advantage of this opportunity to call in for a chat or phone:

626 7401 and ask for Miss Mandy Bister, Mr David Gibbons or Mr Richard Fuller

Jonathan Wren

Leasing Division

AIRCRAFT FINANCE SPECIALISTS c£80,000

Several 'major players' seek applications from individuals with a first class reputation for creativity within this specialist market. Coupled with strong, negotiating skills, the necessary structuring and packaging abilities will have been developed through a firm knowledge of the assets. Strong European contacts are desirable.

LEASING PROFESSIONAL £Very neg

A well respected and long established 'packager' of both routine and complex deals seeks an experienced marketing professional, aged 27 to 35 years, who will currently be working for either a broker or a principal. Asset specialisation is a strategic focus for their expansion, hence applications are welcomed from individuals with a detailed knowledge of a specific market sector.

MARKETING EXECUTIVE c£30,000

A leading international bank seeks an experienced negotiator to identify and structure a variety of medium/large asset financing transactions. The appointee, of graduate calibre, aged around 30 years, will offer a sound UK/international leasing knowledge and the ability to capitalise on the exciting range of financial instruments available.

For the above positions please contact
Jill Backhouse or Peter Haynes.

LONDON BRUSSELS HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants

No.1 New Street, (off Bishopsgate), London EC2M 4TP.

Telephone: 01-625 1266. Fax: 01-626 5258.

SENIOR ANALYST/FUND MANAGER JAPAN

Last year National Mutual acquired Schroder Financial Management Ltd and the new combined group is one of the fastest growing Life Assurance and Unit Trust organisations in the UK.

The development and expansion of our highly successful International Unit Trust business has necessitated the appointment of a further senior specialist to cover the Japanese equity market. We are primarily seeking applicants with relevant experience but will consider individuals of exceptional quality who may not have such specific expertise.

Ideally, the successful candidate will have an appropriate business related degree, be progressing towards an AIA qualification, and have the ability and personality to project National Mutual well to existing and potential clients.

This appointment will provide a rewarding challenge to the right person, who can expect rapid advancement to a senior fund management role.

A competitive remuneration package is offered which includes immediate eligibility to a performance-related bonus scheme, a mortgage subsidy and other fringe benefits associated with a large fund management group. Generous relocation assistance will be given as appropriate.

If you are interested in joining our highly motivated and forward-looking team in Poole and want to be part of an international financial services group whose assets exceed £3 billion, please write with a detailed C.V. including current salary or telephone for an application form to:-

The Personnel Department
NATIONAL MUTUAL
NM HOUSE, Serpentine Road
Poole, Dorset BH15 2BH
Tel: (0202) 680666



INVESTMENT ANALYSTS

Last year National Mutual acquired Schroder Financial Management Ltd and the new group is now one of the fastest growing Life Assurance and Unit Trust organisations in the UK. As part of our continuing expansion we have two vacancies for Investment Analysts in our forward-looking team based in Poole, Dorset.

The successful applicants will become part of a major UK organisation which is in turn part of an international financial services group whose assets exceed £3 billion. The ideal candidates should have suitable degrees, be in their mid-twenties and have between one and three years' analytical experience. Candidates with experience in the Financial, Pharmaceutical & Chemical sectors of the UK equity market will be particularly well regarded as will persons who are progressing towards an AIA qualification.

These appointments will provide rewarding challenges to the right people. The salaries offered will be competitive and progression includes eligibility to a performance-related bonus scheme. Relocation assistance to Poole will be given as required. Fringe benefits include a mortgage subsidy and other benefits applicable to a large UK fund management group.

Due to our expansion programme the promotional opportunities are excellent and we are therefore looking for candidates of high calibre with the ability to progress. If you believe you are capable of meeting these challenges please write with detailed CV, including current salary, or telephone for an application form to:

The Personnel Department
National Mutual
NM House
Serpentine Road
Poole
Dorset BH15 2BH
(0202) 680666



LAWYER

Expanding Financial Services Group

West End

£ Negotiable

Our Client is a well established and vigorous financial services group owned by one of the UK's Top 15 Banking Institutions.

This new appointment will include full responsibility for the monitoring and control of all business activities to ensure that they comply with the requirements of the new Financial Services legislation. In addition, as the Group's Company Secretary, you will be responsible for all secretarial functions, together with advising as appropriate on inter-group legal affairs.

We are seeking candidates of substance and character, probably aged 30+, with experience of the securities, insurance or investment markets, who possess a strong legal or secretarial background. In addition, they will require good organisational skills, integrity and sound commercial judgement.

This challenging position carries executive status and provides for genuine career enhancement together with a highly competitive salary and generous fringe benefits.

Contact Norman Philpot in confidence
on 01-246 3812

NPA Management Services Ltd

12 Well Court, London EC4M 9DN Telephone 01-246 3812 3 4 5
Management Consultants Executive Search

Computer Audit Management

Invest in your future

to £23,000 North West

The financial revolution has created many exciting new changes which affect the way we operate and manage our business as well as providing tremendous scope for career development.

Within this highly progressive and expanding sector, Girobank have established a reputation as a major UK bank, and as the range of facilities continues to expand, we place increasing importance on providing accurate and secure customer services. To achieve this aim we have made significant investments in advanced technology including a phased migration to IBM hardware; we also operate ICL and Tandem mainframes.

In order to meet the needs of this dynamic and fast-moving environment, we are now seeking to strengthen our Computer Audit team by appointing a senior member of the Audit and Inspection Division. You may be a qualified accountant who has had exposure to computer systems and has a broad understanding of systems development techniques, and who would now like to develop a career in this direction. This is also an exceptional opportunity for someone with a number of years computer audit experience wishing to take the next step up.

Whichever your background, you will enjoy responsibility for ensuring that the Bank's computerised audit systems (existing and those under development), function effectively and comply with acceptable standards. You will also be expected to liaise with senior management, therefore, good communication skills are essential.

After all this, if you still want even more challenges, Girobank can offer you excellent opportunities to develop your career in this Audit, Finance or Information Technology areas.

In addition to a highly attractive salary we offer a range of benefits including generous holiday allowance, a contributory index-linked pension scheme and relocation assistance where appropriate.

Please send a C.V. or telephone for an application form to:
Paul Wildes, Management Appointments Manager, Girobank,
Bridle Road, Bootle, Merseyside, L34 6AA. Tel: 051-966 2487.

Girobank

Corporate Planning Manager Based Bristol 19K

A division of British Telecom Enterprise, Telephone Marketing Services is the largest telephone marketing operation in Europe. We are currently at a crucial stage in our ambitious growth plans and are seeking to appoint a Corporate Planning Manager.

Reporting to the Finance Director, you will be responsible for providing a systematic approach to the deployment of TMS resources in order to achieve long term objectives. As our Corporate Planner you will be expected to identify, evaluate and select alternative growth strategies.

You are likely to be a highly numerate and analytical graduate with experience of Corporate planning and a business. As this is a new position you will need to be a self starter with the communications skills and expertise to enable you to influence senior managers within the group.

Salary for this position will be up to £19K geared to experience, supported by the usual large Company benefits and excellent career prospects.

Please write with full CV to: Sandra Masters,
Group Personnel Manager, Telephone Marketing
Services, Middlegate, Whitefriars, Lewins Mead,
Bristol BS1 2LW.

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Major Pension Fund Investment Analyst - UK Equities

The assets of the ICI Pension Funds which now exceed £4.5bn are managed by our Investments Department located near Covent Garden. We are now seeking an Investment Analyst whose ultimate ambition is fund management.

You should possess a degree and have at least 1-2 years' experience in the UK securities market. Working in a small team, with a good deal of scope for personal initiative, you will be responsible for giving specialist advice to the Portfolio Manager on individual UK stocks, involving

close contact with companies and stockbrokers. There will also be the opportunity to become closely involved in the management of one or more smaller pension funds and possibly overseas markets at a later date.

A competitive salary will be paid to the right candidate.

Please apply in writing to: Mrs D K Cunningham, Head Office Personnel, ICI PLC, ICI House, Millbank, London SW1 3JF.



2014 October 2017



Agents Bank **CITIBANK®**

This announcement appears as a matter of record only.

Commonwealth Bank's directors will be required to prepare a plan defining objectives and strategies and dividend policy.

Agent
Morgan Guaranty Trust Company of New York
London Branch

This announcement appears as a matter of record only



WARRIOR CLASS
top executive

12 AIR PORTUGAL

October 28, 1987, London
By: Gibbon, N.A. (CSI Dept.)

CITICORP INVESTMENT BANK

October 28, 1987, London
By: Gibbon, N.A. (CSI Dept.)

REGULATION · IN · THE · CITY

The Securities Association has been set up to help the securities industry answer the requirements of the Financial Services Act 1986, which establishes in the United Kingdom a new regulatory framework for investor protection over a wide range of investment activities.

Under the provisions of the Financial Services Act, the Enforcement Division of TSA will be responsible for monitoring members compliance with the Association's rules. We are, therefore, increasing our teams of inspectors to meet the challenge of regulating the financial activities of member firms.

You will be either a recently qualified accountant or an accountant, lawyer, or chartered secretary, with up to three years experience.

ACCOUNTANTS, LAWYERS AND CHARTERED SECRETARIES

Your role will be to:

- Examine the financial activities of member firms
- Investigate and seek to resolve customer complaints
- Monitor their conduct of business

Working as part of a closely knit team of five you will need to have an eye for detail, strong interpersonal skills, be diplomatic and thrive on pressure.

In short this variety and challenge requires people of the highest calibre.

Salary will be negotiable and benefits will include non-contributory pension scheme, free travel and BUPA with relocation where necessary.

Please write with full CV to:

Edward Genghly,
Recruitment Officer,
The Securities Association Limited,
The Stock Exchange Building,
London EC2N 1EQ.
Tel: 01-256 9000 Ext. 28973

**THE
SECURITIES
ASSOCIATION**

Compliance

The recent development of regulation and compliance has had a major impact on all City institutions. Michael Page City has substantial experience in this new field. Paul Wilson is our consultant who specialises in this area and would be delighted to advise clients on their current or future staff requirements. Additionally, he would be delighted to talk to individuals, especially ACA's, lawyers or practitioners who are considering a career move in this area.

Please write to Paul Wilson at Michael Page City, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-404 5751. Confidentiality is of course assured.



Michael Page City

International Recruitment Consultants

A member of Addison Consultancy Group PLC

Hoggett Bowers plc

Executive Search and Selection Consultants

CITY DIVISION

Marketing/Relationship Manager
To £50,000

A rapidly developing financial institution requires an individual to market a range of products to UK Corporates and to act as the client contact point. He/she should have at least five years city experience preferably with a foreign exchange background.

US Equity Sales

Prestigious US stockbroker with UK Merchant bank support has opportunity for two high calibre individuals to join a new London team to sell US equities to UK institutional clients. These positions offer first class career opportunities within an expanding operation and will involve a 3-4 months initial period in New York. There is an attractive profit related bonus scheme.

SENIOR SALESMAN

Candidates should be in their late twenties with at least two years experience of selling equities, preferably US, to UK institutions.

JUNIOR/TRAINEE SALESMAN

Candidate with two years plus working experience with a financial institution, he/she should have some knowledge of the US market but not necessarily directly related to the equity market.

Corporate Financier

Corporate Finance Practitioner, with a minimum of 3 years experience working at the sharp end of Corporate Finance is sought by this prime City based bank. You would be working at Senior Manager level and be seeking a move to Assistant Director level. Experience must include mergers and acquisitions, flotations, capital/brand raising, right issues etc. The position offers excellent potential for the future.

Financial Analyst

A Financial Analyst is sought to analyse financial and commercial data on companies and industries, preparing reports and making presentations by a leading City based bank. The successful candidate will have a minimum 2 1/2 degrees in a commerce subject, and have an analytical background in a financial environment and an understanding of mergers and acquisitions. Prospects are excellent.

Accountant-Life Insurance

A major Financial Services Group seeks a qualified A.C.A. with experience in Life Insurance. Suitable candidates, whether recent graduates or with several years working in the industry will be offered a package commensurate with the range and depth of their experience.

Account Officer

This prime, rapidly expanding European bank based in the City wishes to recruit an Account Officer. Prime responsibilities will be developing new business in addition to maintaining on-going relations. The successful candidate will be aged late 20's/early 30's, with a minimum of 2 years UK marketing experience. Prospects are excellent.

Staff Benefits/Pension Specialist

A blue chip American bank is looking for a specialist in pensions with preferably some knowledge of other staff benefits. This is a non administrative position which will involve Pension Fund Trustee meetings, negotiating health insurance etc.

£30,000

£Neg

£30,000

£16,000 - £18,000

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

INVESTMENT BANKING

Interest Rate Swaps

The Bank of Nova Scotia has career opportunities available in its Investment Banking Division - Interest Rate and Currency Swaps. Opportunities exist for candidates with a minimum of 18 months previous experience in the area of interest rate and currency management products seeking to further develop a career in this exciting field of financial innovation.

Candidates should possess strong academic qualifications, a high level of numeracy and ideally, developed skills in computer assisted financial model building. Fluency in a second language would be an added asset.

An attractive compensation package, commensurate with experience will be offered to successful candidates.

Please forward your resume in the strictest confidence to: Mrs Gillian Harris, Manager, Personnel, The Bank of Nova Scotia, 33 Finsbury Square, London EC2A 1BB.

Scotiabank

CONSULTANT
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For edible oil, oil cake, oil seeds and tropical products.

Please send application and full C.V. to:

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St. James Business
Centre
53-54 Haymarket
London SW1Y 4RP

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**Appointments
Wanted**

MINERAL ECONOMIST
Graduate, 10 plus years experience in mineral economics with well-known organisation, background in precious and ferrous commodities, seeks a suitable position.
Replies to, Box No. A0705, Financial Times,
10 Cannon Street, London EC4P 4BY

CAPITAL MARKETS

EURO-DOLLAR
CONVERTIBLES TRADER

Required by major US Securities house. Minimum 18 months experience in Euro-Dollar or Sterling Convertibles Trading.

EURODOLLAR
SALES

Required by UK merchant bank. Minimum three years experience of sales of Dollar products.

EUROBOND SALES
— ITALY/France/GERMANY/NORDIC

Required by several clients. Minimum two years experience of multicurrency Eurobond sales.

INTERNATIONAL EQUITIES

EUROPEAN EQUITY
SALES/ANALYSIS

Covering German, French, Italian or Scandinavian equities with a minimum of two years experience to work for major securities house.

SENIOR INTERNATIONAL
EQUITIES TRADER

Required by major US Securities house to trade UK, European and Australian equities. Minimum three years experience. Aged late twenties.

UK EQUITY SALES
TO SCANDINAVIA

Required by major UK merchant bank. Minimum three years market experience is essential.

For further information please contact:

LOUISE GORE

on

01-929-1212 (24 Hours)

THE ROGER PARKER ORGANISATION

BUNGE HOUSE, ST MARY AXE, LONDON EC3A 8AT

CJA

RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PJ

Tel: 01-588 3588 or 01-588 3576

Telex No. 887374 Fax No. 01-256 8501

An interesting and secure appointment - Scope exists to move to a more Senior Director position within 2-4 years.

PENSIONS MARKETING DIRECTOR - FUND
MANAGEMENT

CITY

£40,000 - £70,000
+ BANK BENEFITS

MAJOR INTERNATIONAL INVESTMENT HOUSE

Applications are invited from candidates aged 35-50 with a minimum of 4 years' experience in either pension fund investment in a large company, or public authority, or with a knowledge of global or particularly Japanese equities in an investment house. The successful applicant will be responsible for marketing the specialist pension fund management service to UK pension funds and pension consultants. There will be support from the marketing division in making initial contacts and the Pensions Marketing Director will need to follow up contacts to secure new business through presentations at a senior level and giving talks at seminars, with some time spent in the field. This position calls for exceptional presentation skills and an outgoing personality. Initial remuneration negotiable £40,000 - £70,000, + bonus, car, mortgage subsidy, non-contributory pension, free life assurance, and family medical insurance. Applications in strict confidence under reference PMDFM4550/FT to the Managing Director- CJA

Senior position in a well-known group with scope for equity participation in the short/medium term.

FUND MANAGER - INTERNATIONAL
EQUITIES

CITY

£40,000 - £60,000
+ BONUS

INDEPENDENT INTERNATIONAL FUND MANAGEMENT GROUP

Our Client has an outstanding fund management record and owing to expansion an opportunity has arisen for a Fund Manager for a new international unit trust and additional international funds. The successful candidate is likely to be aged 27-35, with a sound analytical training and demonstrable track record managing international funds. This is a "hands on" position, with a high level of autonomy, supported by existing expertise in individual global markets. Essential qualities are an imaginative and analytical approach and well-developed presentation skills. Initial remuneration negotiable £40,000 - £60,000 + bonus + car, non-contributory pension, free life assurance, free family BUPA and assistance with relocation expenses if necessary. In due course an attractive equity participation will be available, dependent upon success. Applications in writing or by telephone on 01-638 0680, in strict confidence under reference IEFM4552/FT to the Managing Director- CJA

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT: PLEASE TELEPHONE 01-628 7539.

Private
Banking

Bankers Trust is a highly innovative merchant bank operating at the forefront of international banking. We have an excellent reputation built upon a forward looking strategy and, importantly the highest calibre people.

Real Estate
Lender

We need a talented professional to develop and service the real estate investment requirements of our

private clients. You will be responsible for generating new business. And reviewing financial and credit risks on both principal and investment properties to determine the viability of deals.

You must have a minimum of 2-3 years experience in the real estate section of a bank with proven success in credit assessment and a thorough knowledge of the industry.

Your exceptional communication skills will enable you to work effectively with our private clients. You must be highly motivated and well organised.

We offer a competitive compensation package together with the usual banking benefits.

For further information or a confidential discussion please telephone Donna Marcus on 01-382 2266 or send your CV to her at Bankers Trust Company, Dashedwood House, 69 Old Broad Street, London EC2P 2EE.



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01-248 8000.

Tessa Taylor

ext 3351

Deirdre Venables

ext 4177

Paul Maraviglia

ext 4676

Elizabeth Rowan

ext 3456

INTERNATIONAL EQUITY SALES · EUROBONDS · TRADED OPTIONS · INVESTMENT RESEARCH · EQUITY

OIL SECTOR ANALYST

A major European financial institution with a rapidly expanding market presence in the UK, wishes to appoint an analyst to be the right hand of the division's director.

It is planned for this team to become one of the top rated in the oil sector, therefore requiring them to locate an individual with intelligence and creativity who would feel comfortable operating in an environment of individual initiative.

You should have several years experience in stockbroking, analysing the North Sea and Gulf regions and a sound understanding of British and overseas corporations in these markets. A formal accountancy training would be most desirable.

If you are a highly motivated and successful oil analyst with a flair for original research coupled with a quick brain and sense of humour, we would be delighted to hear from you.

Please apply in confidence to: **JONATHAN HEAD** on 01-430 1551/2653 or write
Executive Selection Division, 9 Brownlow Street,
Holborn, London WC1V 6JD.

DULCIE SIMPSON APPOINTMENTS · DULCIE SIMPSON APPOINTMENTS

Samuel Montagu & Co. Limited – the merchant bank within Midland Montagu – is now recruiting additional executives for its expanding Special Business Unit.

CORPORATE FINANCE

Samuel Montagu formed its Special Business Unit a year ago to provide corporate finance advice to new and developing companies. The Unit operates as an integral part of Samuel Montagu's successful corporate finance division. If you already have two years' corporate finance experience in a merchant bank or stockbroker, and would like to find out about the career prospects that the Special Business Unit can offer, please write with full personal and career details to:

Malcolm Davidson, Director, Samuel Montagu & Co. Limited,
10 Lower Thames Street, London EC3R 6AE. Telephone 01-260 9440.

SAMUEL MONTAGU & CO. LIMITED

LEATHER TECHNICIAN/MARKET MAN

YOU WILL BE—

Ideally late twenties/early thirties

Fully experienced in implementing and supervising latest technology in tropical areas

Fluently multilingual including Arabic

Have proven experience in bovine/skin and reptile fields

Resident in UK and be available for extensive travel worldwide (sometimes for extended stays)

A salary and peripheral benefits commensurate to this important appointment are available to the right applicant.

Write box A0704, Financial Times, 10 Cannon Street, London, EC4P 4BY

CORPORATE TREASURY MANAGEMENT CONSULTANTS

When it comes to Management Consultancy, few names are as well known or as well respected as Peat Marwick McLintock.

Our success is based on the calibre of our people and, right now, we are looking for Corporate Treasury Management Consultants with the acumen, personal skills and ambition to make a real contribution to our growth.

Our treasury management group comprises a team of specialists with international expertise across a wide spectrum of industry sectors in organisations ranging from multinational corporations to smaller private companies. With at least three years experience gained in the treasury department of a leading corporate, you

will have a good first degree and probably an accounting, banking or ACT qualification. As important, however, is your energy, enthusiasm and ability to communicate lucidly with clients. In addition, you must be in touch with today's business climate and have the confidence to deal with senior management in a broad range of industries.

In return, we offer excellent prospects in an ideal environment for you to make your mark, and we will reward you with a very attractive salary and benefits package.

Please write with full career details and remuneration history to: Mike Coney, Recruitment Manager, quoting reference TM/OC7.

KPMG

Peat Marwick McLintock

Management Consultants

1 Puddle Dock, Blackfriars, London EC4V 3PD

Gilts Division

GILT ANALYST

A leading UK stockbroking firm with an enviable City reputation offers a challenging career to an ambitious Economist/Mathematician. Providing detailed research on Gilts/International Bonds for both the sales team and clients, an articulate, young individual is sought with an exceptional academic background and experience of analysing Bonds in a stockbroking/investment banking environment.

GILT SALES

The leading new securities arm of a powerful International Investment Bank providing global services of the very highest quality, seeks to appoint high calibre individuals in the Gilts Market.

With at least two years' experience of Gilt Sales to Institutions, applicants will have established a remarkable record of achievement in this field and can expect rewards that match their ambitions and that reflect the importance and status the bank attaches to this position.

If you are able to meet the above criteria, please contact Daniel Berry on 01-929 2383 or send a full CV in strictest confidence to Reed City, Fourth Floor, 1 Royal Exchange Avenue, London EC3V 3LT.

REED... City

Shepherd Little & Associates Ltd

Banking Recruitment Consultants

SECURITIES SETTLEMENTS ASSISTANT DIRECTOR

£40,000-£50,000 + Car

A prestigious UK Merchant Bank seeks an experienced Settlements Manager with a banking or stockbroking background. Their ideal candidate will be self-motivated and possess well tested organisational skills, with the flair to lead a team of around twenty people. The job entails taking complete responsibility for all settlement and operational procedures for equities and fixed interest securities. Applicants should be skilled man-managers exhibiting the potential to take on further responsibilities as the bank's trading activities continue to increase.

Please contact Keith Snelgrove

MARKETING OFFICER

£22,000 + Car

A well known European Bank, with an energetic commercial/corporate banking unit, is seeking an additional business development officer. Candidates should possess about eighteen months experience in a business generating role, have sound credit/analysis skills, be educated to degree level, and be in the age range 25-32. This bank has a diverse lending portfolio and seeks to further strengthen the side of its activities by recruiting an entrepreneurial and ambitious young banker.

Please contact David Little or Keith Snelgrove

TRUST OFFICER — ISLE OF MAN

A major Merchant Bank, with world-wide connections, wishes to recruit a trust officer with previous "offshore" experience to help develop its Isle of Man operations. Probably possessing the A.I.S. trustee diploma, the ideal candidate, capable of trust formation and administration, will be the kind of opportunity seeker able to travel and bring further new business to the firm.

Please contact David Little

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 01-626 1161

Capital Markets

Head of Bonds

The London branch of a leading Scandinavian bank acts as the autonomous centre of their global capital markets activities. Strongly committed to developing their presence in this area, the bank now seeks to recruit a Senior Manager – Bond Trading with responsibility for the dealing operation.

As a member of the senior management team you will be required to help formulate and implement overall strategy and define parameters in addition to an active trading role. Your responsibility will also include the recruitment and management of staff as the team grows.

Aged 30-40 you will have several years' bond trading experience, and a flexible approach which will allow you to adapt with the changing markets. Your experience in management and leadership skills will enable you to develop a highly successful and motivated trading team.

The position offers excellent prospects to the right candidate and a negotiable salary package. To apply please telephone or write in complete confidence to Caroline Humphreys of Cripps, Sears & Associates Ltd., Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Telephone: 01-404 5701.

Cripps, Sears

Hoggett Bowers plc

Executive Search and Selection Consultants

CITY DIVISION

Marketing/Relationship Manager To £50,000

A rapidly developing financial institution requires an individual to market a range of products to UK Corporates and to act as the client contact point. He/she should have at least five years city experience preferably with a foreign exchange background.

US Equity Sales

Prestigious US stockbroker with UK Merchant bank support has opportunity for two high calibre individuals to join a new London team to sell US equities to UK institutional clients. These positions offer first class career opportunities within an expanding operation and will involve a 6-9 months initial period in New York. There is an attractive profit related bonus scheme.

SENIOR SALESMAN

Candidates should be in their late twenties with at least two years experience of selling equities, preferably US, to UK institutions.

JUNIOR/TRAINEE SALESMAN

Graduate with two years plus working experience with a financial institution, he/she should have some knowledge of the US market but not necessarily directly related to the equity market.

Corporate Financier

Corporate Finance Practitioner, with a minimum of 3 years experience working at the sharp end of Corporate Finance is sought by this prime City based bank. You would be working at Senior Manager level and be seeking a move to Assistant Director level. Experience must include mergers and acquisitions, flotations, capital/fund raising, right issues etc. The position offers excellent potential for the future.

Financial Analyst

A Financial Analyst is sought to analyse financial and commercial data on companies and industries, preparing reports and making presentations by a leading City based bank. The successful candidate will have a minimum 2½ degree in a numerate subject, and have an analytical background in a financial environment and an understanding of mergers and acquisitions. Prospects are excellent.

Accountant-Life Insurance

A major Financial Services Group seeks a qualified A.C.A. with experience in Life Insurance. Suitable candidates, whether recent graduates or with several years working in the industry will be offered a package commensurate with the range and depth of their experience.

Account Officer

This prime, rapidly expanding European bank based in the City wishes to recruit an Account Officer. Prime responsibilities will be developing new business in addition to maintaining on-going relations. The successful candidate will be aged late 20's/early 30's, with a minimum of 2 years UK marketing experience. Prospects are excellent.

Staff Benefits/Pension Specialist

A blue chip American bank is looking for a specialist in pensions with preferably some knowledge of other staff benefits. This is a non administrative position which will involve Pension Fund Trustee meetings, negotiating health insurance etc.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

Manager

Fixed Income Portfolio Management

The Company

A major player in international Capital markets investment management with funds under discretionary management by the Group exceeding \$5 billion.

The organisation maintains a three-fold market presence by running proprietary accounts on an in-house basis, a client advisory and a discretionary Portfolio Management Division.

The Position

Will involve running a small team of individuals who manage funds invested in multi-currency fixed rate bonds and equity linked securities.

The Individual

Will be a people orientated manager with experience of running income portfolio and looking for a greater challenge within the management/portfolio area. Age 27/34.

The Rewards

Will comprise a basic salary, incentive bonus, car and the usual fringe benefits associated with a position of this calibre.

Interested candidates should contact Paul Boucher on 01 248 3653 during office hours (01 407 2473 evenings/weekends) or send a detailed Curriculum Vitae to the address below. All applications are treated in the strictest confidence.

BBM

60, Cheapside,
London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT

MIDDLE EAST MARKETING AND SALES

International Marketing and Sales director experienced in the oil, gas, petrochemical and general trade sectors. He/she should have at least 10 years experience in the Middle East, preferably in the oil and gas sector. He/she should be a native speaker of English and Arabic. He/she should be a graduate of a university in the UK or a similar institution. He/she should be a member of the Institution of Marketing and Sales. He/she should be a member of the Institution of Management and Commerce. He/she should be a member of the Institution of Chartered Accountants. He/she should be a member of the Institution of Engineers and Technicians. He/she should be a member of the Institution of Surveyors. He/she should be a member of the Institution of Architects. He/she should be a member of the Institution of Planners. He/she should be a member of the Institution of Town Planners. He/she should be a member of the Institution of Surveyors. He/she should be a member of the Institution of Architects. He/she should be a member of the Institution of Planners. He/she should be a member of the Institution of Town Planners.

Gilbert Elliott

Institutional Sales — U.K. Convertibles

The recent expansion of our convertible services has created the opportunity for a number of additional sales staff to join a highly professional team with excellent technical support. While experience in the sector would be an advantage this should not deter anyone with a sound background in either fixed-interest or equity markets from applying.

Please write in the first instance to: Diarmid Glencairn-Campbell, Gilbert Elliott & Co., Salisbury House, London Wall, London EC2M 5SB.

Telephone No: 01-628 6782

National Firm of Stockbrokers require EXPERIENCED SETTLEMENT STAFF

Due to continued expansion, experienced staff are required in various departments of the Cardiff division of the National Investment Group PLC.

Please contact the Administration Director at:

Lyndon,
115 Bute Street,
Cardiff CF1 1QS
Tel: 0222 473111 Ext 266

INVESTMENT MANAGER

Glasgow Investment Managers is the Investment Management subsidiary of Edinburgh Financial Trust plc. We manage portfolios for Unit Trusts, Pension Funds, Private Clients, a listed Investment Trust and a Life Assurance Company.

As a result of our success in securing new clients we now wish to recruit an Investment Manager to join our team. Applicants should have a good University degree or equivalent and two to three years' appropriate experience in an Investment Management Company, Merchant Bank, Stockbroking Firm or Life Assurance Company.

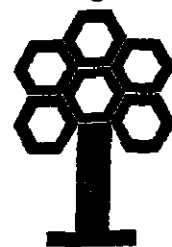
Experience of making and accounting for investment decisions, the capacity to contribute to the development of our investment thinking and the ability to express ideas clearly are the principal attributes we seek.

After an initial period of familiarisation with Glasgow Investment Managers' approach, the new Manager will be granted specific responsibility for client portfolios. The prospects are outstanding for a person who wishes to participate at an early stage in a successful and growing business.

The candidate selected will receive a competitive salary and attractive non-salary benefits, including the possibility of equity participation.

Applications, together with a full curriculum vitae, should please be made in writing to:-

Juanita Stanley (Ref. IM/FT10)
Investment Director
Glasgow Investment Managers Ltd
29 St Vincent Place (Third Floor)
Glasgow G1 2DR



GLASGOW INVESTMENT MANAGERS LIMITED



GANDON

Opportunities in the International Financial Services Centre in Dublin

Gandon Holding Company plc is a new financial services group backed by 25 major Irish and foreign institutions. It aims to become a significant publicly-quoted European financial institution with a reputation for excellence. It will have a 45% shareholding in J & E Davy, Ireland's largest stockbroker. Its main subsidiary, Gandon Securities Ltd, which will have an initial equity base of IEP 33 million, will operate in the International Financial Services Centre in Dublin and will trade as principal in international financial markets and provide rate risk management and securitisation services to clients.

Gandon is founded on the principles of employing only the most talented and energetic people and rewarding them fully for their contribution to the company. It believes that the quality and effectiveness of the support team is as vital to the success of the business as the calibre of the front office team. For people who make an outstanding contribution to Gandon, the rewards will include equity participation. The first stage of Gandon's team-building - the selection of its key business transactors - has now been completed. The next stage is the recruitment of key support staff. Each appointment listed here offers a unique opportunity for a person who has excelled in his/her career to date to be involved at an early stage in the growth of this dynamic company. The successful candidates will have the flair and adaptability to operate in a fast moving and changing environment and will need a high level of self motivation, professionalism and self confidence.

Financial Controller

The responsibilities of this position will involve establishing Gandon's accounting policies and procedures, active participation in the installation of computer systems, supervision of the day-to-day booking of transactions, provision of management information on a daily basis and preparation of management accounts and final accounts. The Financial Controller will report to the Chief Executive and will be expected to contribute to the strategic development of the group. Candidates must be qualified accountants and have at least 5 years post-qualification experience. Preferably, this experience should be in the financial services sector but greater emphasis will be placed on overall ability than on directly relevant experience.

Internal Auditor

Reporting to the Group Board, the person appointed will be responsible for setting up and monitoring a comprehensive system of internal controls and standards. The successful candidate will be a qualified accountant and have substantial internal audit experience preferably in the financial services industry.

Risk Manager

From the outset, Gandon will have a carefully thought out and rigorously implemented approach to quantifying and managing the market risks arising from its trading and customer activities. A numerate, energetic and independent-minded individual is sought to take responsibility for implementing and continually developing the company's rate risk management policies. He/she will report to the Chief Executive. Successful candidates will have an interest in financial markets and an honours mathematics degree or actuarial qualification. Provided the candidate can demonstrate the right qualities, the type of previous work experience is not crucial.

Head of Operations

Reporting to the Executive Director - Operations, the Head of Operations will have responsibility for managing the day-to-day back office functions of the company. In addition he/she will be part of the team responsible for developing and installing the initial support systems. The ability and experience to manage and motivate staff and to support a dynamic and changing environment are essential. The successful candidate will have at least 5 years experience in a senior operations management role.

Head of Corporate Research

The Corporate Research unit will conduct in-depth research into the financial services industry worldwide and into all banks, brokers and customers with which Gandon deals. The objectives of the unit are credit analysis of Gandon's counterparties, opportunity identification for Gandon's services and input into Gandon's strategy for growth in the international financial services business. The Head of Corporate Research will report to the Chief Executive. Candidates must have a good appreciation of trends in the international financial services industry gained through a career in the industry spanning at least 10 years and must have strong credit analysis skills.

Head of Systems

Reporting to the Executive Director - Operations, the Head of Systems will be responsible for the implementation, support and enhancement of all PC and mainframe based systems for both front and back offices. The successful candidate will be an experienced systems professional with a proven track record in project implementation in a Banking or Treasury environment. Specific experience in implementing one of the leading banking software packages would be an advantage.

If you would like to be considered for any of these positions please send your career details before 13th November to: Tim Brossan, Chief Executive, Gandon Securities Ltd., 5th Floor, St Stephens Green House, Earlsfort Terrace, Dublin 2.

GROUP TREASURER

London To £33,000 + Car

Having an annualised turnover of nearly £1 billion and substantial profit growth (72% higher in the first half of 1987 compared with 1986) we are in need of a capable treasurer to guide us in optimising our resources.

Our core business currently revolves around our involvement in the motor trade (both here and in France) but we have an ambitious manifesto to further our distribution and retailing activities into other industries.

Consequently we are seeking a qualified accountant with treasury experience in a bank or multi-site corporate environment who should be able to relate well both to our banks (a £100 million 5 year MOF was signed in May 1987) and senior line management.

If you consider you are appropriately qualified and are in the age range 26-42 please write enclosing a detailed CV (including salary) to:-

Peter Caney FCA, at 1 Lygon Place,
Ebony Street, London SW1W 0JR

Tozer Kemsley & Millbourn
(Holdings) plc

STERLING BONDS

Quadrex Securities, a rapidly growing Financial Services Group, have opportunities for salespeople who are creative and have experience in the distribution of Gilts, Debentures, Preference Shares, Bulldogs and Euro Sterling Bonds.

We are adding to an entrepreneurial team with flair to service Domestic and International Clients.

Rewards will be commensurate to production and fringe benefits are available. Please send your curriculum vitae which will be treated in strict confidence to:

Michael J Thompson,
Quadrex Securities Limited, 80-82 Regent Street, London W1R 6QX



Quadrex Securities Limited

Leading foreign exchange and currency brokers
are looking for

Trainee Dealers

Applicants should have a good personality, a good mathematical knowledge and be aged between 18 and 24 years.

Write with full curriculum vitae to:

Mr. J. R. Ruddy
R. P. MARTIN PLC
4 Deans Court, London EC4V 5AA

Closing date for applications is Friday, 20th November, 1987.

International Account Representative

A vacancy has arisen within our Company for an International Account Representative who must be resourceful, and able to analyse situations accurately, and implement decisions. We require the applicant to have three to five years of international management, with proven skills in supporting and developing new opportunities. Knowledge of publishing and European languages is a definite plus.

Please apply with CV marked private for the:

Personnel Manager
Aldus Europe Limited
Craigbrook Castle
Craigbrook Road
EDINBURGH EH4 3UH

Business/Research Analyst Mining Industry Research and Consultancy

Independent, international consultancy with a multi-disciplinary approach to metal market and related business analysis has an immediate requirement for a recent graduate to contribute to our work on competitive strategies in the mining industry. The successful candidate will be able to analyse data from a wide variety of sources and have excellent writing skills. Familiarity with computer spreadsheet and database applications will be a distinct advantage. Send applications, with curriculum vitae and example of written work to:

HOW ROBERTS
Metals and Minerals Research Service Ltd,
Gutter Temple,
222-225 Strand,
London WC2R 1BA.

MANAGING DIRECTOR

Sought for Sewing Thread Company based in North West. Turnover currently in the region of £5 million with great potential. Excellent salary and benefits for the successful applicant. Write box A0708, Financial Times, 10 Cannon Street, London, EC4P 4BY.

City Recruitment
Consultants

Head of Swaps Settlements £25,000 + Bonus + Car + Benefits

Our Client, a subsidiary of a major European Bank, is expanding its Capital Markets SWAPS Division and now requires a dynamic and experienced individual to set up and manage the SWAPS Settlements Department.

Successful candidates will have a sound knowledge of the entire SWAPS arena, which will have been gained over a minimum period of 2-3 years, plus the personal qualities necessary to lead and motivate an expanding team.

For initial interviews please contact Andrew Bartlett at

CITY RECRUITMENT CONSULTANTS,
58 Houndsditch, London EC3A 7DL.
Tel: 01-283 8787.

PENSION FUND INVESTMENT MANAGEMENT

£21,000 + Car + Benefits

THE JOB:

International equity investment management within a small in-house team, being equipped with state of the art dealing and research technology. Working within a quantitative and performance orientated environment for the World's No. 1 Building Society with funds approaching £400 million.

THE LOCATION:

Halifax - Commuter-free and outstanding value-for-money housing.

THE REQUIREMENTS:

Late twenties, graduate and/or professionally qualified, at least three years experience managing/researching equities, preferably including international markets.

THE REWARDS:

Competitive salary, company car, subsidised mortgage, BUPA, life assurance and removal package.

Please apply (reference PF) with a full cv. to: General Manager, Personnel and Services, Halifax Building Society, Trinity Road, Halifax HX1 2RG, West Yorkshire.

HALIFAX

An Equal Opportunity Employer

Marketing Co-Ordinator Fund Management Services

City **Highly Competitive Salary
and Benefits Package**

**Are you using your City financial marketing skills to
best advantage?**

PHILLIPS & DREW FUND MANAGEMENT LTD (PDFM) is one of the UK's largest fund management groups. As part of our continued expansion, we wish to recruit a Marketing Co-ordinator to assist our directors and executives in marketing our services to clients.

Your responsibilities will include managing our advertising and conference activities, co-ordinating our internal communications and media contacts and assisting with the development of new business.

Ideally aged around 30, with highly developed communication skills, you will have a background either in financial services, or marketing combined with fund management experience.

The remuneration package includes a highly competitive salary as well as bonus, mortgage subsidy and other City benefits.

If you have the motivation and professionalism to respond to this challenging position, send your cv to:-

Isabel Dorety,
Recruitment and Development Manager,
Phillips & Drew Limited,
120 Moorgate,
London EC2M 6XP
Telephone 01-628 4444

A MEMBER OF THE UNION BANK OF SWITZERLAND GROUP

PDFM

BANK OF WALES FINANCIAL CONTROLLER

The continuing expansion and ongoing development of this successful group has created the need for a high calibre Chartered Accountant for this challenging position having experience in a banking environment.

Based at the Head Office of the Bank in the centre of Cardiff the successful applicant will head a small team responsible for the production of statutory annual and half-yearly accounts, management and accounting information, returns and reports for monthly meetings of Directors and will be closely involved in the development and implementation of new accounting procedures and controls in an expanding group.

A member of the Bank of Scotland Group, Bank of Wales retains its own listing on The Stock Exchange and has gross assets in excess of £115M.

The remuneration package offered will be commensurate with the qualities demanded and will include profit sharing, share options and mortgage subsidy.

Please write in confidence
with full CV to:-

Mr G Rees, FCA
Company Secretary
Bank of Wales PLC
114/116 St Mary Street
CARDIFF
CF1 1XJ



A member of Bank of Scotland Group

BANK LENDING MARKETING EXECUTIVE FOR BUSINESS DEVELOPMENT

Salary negotiable circa £20,000 plus car,
other benefits and bonus potential

Greyhound Guaranty Limited, a wholly owned subsidiary of The Greyhound Corporation is a London-based bank undertaking consumer finance and commercial lending in the property and business sectors. It is seeking to add to its marketing team an active and enthusiastic individual who will personally undertake new business development. The job requires good negotiating skills together with a sound general banking background, including credit assessment experience.

Applicants for this position should send details of their qualifications and experience indicating current salary to Ms. P. Taylor, Human Resource Manager, Greyhound Financial Services Limited, 11 Albermarle Street, London W1X 3HE.

GREYHOUND.



FLEMINGS STOCK EXCHANGE EQUITY TRADERS

Due to Flemings' expansion, opportunities have arisen for experienced equity traders. The successful candidates preferably aged 20-30 should have a minimum of 2 years' Stock Exchange trading experience in Securities.

A full salary package commensurate with relevant experience is available.

Applicants of either sex should write enclosing their CV to:-

Frank Smith
ROBERT FLEMING & CO. LIMITED
25 Copthall Avenue
London EC2R 7DR

GILTS SALESMEN COMPETITIVE PACKAGE

Due to the growth of activity in the Gilts market and an increase in the demand for experienced staff, we are actively seeking Gilts Salesmen at all levels.

Several of our clients, major U.K. market players, have immediate opportunities for applicants with a minimum of 5 years experience and would welcome applications from Salesmen currently at Assistant Director level.

Please contact Carolyn Obbard on 588 4224.

All applications will be treated in the strictest confidence.

18, Eldon Street, Moorgate, London EC2M 7LA. Tel: 01-588 4224

CAPITAL FUTURES
RECRUITMENT CONSULTANTS

BIRMINGHAM SENIOR SETTLEMENT STAFF

Birmingham Stockbrokers Margitts & Addenbrooke who are members of the National Investment Group, require Senior Settlement Staff.

Salary and other generous benefits will depend on age and experience.

Re-allocation expenses to successful applicants from outside the Birmingham area would be favourably considered.

Applicants will be treated in the strictest of confidence and should be in writing marked "Private and Confidential" to:-

G. A. Harvey,

Margitts and Addenbrooke,

York House,

38 Great Charles Street,

Birmingham B3 3JU.

CITY PROFESSIONAL ? SEEKING CHALLENGE ? SALES ABILITY ?

The Sterling Publishing Group Plc requires three top flight career minded sales executives to work with existing sales team in their Financial Publications Division. With a working knowledge of the City, must have the ability to negotiate at Director level and possess first class telephone manner. Based in Central London you can realistically expect to earn in excess of £30k in your first year. For an interview appointment telephone Dennis Wood on 724 2088.

International Appointments

SULTANATE OF OMAN MANAGER - CREDIT

A rapidly expanding Commercial Bank in Oman, with over thirty branches, wishes to recruit a Credit Manager.

We seek a committed and enthusiastic young Banker to head up the credit function, and to contribute to the development and training of the Bank's Omani staff.

Reporting to the Chief Executive, the position offers good career prospects and competitive terms. It is anticipated that this position will appeal to Bankers in the 33-38 age range, who have a strong formal background in Credit Assessment and Financial Analysis.

CV's, to be received by 10 November 1987, should be sent to:

Miss C D Hawksworth

CHERYL HAWKSWORTH LIMITED

Collier House, 163-169 Brompton Road, London SW2 1HW

Tel: 01-589 4567 - Fax: 01-581 5933 - Telex: 919224 Collie G

International Appointments

Danish Maritime Institute



The Danish Maritime Institute invites applications for the position of

DIRECTOR

DMI is a non-profit, self-supporting institution affiliated to the Danish Academy of Technical Sciences. Its activities include ship- and ocean engineering, wind engineering, computations, modeltesting and field measurements, for 75% conducted on purely commercial terms. Turnover stems for 60% from business in Denmark, for 40% from abroad. New developments presently under way: Application of an advanced CAD system—Styrbjorn, a Digital Image Generating System for ship manoeuvring studies, development programs for yacht design and fishery technology. Studies on numerical aero- and hydrodynamics.

The successful candidate should have an engineering degree at M.Sc. level or equivalent and have a firm knowledge of the maritime business in N.W. Europe, with emphasis on experience related to shipbuilding and ship operations. His qualifications allow him to direct the Institute's commercial activities professionally and—with support from the Institute's research staff—to formulate its long-term development. Knowledge of Danish is desirable, but may be acquired, good knowledge of English is a requirement.

The director is solely responsible to a non-executive board of eight. Salary conditions are excellent.

Applications should be sent with detailed Curriculum Vitae before November 15, 1987 to

Danish Maritime Institute
Hjortekærvej 99
2500 Lyngby
Denmark

For the attention of Hans P. Steenfos, Chairman of the Board.

Further information can be obtained from G. S. Rodenhuis or B. Pedersen, phone (+45) 2 87 93 25.

International Capital Markets

Leasing - Paris

A leading European investment bank is seeking to fill a newly created position within its International Corporate Finance Department. The position will have responsibility for researching, developing and marketing tax/asset related financial products. The position is based in Paris, but will require frequent travel.

The successful candidate will be an engineering and/or MBA graduate in his/her early to mid-thirties and will have a minimum of five years excellent track-record in equipment leasing, preferably cross-border. Applications with experience in zero-coupon bonds or asset-backed securities will also be considered. Experience in computer modelling will

be a plus. A high degree of motivation is an absolute must, as well as a strong inclination for new product development, aggressive marketing of these products and team-playing.

The position commands an attractive basic salary according to age and experience. In addition, there is a significant bonus scheme for a real deal maker, pension and other benefits. For further information please forward your resume quoting ref 4535 to: Sheila Stephenson, Moxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 6JL. All replies will be forwarded to our client - please indicate any companies to whom you do not wish your application sent.

MOXON · DOLPHIN · KERBY

EXECUTIVE SEARCH & SELECTION

Investment Manager Middle East Tax Free Salary

Our client is a leading Middle East corporation founded in 1950 with a turnover in the region of US \$350 million. A certain amount of the company's resources has been allocated to a fund which has been invested internationally in equities and fixed interest instruments with the objective of liquidity as well as a maximum rate of return. They now need an Investment Manager to advise on investment policy, to measure and evaluate the performance of bonds and equities and to actively manage the internal element of the fund.

Reporting to the Vice President Finance, the successful candidate will have responsibility for advising the company on overall investment policy

including currency and asset allocations.

An experienced multi-currency Investment Manager, with at least seven years' practical experience of managing balanced portfolios, you must have a sound understanding of the equity and fixed income markets.

A negotiable competitive compensation package is offered including base salary, furnished accommodation, medical and other benefits. The position is located in a stable and cosmopolitan part of the Middle East.

Please write, with full c.v. to, Personnel Department, 10 Albermarle Street, London W1X 3HE.



B.S.F.E.
Banque de la Société Financière Européenne

One of the major international merchant banks with offices in Paris, London and New York is seeking to strengthen its project team and is offering opportunities in:

Project Finance

to young international bankers.

They will be responsible for analysing projects on a technical and financial basis, will be involved in structuring financings and in the preparation of their documentation. Additionally, they will actively contribute to the Department's marketing activities and assume client relationships.

Applicants, preferably aged between 27 and 35, will meet the following requirements:

- MBA degree or equivalent. A second degree in engineering or MSc would be an asset.
- Approximately 3-6 years international banking experience preferably in one or more of the following sectors: oil & gas, mining, alternative energy, project finance, LBO/MBO.
- Fluency in English. Working knowledge of French a plus.

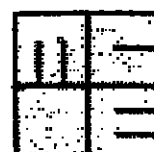
Positions are available in Paris. Opportunities to work in London also exist.

Remuneration package is attractive, motivating and commensurate with experience.

Applications with detailed curriculum vitae and salary to date will be treated in the strictest confidence and should be sent to: Mr J. Lhopiteau - Personnel Manager, B.S.F.E. - Banque de la Société Financière Européenne - 20 rue de la Paix - 75002 Paris, France

ASSISTANT PROGRAMME DIRECTOR

(BANKING AND
FINANCE DIVISION)



Brussels

Management Centre Europe

(MCE) is Europe's largest management development organisation. We offer a wide range of management programmes designed to meet the development, information and training needs of client managers. We make available and develop the latest management techniques and help managers adapt to the changing environment.

The rapid expansion of our Banking and Finance Division has led to the need for someone to help maintain the momentum. Responsibilities include planning, organising and running a range of management training and information programmes.

The Assistant Programme Director (m/f) should be a well organised individual with the communicating skills and maturity to interact effectively with top executives from all over Europe.

Aged 25-35 with MBA or equivalent, you should be fluent in English, entrepreneurial, with 3 years finance experience in a corporation or financial institution. An excellent salary is offered with the opportunity to demonstrate your entrepreneurial abilities in a stimulating multi-cultural environment and to be an important contributor to the organisation's success.

Please write enclosing a curriculum vitae to Mrs J. Marclot, Personnel Manager, rue Caroly 15, B-1040 Brussels (Belgium).

CORPORATE BANKING EXECUTIVES

Interested in working for a rapidly developing Scottish Bank which can offer exciting career paths to strong performers?

The continuing expansion of the Bank's industrial and commercial customer base has created opportunities for bright, ambitious individuals to join our Corporate Banking Department in Edinburgh.

The successful candidates in the 25-32 age range, will be graduates or have an AIB qualification, with a background in the marketing of financial services. They will have excellent analytical and communication skills, be self-motivated and have experience in business development and negotiating with clients at a senior level.

The salaries for the appointments will be commensurate with the qualifications of the successful candidates and will be supplemented with the usual benefits associated with a major banking group.

Written applications with CV should be addressed to:-
Mr A D Scott, Head of Personnel, TSB Scotland plc,
Head Office, PO Box 177, Henry Duncan House,
120 George Street, EDINBURGH EH2 4TS
Closing date for applications: 11th November 1987



Currency Consultant Corporate Treasury Services City to £24,000 plus car

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What the US can do

THE PROCESS by which Washington is to frame a response to the rousing messages of the financial markets worldwide was always likely to be protracted, painful and, above all, political. It is not helped by the undeniable fact that, at a critical juncture, nobody seems to be in charge.

Unless his statement last night acknowledging the gravity of the situation is a harbinger of better things to come, the only charitable description of President Reagan's performance over the last week is that it has amply demonstrated his limitations. Once the beneficiary of favourable circumstances, he appears to lack the capacity to handle adversity, and setbacks have been coming thick and fast over the last 12 months. There is a fundamental inability at the top to grasp complex issues, not seen at a presidential level since Herbert Hoover. Historical comparisons with previous incapacitated chief executives like Woodrow Wilson now seem relevant.

Relative reason

This fault was remediable so long as others ran the policy for him. What is truly disturbing at present is that nobody else seems willing or able to carry the ball. The President has been floundering, the White House chief of staff, for not working every day miracles with Congress, James, the Treasury Secretary, for having partly precipitated the market rout by engaging in a slanging match with the West Germans.

Yet they still represent the forces of relative reason. In contrast to, for example, Mr. Miller, the budget director, to whom, it seems, tax increases remain anathema. Mr. Alan Greenspan is enduring a baptism of fire at the Federal Reserve and suffering, inevitably, unfavourable comparisons with his doughty predecessor, Mr. Paul Volcker. Seasoned professionals, like Mrs. Elizabeth Dole and Mr. Bill Brock, are leaving the Cabinet to work on election campaigns. Once valuable intermediaries, such as Senator Bob Dole, must now be thinking more of personal political ambitions which may or may not coincide with the needs of wise government.

It also does not help that the Democratic-controlled Congress appears more keen on extracting a pound of humiliating flesh from the President than on helping him to admit that he will do

what he said he never would and agree to higher taxes - than evolving its own creative policy responses. It is, in any case, hung up on what many rightly consider to be a truly disastrous initiative, the omnibus trade bill, passage of which is hardly likely to inspire international confidence in the management of the US economy.

It is not constructive, however, merely to lament that Washington is beset by a power vacuum. Even at the most felicitous of times, policies are not made by waving wands but by recognising political realities, of which the most important is that there will not be enacted either spending cuts or tax increases of a magnitude which will together solve the US budget deficit at a stroke. Even in the most favourable circumstances where the threat of recession was absent, no sane politician with a future would seriously contemplate them in the year before a national election.

Limited options

In terms of practical politics the options really are quite limited, particularly if, as Mr. Reagan himself says and Congress already accepts, social security is off limits. The size of the US budget deficit is a matter of pure conjecture at present but it is not likely that cuts much in excess of the national \$22 billion mandated by the Gramm-Rudman process will come to pass (even this is a mix of spending cuts and small tax increases). History shows that raising taxes, creating the most egregious loopholes, is never speedily effected, so powerful are vested interests. A spending freeze is being touted in some Administration circles, but more as a device for avoiding tax increases than for its inherent value.

What is needed is a realisation in the US capital that neither the nation nor the world can wait until a new President is installed for a coherent set of policies to emerge. Quick fixes rarely work, but Gramm-Rudman, for all its deficiencies, at least has the virtue of being a minimum. If government is not to cede policy-making to the markets entirely, equally important is the recognition that a managed decline in the value of the dollar, far from demonstrating a failure of national vigour, may be the least of present evils. It might also be, given the present state of affairs in the world, the softest political option.

More curbs on trade unions

A RECENT UK opinion poll by Gallup found no less than 71 per cent of the population thinking trade unions "a good thing" and only 12 per cent considering them "a bad thing". The royal family scarcely does any better. It may, therefore, seem an odd time for the Government to be taking what amounts to a fourth swipe at the unions in its Employment Bill, following the Employment Acts of 1980 and 1982 and the Trade Union Act of 1984. But whether the Conservatives can be charged with unprovoked assault and battery on a (presently) revered national institution depends on the purposes and likely consequences of the latest legislation.

Ministers portray the bill as primarily a tidying-up operation, amending and clarifying the previous three acts. In this sense, the intent can hardly be faulted. The Government's step-by-step approach to employment law reform has been a demonstrable success on two counts. First, the unions have been forced to accept the democratic discipline of the law, and they now mostly admit, after all the kicking and screaming and marching and boycotting, that the medicine has done them a power of good. Second, the industrial odds have been made more equal. Most people, including many staunch trade unionists, now look back on the picketed hospitals and cemeteries of the 1978-79 "winter of discontent" and agree that the unions had grown too powerful and too unaccountable for their actions. It was right and proper that the unions' immunities should have been pegged back.

Industrial action

Much of the bill can be justified in this light. After Mr. Arthur Scargill's apparently selfless surrender of his vote on the National Union of Mineworkers' executive committee, there is good reason to extend to non-voting executive members the election requirements of the 1984 act. After the shenanigans of some such elections, strike ballots there are valid grounds for tightening the rules. After evidence of continued abuse of the closed shop, still an issue capable of arousing enormous passions, it is right that earlier restrictions should be added to by making it unlawful for unions to take in-

dustrial action to enforce membership agreements and by making dismissal for non-membership automatically unfair. Ministers will shy away from the seemingly logical step of declaring the closed shop illegal.

Yet there is one clause in the bill which looks suspiciously like kicking a union movement when it is down. The provision to prohibit unions from disciplining members who do not take part in industrial action, even after a lawful ballot, has given rise to a latent feeling of unease among many of the Government's friends. The CBI, the Conservative Trade Unionists and even the libertarian Free-market Association see little point in the measure in the proposed curbs on the closed shop. There is, moreover, a strong argument against a government intruding in this way in the internal affairs of a voluntary association.

Essential services

What is more, the measure does not fit easily into the enabling framework constructed by the Government's approach. It smacks of more direct intervention in matters which are more properly dealt with at the workplace. For the fact is that, despite three acts and one more on the way, the real reforms in industrial relations practice are being hammered out on the ground: single-union, strike-free agreements, decentralised and performance-related pay systems and the now commonplace flexibility deals on skills and working time have all emerged from below. The Government's role, rightly, has been limited to creating the climate in which such positive developments can flourish.

If ministers do contemplate a fifth tranche of employment legislation, and they say they may, they should be clear that they are still fulfilling their role. If they are intent on being more interventionist, however, then perhaps they should dust off their belated 1983 manifesto commitment to act on strikes in essential services. It does not look well to be laying down the law on the shopfloor in the private sector when prison officers are once again dislocating the penal system and when troops have only recently been doing the work of striking Welsh fire-fighters.

THERE IS a joke about the Yemen Arab Republic (north Yemen) which used to be told by the late Egyptian President, Gamel Abdul-Nasser. It has God accompanied by an angel, visiting earth for the first time since the creation.

He looks down on a huge, rich, populous country and asks his companion where it is. He is told it is the United States. "How amazing," says God, "it has changed so much, I would never have recognised it."

He moves 10,000 miles eastwards and beholds a fertile river valley. Again he asks where it is and, on being told that it is Egypt, he exclaims how much progress the people have made.

Then he moves a few hundred miles to the south-east and looks down on a vast, empty, "Ah," says God, "Yemen."

Since the overthrow of the cruel, medieval regime of the Imamate in 1962, which is what led Nasser to become involved in Yemen, the country has made steady but very slow progress. It has a basic network of tarmac roads, its towns have electricity and, in the green and fertile south, enterprising Yemeni businessmen have established some impressively modern factories.

Even so the country is still one of the poorest in the world. A quarter of the children born there die before the age of five, only 2 per cent of the women are literate. As one walks around its dirty, litter-strewn towns, which have some beautiful old buildings, one is followed by children crying out to be given pencils.

Economic backwardness has been matched by political chaos. Yemen has always been a wild country. Apart from brief periods of insecure Turkish rule, it has never been colonised, but its mountains made it impossible to control. The religious monarchy of the Imams in the first half of this century faced many rebellions and, since the revolution, two of the state's five presidents have been deposed and two murdered.

In the dry, northern part of the country the tribes regard themselves as semi-independent. The Government's army runs for about 30 miles outside the capital, Sanaa. Beyond that, most men carry guns and half the vehicles are unregistered. A hospital in the northern town of Sanaa tells visitors not to take "rifles or other murderous weapons into the camp." Daggers, which are worn by almost all Yemeni men, have to be left at the ward entrance.

Now Yemen is about to change. The Hunt Oil Company of Dallas, Texas, has discovered oil in the east of the country and, in the next two months, it will begin exports. A pipeline built across a 7,000-foot mountain range to the Red Sea. During 1988 it plans to raise production to 200,000 barrels a day, which will put the country on a par with the smaller oil-exporting states of the Organisation of Petroleum Exporting Countries.

One would think that this should transform the country, giving it money to spend on development and making it a place of interest to the world's

business community. Yet, in the short term, the impact of oil will be limited.

The country's oil is expensive to produce and its revenue next year will probably not be more than \$800m (\$357m), assuming that oil prices remain around \$18 a barrel. In terms of the balance of payments, this will do no more than offset recent declines in the remittances from Yemenis working in Saudi Arabia.

In the last four years, since Saudi oil revenues began to fall, the number of Yemeni workers in the kingdom has fallen from about a million - half of the total Yemeni male labour force - to perhaps 400,000, and remittances have declined from \$1.5bn to about \$800m. Apart from labour, Yemen has no exports. Its only other source of foreign exchange is foreign aid, worth about \$400m a year.

The Government's behaviour in this situation has been extraordinarily sober. It has done everything it can to dampen the expectations of its people and, aware of the problems that have beset other developing countries, it has borrowed almost nothing in anticipation of oil revenues. Its only recent borrowing (other than aid funds) has been \$50m, which the biggest Yemeni bank raised at the end of last year, mainly to refinance debts incurred through oil imports.

As a banker in Sanaa put it recently: "I think the Government has been very wise, it has carried out the IMF's policy without asking the IMF for help."

In particular, the Government has recently been extremely strict in releasing foreign exchange for imports, though its control in this area is far from complete because it cannot enforce exchange controls. Much of the remittance money never enters its hands at all and goes to pay for large amounts of luxury electronic goods and scents, which are smuggled in from Saudi Arabia.

Nevertheless the Central Bank managed to extract some \$800m from the private sector earlier this year through an unorthodox but typically Yemeni piece of market intervention. At the time there were three separate exchange rates in the country - one operated by the Central Bank, the others controlled by the commercial banks and money exchangers who were allowed to sell the Yemeni riyal at a slight discount in order to attract dollars from private hoards.

These multiple exchange rates and the consequent steady devaluation of the riyal were regarded as acceptable, until the money exchangers were found to be paying up to YR15 for the dollar, while the official rate was something like YR10. What the governor of the Central Bank did was to close all the money exchanging stalls indefinitely and put their owners, who were typically Yemeni, on a par with the smaller oil-exporting states of the Organisation of Petroleum Exporting Countries.

The governor then revalued the riyal several times in a public selling of foreign currencies by the populace and ear-



Tribesmen of north Yemen - rifles and other murderous weapons are forbidden in the hospital canton

ing the bank \$800-\$900m. One of the biggest exchangers, whose books were seized, was forced to sell more than \$50m to the bank at an advantageous rate.

Since this "success", the bank has provided foreign currency only for imports of fuel, some food, medicines and certain raw materials. This has caused private factories to run at as little as 40 per cent of capacity.

The consensus among private businessmen and bankers is that the Government will continue its very restrictive policy for most of the first year of oil revenues, until it has built up reasonable reserves. Then the belief is that it will allow imports which will help the country's agricultural production and the development of agro-industries. In expectation of this,

private investors have been buying agricultural land in the southern mountains and on the Tihama plain beside the Red Sea.

The other result of oil revenues will be that, for the first time, the Government should have some money of its own to spend on development. So far its domestic tax revenues of about \$800m a year have been absorbed in current spending, while all development projects have been financed by foreign aid.

The state has not said how exactly it will spend its new revenue. The tribes, which until a few years ago were able to overthrow governments at will, can be expected to demand a substantial payment because the oil has been found under their

land. The army, which is gradually extending its control over the tribes, will also demand a share.

There may be little money left for development. It is even possible that oil will cause the older Arab countries to reduce the aid they give and that Yemen's development prospects will not be improved at all.

Yet, whatever happens, oil is bound to make the Government stronger in a domestic political sense, not least because in future the tribes will be beholden to it for subsidies and not just to the Saudi Government. Saudi Arabia traditionally has been nervous of Yemen, which has a population as big as its own and has never accepted the Saudi seizure of some of its territory in the 1920s. The kingdom therefore has backed both the cen-

tral Government and the tribes - wanting to support the Government against the Marxist regime in southern Yemen, while seeing the tribes as a lever which it can use to influence the Government in Sanaa.

Already the Government has become stronger and more stable, since the arrival of Ali Abdullah Salih, who was appointed President in 1978. His predecessor, Ahmed Ghashmi, was blown up by a bomb in a briefcase sent from southern Yemen.

In his early years in power, Salih wore a narrow, hunted look and was widely regarded as not very clever. But having survived numerous plots and assassination attempts, he has grown in confidence and acquired a great deal of cunning. He has even allowed the country's two surviving ex-presidents to return home - a decision unique in the Arab world.

He has built an extraordinary cult of personality. It is difficult to stand at any point in Sanaa without seeing his picture. In the past there used to be independent-minded personalities and different centres of power and influence in the Government; now all depends on one man. In effect the price of political stability has been a more time-honoured form of government of the type found in Iraq, Syria and other Arab countries.

To strengthen his position, the President must meet the tribal leaders, even at times of tribal fighting. He is also trying to form consultative political institutions to give his people a sense of participation in government.

Both the growing political stability of Yemen and its chances of economic development will be jeopardised if the country becomes embroiled in the politics of its neighbour, the Popular Democratic Republic of Yemen (southern Yemen).

Despite its Marxist veneer, the country is every bit as tribal and unruly as north Yemen. The two countries have fought each other twice in the last 17 years and each harbours an armed group opposing the other, which could drag them back into war.

In the mid-1980s, relations between the two countries seemed to improve because the two Presidents were working together well. But, early last year, Ali Nasser Mohammed, the southern Yemeni leader, had to flee the country after he lost a bloody power struggle with other members of the regime. He now lives in Sanaa, but President Salih is wary of giving him support.

Relations between President Salih and the new faction in power in Aden have slowly rekindled since last year. It is possible that the development of oil in both countries will bring the Yemenis together. It could make them more independent of their rival backers, Saudi Arabia and the Soviet Union.

But it is equally possible that the internal tensions of the regime in Aden will lead to civil war. If that happens, north Yemen is likely to be dragged into the fighting with unpredictable consequences.

Tory insurance policies

The Governor of the Bank of England was not the only official on the public payroll who saw fit to intervene in this month's elections to Lloyd's of London's ruling council. Two Cabinet ministers, John Wakeham, Leader of the House of Commons, and John Moore, Social Services Secretary, have also taken a hand.

Both are members of the Lloyd's insurance market. And their names appear among the 16 prominent members of Lloyd's about whom they saw as the silliness of Moore and Wakeham.

The problem with the Governor's intervention was that the Bank has a duty to keep an eye on Lloyd's under the 1982 Lloyd's Act. There was an obvious conflict of interest if the Governor took part in council elections. With members of the Cabinet, the situation is less clear. But, as a leading member of Lloyd's, put it yesterday: "I don't really think Government ministers should be seen trying to influence the results of elections in this way."

With a first class honours degree and a doctorate in physical chemistry, she has a numerate scientific background. This is no bad thing given that insurance is a mathematical business - and that the council is arguably long overdue for an



"Do you fly anywhere that doesn't have a stock market?"

Men and Matters

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One further factor probably spurred interested savings bond buyers to shop early. The government has the right to end the offer at 24 hours' notice.

While sales could theoretically continue until November 6, many feel that finance minister, Michael Wilson, will feel obliged to turn off the tap well before then.

Exhaust fumes

The first environmentally "clean", catalytic converter-equipped car to take to the UK's roads has just emerged from a large bureaucratic pot-hole.

Engineers from Toyota (GB), the Inchcape Group-owned importer of products from Japan's largest car maker, were dumbfounded to be told by the Department of Transport that its new Celica GT-Four model - the first to be launched in Britain with a catalyst - would be accepted for exhaust emissions certification only if its tank were filled with leaded petrol.

What can best be described as disbelief among the men from Toyota was based on the fact that catalyst-equipped cars not only emit exceptionally low levels of pollutants - but can do so only if they run on unleaded petrol.

Using unleaded fuel, they meet US and Japanese pollution limits which are much stricter than those tested for by the Department of Transport, or even planned by the EC for introduction starting next year.

Leaded fuel, however, halts the very process which renders the exhaust so exceptionally clean.

What heightened the Toyota men's disbelief was that EC environment ministers have been pushing hard to get rid of leaded petrol, as the tetra-ethyl lead it contains is a health hazard in itself.

None of which, it seems, moved the men from the De-

partment of Transport. Their regulations said, test, with leaded, and leaded it had to be. The Celica still got through the tests - even though Toyota removed the catalyst to save it from damage.

Councils of peace

The time appears to have come for the lion to lie down with lamb.

We are talking of serious matters here, namely the peaceful co-existence of Manchester with Salford and Trafford, the local councils which butt against each in the northern capital's inner city.

In the past they have been known to butt each other too, with that most intense of political rivalries - the Labour Party - prominent.

Manchester is famed as one home of modern Labour radicalism. Salford for its cloth cap, traditional image, and Trafford is a Labour-led hung council with a Kinnockian look to it.

So while Trafford and Salford supported Government plans to make the giant but declining Trafford Park industrial estate into an urban development corporation, Manchester's opposition made certain that Nicholas Ridley, the environment secretary, stopped the UDC territory at the city boundary.

But yesterday, they joined forces with the Government to apply for a special European Community status that would integrate their economic plans into a 287m five-year plan instead doing them piecemeal.

Manchester's Graham Stringer sat with Ken Edwards of Salford and Barry Brotherton of Trafford as though the Iwili and the ship canal had never divided them, let alone the ideological gulf between some of their supporters.

Loss leader

Spotted on Washington's Capital Hill. Decried by critics of President Reagan proudly touting badges marked AWOL or Absent without Leadership.

Observer

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UK CHANCELLOR TO MAKE FINAL DECISION ON SHARE ISSUE

Lawson favours BP sale go-ahead

BY PETER RIDEHAL, POLITICAL EDITOR, IN LONDON

Mr Nigel Lawson, the British Chancellor of the Exchequer, yesterday made clear his political preference for continuing the £7.2bn (\$12bn) British Petroleum share offer which closes at 10am today.

He told the House of Commons that he was "surprised" by the attempt to stop the issue.

Both Mr Lawson and Mrs Margaret Thatcher, the Prime Minister, stressed during questions that they were "contractually" obliged to initiate a consultation process involving the Treasury, BP and N.M. Rothschild.

the lead bank, and then, in the absence of agreement, the Bank of England. These talks were still at an early stage last night.

Mr Lawson emphasised that he would make the final decision by Thursday. Dealings are due to start in London at 2.30pm on Friday.

It was clear from yesterday's exchanges that the vast majority of Conservative MPs believe the issue should go ahead.

The predominant Conservative view is that the underwriters have made large profits in the past and that dropping the issue now would give the im-

pression of favouring the City of London, while also removing a large source of money.

Mr Lawson did not offer much hope to the small investors who have already applied for the shares at well above the current market price.

He said that, like the Treasury, these applicants were bound by the terms of the offer which means that their cheques cannot contractually be cancelled.

Mr Lawson claimed in the House of Commons that "the robust economic health and sound public finances in this

Japan puts overseas law firms through the hoops

By Hazel Duffy in Tokyo

THE HAMMER blow on the huge case of sake marked the ceremonial highlight of the law reception formally launching McKenna, the British law firm, in Tokyo earlier this month.

Since April 1, when the statute permitting foreign lawyers to operate in Japan came into effect, 18 American lawyers and six British have gone through the official hoops to be licensed to practise in the Japanese bar.

Applications are being processed from other big law firms, including Skidmore, May and Richards Butler. It hardly represents a deluge of foreigners queuing up to become *benkei* lawyers.

The campaign started more than four years ago with a complaint to the US Government from an American law firm over its exclusion from practising in Japan. Initially, informal discussions were held between the American Bar Association and Japanese officials.

When it was clear the Japanese bar was determined to keep foreigners out with restrictions the Americans found unacceptable, the campaign to prise open the legal doors in Tokyo went to government level.

However, the numbers are less important than the experience gained in the negotiations. A US Embassy spokesman said the whole process "has been a learning curve for the coming round of negotiations on services in the General Agreement on Tariffs and Trade, which is a major trade liberalisation between the US and Japan."

The main reason law firms give for showing limited enthusiasm for Tokyo is the cost, which is why only larger firms have shown interest.

They are coy about revealing the expense, but the cost of opening an office in one of the world's most expensive cities is about \$300,000 initially and at least the same in annual running costs.

The implementation of the April 1 law is proving far from perfect, reflecting the Japanese determination to keep foreigners out.

Some of the law's restrictions are also petty: lawyers must put their names first on the nameplate outside a law firm, and letters the same size as the name of the firm, allegedly to avoid firms' names becoming too familiar to Japanese companies.

More important, lawyers can practise only the law of the country (or in the case of the US, the state) where they qualified.

That means they cannot practise Japanese law, take Japanese lawyers into partnership, or directly employ them - which could reduce their ability to offer comprehensive advice.

But the firms are unhappy about the stipulated qualification of five years' experience for any lawyer applying to be licensed in Japan.

It is creating the very people - young lawyers several years away from becoming partners - who might want to work in Japan and learn Japanese.

Surprisingly, a Ministry of Justice spokesman said this limit could be reduced to three or even two years.

He also said that once a relationship of trust between Japanese and foreign lawyers had been built up, partnerships might be possible, as long as each stuck with its own legal system.

Ministry officials will also discuss with the Japanese bar a modification of the qualifying examination to allow more Japanese candidates to pass - only about 2 per cent of candidates qualify and many who fail work as legal assistants.

Recourse to the law in Japan is a last resort by tradition, after all means in the field have been built up, and increasingly in the UK, lawyers are involved in commercial and financial transactions from the outset.

This, of course, is where foreign lawyers see their opportunities in Japan. They have been amazed that Japanese companies do not use lawyers in complex deals.

That is changing with the increasing internationalisation of their activities and deregulation of the Tokyo financial markets.

The benefits of Japan opening its doors to foreign lawyers will be two-way - the first Japanese firm will soon open in London.

In Tokyo, the Americans and British have seen by some Japanese observers more as a stimulus than a threat to a profession which has long hung on to its self-engendered exclusivity.

Cynical foreign observers say the first foreigners will pick up enough business. Then the domestic lawyers will be ready to go in.

THE LEX COLUMN

The buck doesn't stop here

Since it was the threat of dollar collapse which set off the worldwide market crashes last week, yesterday's renewed weakness in the US currency is likely to add to nervousness. It looks as though the parties to the Louvre accord have agreed behind the scenes to let the dollar fall further - or possibly relations are now so bad between them that the whole pact is dissolving. Certainly any deal to widen interest rate differentials between the US and other countries - such as the cut in UK base rates last Friday - does not seem to extend beyond the UK. West Germany may come in for a lot more criticism yet.

Without any sign of support for the dollar from the US - either intervention by the Fed or higher interest rates - foreign exchange dealers will be looking how far they can push the dollar down before a floor is found. That could hardly be a worse background for the US Treasury quarterly refunding, details of which are due today. Overseas interest is likely to be small unless buyers can be persuaded that the dollar has hit bottom or yields rise more sharply than they did yesterday.

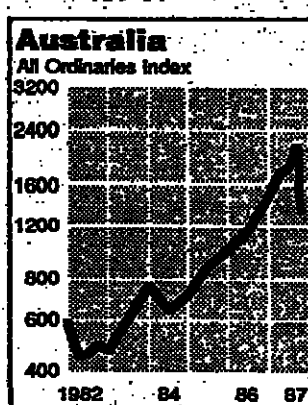
There is the possibility, though, that the Treasury could cut the size of the auction. It will, in any case, require an increase in the debt ceiling to issue the expected \$28m or so of bonds. The Treasury could decide not to launch a new 30-year bond at all and keep the auction to a size which domestic demand could fill, given the recent switch from equities to bonds. That might be an attractive short-term solution, but it will take far larger cuts in the US budget deficit than now seem likely for the funding problem to go away.

BP

The BP issue has long since turned to melodrama, but some of the actors are still a little hard to identify. Those who have most to lose by the issue going ahead have the best reasons for keeping quiet about it, and the air is instead thick with protestations of higher principle.

Meanwhile, the Chancellor of the Exchequer remains deeply opposed to pulling the issue, and appears to be working on the emotions of the UK underwriters by leaving them to stare down the gun barrels until the last minute.

It is with those underwriters, Over the last fortnight Australia



has emerged as the worst performing major market, with the FT-Actuaries Australia index falling by a third, compared with a 21.6 per cent decline in the world index. When account is taken of yesterday's 7 per cent drop in the Australian market, the comparison looks even worse. Major Australian companies ranging from News Corporation to Elders IXL and the Bell Group have seen their share prices more than halved in the sell-off.

By September the Australian stock market had quadrupled in value since 1983, and the average multiple had risen from 7.3 to 18.5 times earnings. By any conventional yardstick, it was clear that the market was grossly overvalued. However, a 51 per cent slump in the local metals and minerals index, which has come at a time of generally falling gold and commodities prices, is one of the more surprising elements in the slump in Australian equities. By contrast, the fall-out in the entrepreneurial sector is more understandable. The heavy gearing of many of these companies and their emphasis on playing the stock market helped fuel the steep rise of local equities. In a declining market, the kind of gearing works the other way. This factor, when combined with the cost of servicing some ambitious overseas ventures in the US and the UK, explains the concern about the continued viability of some of Australia's high-flying tycoons.

TI Group

While an emergency of any sort provides a good excuse for wriggling out of commitments, the withdrawal of TI Group's bid for Bundy can genuinely be put down to falls in the market. TI found itself in the uncomfortable position of having recommended to shareholders an offer which its advisers could no longer judge to be fair value. This accounts for TI's about-turn even in the face of possible litigation from Bundy shareholders. Had the bid been for a UK company, though, TI could have found it far harder to back out. Under Takeover Panel rules a change in general economic circumstances is insufficient reason for pulling out of an announced offer. And, in today's extraordinary markets, there may be recurring conflicts between the legal obligation to proceed with an offer once posted and directors' duties to act in the best interest of shareholders.

Australia

The modest recovery in the Tokyo and Hong Kong stock markets yesterday served only to highlight the continuing downward slide of the Australian stock market, which only a few weeks ago was one of the top performers of the year. Over the last fortnight Australia

Allegis sells hotel group to Japanese and Bass

By James Buchanan in New York

ALLEGIS, the Chicago-based travel group which is drastically cutting back its businesses, announced yesterday that it had sold its Westin hotels group to Japanese investors and the Bass family of Texas for \$1.35bn in cash.

The deal, which includes the sale of such well-known hotels as New York's Plaza and the Century Plaza in Los Angeles, marks the climax of a rapid-fire programme of disposals involving more than \$3.5bn in hotel and car-rental assets.

The sale, which is designed to part-finance a large cash distribution to Allegis's stockholders, raises the possibility that the company's major remaining asset, United Airlines, is dramatically undervalued in the current demoralised stock market.

Allegis, which fired its chairman and started liquidating itself to repel a hostile takeover in the summer, said yesterday that it had signed an agreement to sell Westin's 20-odd hotels to Mr Robert Bass, the rich Fort Worth investor, and Aoki, a Japanese civil engineering group, supported by Industrial Bank of Japan.

The purchasers will also take on some \$180m in Westin's debt. "The sale of Westin concludes the major restructuring of Allegis announced in June 1987," Allegis said.

In a complete reversal of the conglomerate policy pursued by Mr Richard Ferris, its ousted former chairman, Allegis sold its Hilton International hotels to Ladbrooke, and Aoki for \$1.07bn and its Hertz car rental group to investors led by Ford for \$1.3bn.

Allegis also confirmed yesterday that it was seeking to sell part of its Covia/Apollo airline reservation system, which analysts believe could be worth more than \$800m as a whole.

Allegis stock soared 84 to 89 1/2 in early trading yesterday - but some analysts believe it is still undervalued.

Mr Tony Hatch, an analyst at Argus Research, believes that the current disposals will net Allegis at least \$50 a share after capital gains tax. "We're talking about \$9 a share for all of the airline and Covia," he said.

US and Europeans to continue talks on Airbus controversy

BY MICHAEL DONNIE, AEROSPACE CORRESPONDENT

FURTHER talks between the US Government and partners in the European Airbus programme are to be held over the next few weeks, in an attempt to end the current controversy over US allegations of unfair competition by Airbus in world markets.

The row has been simmering for some time, with the US accusing Airbus of selling its aircraft in world markets at cut prices, to the detriment of the US aircraft builders. Efforts to resolve the problem through the General Agreement on Tariffs and Trade have failed.

A meeting of the trade ministers of the Airbus countries, under the auspices of the European Commission, ended late yesterday after several hours, with an agreement for officials to continue discussions and report to a ministerial meeting in Brussels on December 11.

After yesterday's meeting, which was described as "friendly and non-confrontational," Mr Clayton Yeutter, US Trade Representative, said that the meantime there would be no action by the US against Airbus.

"It is not the intention of the US to damage Airbus as a firm," he declared. "We believe strongly in competition, but our objective is competition in a fair and open way, with Airbus acting in a proper manner."

The main aim of the forthcoming negotiations would be to revise the existing articles in the GATT agreement covering support for civil aircraft programmes.

The objective would be to "foster a more favourable environment for civil aircraft trade and to reduce trade tensions in this area."

The parties commit themselves to search for mutually satisfactory solutions, in a spirit of mutual understanding. Solutions should promote international competition and facilitate the development of aircraft manufacturing in a fair and economic environment."

With this in mind, the ministers have instructed their representatives to resolve issues concerning government support, direct or indirect, in the development of large civil aircraft.

The discussions will also range over such matters as avoiding possible adverse effects on existing aircraft programmes, agreeing on how government-funded military research and development with civil applications should be supported, and improving consultation procedures in the event of future disputes.

For the economy has added a new complexity to the budget arithmetic, it has also changed the political calculus.

Republicans on Capitol Hill are already taking aim at legislation being proposed by the Democratic-controlled Congress.

Trade legislation, for example, contains provisions which would increase Federal spending by some \$7bn. Welfare reform, farm crisis legislation and catastrophic health insurance are also being targeted by Republicans as proposals the nation can no longer afford in the same way that the Democrats are attacking Mr Reagan's priorities: avoiding a tax increase and protecting the defence budget.

But if the uncertain outlook would add to the recessionary pressures, it is the need to restore the markets what is needed is a multi-year deficit reduction package, one which carries conviction that it will be implemented but which does not hit spending in 1988 too hard.

It is also recognised that, particularly if a recession is imminent, current deficit projections which assume continued moderate growth in 1988 have already been overtaken by events. The deficit will be higher than the projected \$163.79bn currently assumed on the basis that no deficit reduction is enacted. In the fiscal year just ended on September 30 the deficit was \$148bn.

On this view, bigger cuts would add to the recessionary pressures, if the need to restore the markets what is needed is a multi-year deficit reduction package, one which carries conviction that it will be implemented but which does not hit spending in 1988 too hard.

Continued from Page 1

White House tries to assert leadership

Monday saw yet another Wall Street collapse as investors strengthened their case.

The question facing the participants, as yesterday's talks opened, was what sort of compromise. At issue is not just how much the cut in the budget deficit should be, but also where the priorities should lie.

So far as the size of the reduction is concerned, there is a growing feeling among budget experts in Washington that if, as many fear, the market collapse is pushing the economy into recession, the worst thing to do would be to try to reduce the deficit by more than the \$23bn mandated by the revised Gramm-Rudman-Hollings budget process reform law.

On this view, bigger cuts would add to the recessionary pressures, if the need to restore the markets what is needed is a multi-year deficit reduction package, one which carries conviction that it will be implemented but which does not hit spending in 1988 too hard.

Continued from Page 1

Hong Kong market overlord appointed

suspended last week after the dramatic falls on Wall Street on October 19. But when the Hong Kong market reopened on Monday the Hang Seng index fell a record 1,121 points, wiping HK\$200bn (\$25.72bn) off share values.

Yesterday's second package was hardly put together and the local bank rate was cut by one percentage point to 6.5 per cent, after similar cut at the weekend.

These measures, coupled with widespread institutional support from Hong Kong and China, steadied the markets after a new bout of nervousness had broken out with the suspension of 45 futures brokers - about 40 per cent of the exchange's total membership - for failing to meet margin calls.

The combined measures produced a minor rally in the stock market. The Hang Seng index ended 154 points higher, at 2,395 after steady buying over the day by big banks and corporate investors. The spot Hang Seng futures contract rallied to close

Sir David urged that Hong Kong's present problems were kept in perspective. "The Hang Seng index now stands 20 per cent higher than just over a year ago".

He reminded his audience that Hong Kong had come through financial crises before. "In the mid-1980s the over extension of credit led to a banking crisis. Hong Kong also suffered from the turbulent spill-over of the cultural revolution in China."

TI calls off Bundy deal

Continued from Page 1

separate \$220m sale of the peripheral activities of Houdaille Industries, the US engineering group, to a management-led investor group backed by US investment bank Kohlberg Kravis Roberts might now not be completed.

Although it originally intended to keep only John Crane, the world's largest maker of mechanical seals, when it bought Houdaille in August, TI is now prepared for the possibility that it might not immediately be able to sell the rest.

TI will ask shareholders today to adjourn the special meeting until November 9, when it

plans to ask them to reject the proposed takeover. TI shares lost 9p yesterday to close at 289p.

Pearson, the UK conglomerate with interests that include the Financial Times, said yesterday that it and Westpool Investment Trust had agreed to drop a proposal under which Pearson would sell its 16.9 per cent stake in Westpool back to the trust for £20m (\$32m).

The market value of the stake has fallen to £15m since the October 18 offer. Pearson said it did not intend to realise its investment in Westpool in the current circumstances.

World Weather

Location	Temp	Wind	Cloud	Precip
Algeria	25	10	10	0
Amman	20	10	10	0
Baghdad	25	10	10	0
Bahia	25	10	10	0
Bombay	25	10	10	0
Buenos Aires	25	10	10	0
Calcutta	25	10	10	0
Cairo	25	10	10	0
Colon	25	10	10	0
Hankow	25	10	10	0
Hong Kong	25	10	10	0
Kobe	25	10	10	0
London	25	10	10	0
Lyons	25	10	10	0
Manila	25	10	10	0
Medan	25	10	10	0
Osaka	25	10	10	0
Paris	25	10	10	0
Seoul	25	10	10	0
Singapore	25	10	10	0
Tokyo	25	10	10	0
Yokohama	25	10	10	0

TI calls off Bundy deal

Continued from Page 1

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday October 28 1987

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Chrysler third-quarter profits up 8% at \$253m

By ANATOLE KALETSKY

CHRYSLER, the third largest US car maker, had an 8 per cent increase in profits in the third quarter, reporting net earnings of \$253m or \$1.15 a share. A year ago, Chrysler made \$235m or \$1.08 a share.

The company also said it expects to lay-off about 3,500 salaried employees by the year-end, largely as a result of the integration of employees and operations from American Motors (AMC), which Chrysler acquired in August.

The latest quarter's results were the first to include the acquisition of AMC, but most analysts believe that this factor did not materially affect the year-on-year earnings comparison.

However, Chrysler's quarterly revenues were boosted 19 per cent,

largely as a result of the AMC acquisition, to \$6.17bn. Mr Lee Iacocca, chairman, described the results as "outstanding," particularly in view of what he called the "industry-wide car sales slump" now being experienced in the US.

Mr Iacocca said the final number of job cuts "may be more, may be less, but the 3,500 figure was 'fairly accurate'."

The cuts were part of an ongoing cost-cutting programme that the company has had in place for several months. He said Chrysler inherited 5,700 salaried employees from AMC.

Mr Iacocca said the process of integrating AMC could eventually mean closing at least one vehicle assembly plant to bring Chrysler

capacity more in line with demand, and to help cut costs.

Nine-month net profits were down from \$1.06bn, or \$4.83 a share, to \$951m, or \$4.38. Sales rose from \$18.6bn to \$18.8bn.

Commenting on the collapse of Wall Street, which is widely expected to exacerbate the downturn in the US car market, Mr Iacocca said that "the events of the past week have made it more important than ever" to keep on cutting the company's costs.

"We're going to be watching things closely in the coming weeks and months, but we're working on costs and revenues now," he added, suggesting further that politicians in Washington might do well to learn from the company's example.

IBM to buy back \$1bn of its shares

By Our Financial Staff

INTERNATIONAL BUSINESS Machines, the world's largest computer company, yesterday announced plans to spend more than \$250m on new paper machines in Europe.

This, it hopes, will lead to a 10 per cent increase in its 6,500-strong European workforce over the next three years.

The plans, revealed in London yesterday by Mr James Cunningham, senior vice-president and head of Scott's European operations, are the biggest "one-shot" spending announcement in the history of the company, whose brands include Andrew and Scott.

Mr Cunningham noted that they were approved by the Philadelphia-based company's board after the "very shocking news" from Wall Street, where Scott's shares plunged from \$87 to \$61 last week.

Mr Cunningham said the spending reflected the confidence the company had in Europe, which he described as the "number one prior-

Andrew Baxter reports on the ambitious growth strategy of a leading US group

Scott Paper unwraps expansion plans

SCOTT PAPER, the world's largest producer of toilet tissues, yesterday announced plans to spend more than \$250m on new paper machines in Europe.

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Mr Cunningham said the spending reflected the confidence the company had in Europe, which he described as the "number one prior-

ity" for Scott's growth prospects. Scott is already two-and-a-half times larger than its nearest competitor in the European market for toilet tissues, paper towels and napkins, but the company expects its European business to grow by 75 per cent over the next 10 years.

The forecast is based on what Scott sees as extremely attractive absolute market growth rates, particularly in countries such as Spain where the use of paper products is lower than elsewhere in Europe.

It also depends on the success of Scott's pan-European strategy, which has been developed over the past four years via investments in Italy, Belgium and the UK - where Scott last year paid \$60m for Bower Industries' 50 per cent interest in Bower-Scott.

The company said it would install three paper machines in France, Italy and Spain, with eventual total capacity of 150,000 tonnes a year, as



Mr James Cunningham

well as accompanying converting equipment.

In Italy, Scott will spend more than \$90m on a new tissue paper mill at Alanno, Pescara, to serve the growing southern Italian market. The new paper machine there is scheduled for start-up in early 1990.

Meanwhile, in France, the company will spend more than \$80m on converting equipment and a new paper machine at its recently chosen mill site at Orleans.

And in Spain, a new machine and converting equipment will be added - at a cost of more than \$70m - at Scott's recently purchased Miranda del Ebro pulp mill in northern Spain.

Scott is also spending \$10m to rebuild a paper machine at Northfleet, Kent, in Britain.

Mr Cunningham noted that increasing the European workforce would depend more on the use of the new converting equipment than on the paper machines themselves.

Scott's long-term aim in Europe was to become a market leader across the full range of personal care and cleaning products, he said. As national boundaries within the EEC are gradually removed, he predicted a consolidation within the industry over the next 10 years.

Sanctions take toll on Amcoal profits

By Jim Jones in Johannesburg

SANCTIONS and lower export coal prices combined to reduce sharply the first-half turnover and hence profits at Anglo American Coal Corporation (Amcoal), South Africa's largest coal company.

This is the first indication of the effect of sanctions on coal exports as the South African Government has stopped publishing monthly minerals production and sales figures.

Turnover at Amcoal dropped to R508.3m (\$272.5m) in the six months to September from R615.6m despite higher sales achieved by Vercoenergy Refractories (Verref), its manufacturing subsidiary. Group pre-tax profits fell to R108.6m from R236.1m.

Mr Graham Boustred, the chairman, said total coal and coke sales fell 5.3 per cent to 18.9m tonnes. The drop was entirely due to lower export sales through the Transvaal Coal Owners' Association (TCOA), which has had its exports particularly affected by US and European trade sanctions against South Africa.

Exports dropped by 1.22m tonnes. Domestic sales increased because of higher deliveries to Eskom, the state electricity utility.

Mr Boustred added that the three-week strike by black miners had a material effect on production at Amcoal's underground coalfields but that coal deliveries were maintained by drawing on stockpiles. He was also concerned at the effect that increases in rail tariffs will have on the coal industry's profitability.

This year's earnings are expected to be substantially lower than those of the 1986-87 when pre-tax profits were R417.7m. The interim dividend has been maintained at 88 cents though net earnings per share fell to 295.4 cents a share from 424.8 cents.

Verref, 67 per cent owned by Amcoal, lifted its sales and profits in the six months largely because of improved sales of building products, although results at the refractories division also improved.

Turnover rose to R101.5m from R86.8m and the interim pre-tax profit rose to R11.1m from R8.6m.

Net earnings rose to 94 cents a share from 7.67 cents and the interim dividend has been lifted to 24 cents from 21 cents.

Boeing earnings hit by R&D spending

By RODERICK ORAM IN NEW YORK

BOEING, the world's largest aircraft manufacturer, has reported a further deterioration in profits, mainly because of research and development costs and a lag before new projects contribute to earnings.

Net profits for the three months ended September 30 were \$104m or 87 cents a share, compared with \$157m or \$1.01 a year earlier. Revenues slipped to \$3.52bn from \$3.81bn. It was Boeing's fourth consecutive quarter of flat or lower earnings.

For the nine months, net earnings were \$339m or \$2.18 a share, against \$474m or \$3.05 a year earlier. Revenues declined to \$10.78bn from \$11.36bn.

The Seattle-based company booked orders for 50 jet and six turboprop aircraft worth \$3.8bn, taking the year-to-date total to 267 jet and 40 turboprop aircraft worth \$14.8bn. A year earlier it had booked \$16.8bn of orders for 286 jet and 48 turboprop aircraft.

Boeing said the lower level of orders was still above its expectations and it hoped the trend would con-

tinue for the rest of the year. "However, severe competition among manufacturers continues to result in extreme pricing pressures, increased financing requirements and participation in the disposal of older aircraft," the company said.

Mr Frank Shrontz, president, pointed out again that Boeing was in a transition period as it built up to the start of production late next year of 737-400 and 747-400 aircraft. It faced the same problem in its military business where it was developing new products to replace those being phased out.

Other factors hitting earnings in the third quarter were a 12-week strike at its de Havilland commuter aircraft subsidiary in Canada, higher production costs, an increased share of costs on government programmes, and cost and technical problems on several military programmes.

Following the recent settlement of the de Havilland strike, Boeing said it would implement some work rule changes which should improve productivity.

LF Rothschild loses \$44m in share slump

By OUR NEW YORK STAFF

LF ROTHSCHILD, the prominent Wall Street broker which ranks 18th among the US investment houses in terms of capitalisation, announced that it had suffered net losses of about \$44m - equivalent to a quarter of its total shareholders' funds.

This is as a result of the "unprecedented downturn in equity markets" during the past two weeks, the company said. The company's announcement confirmed market rumours, which had persistently identified Rothschild, which is in no way linked with any of the European or British entities bearing the same name, as a probable victim of last Monday's stock market crash.

However, Rothschild's announce-

ment provided investors with reassurance that its remaining net capital of \$133.5m was well above all regulatory requirements and that its liquidity available to its broker-dealer subsidiary, LF Rothschild & Co, was more than \$60m.

The company said its losses had been suffered mainly in the arbitrage area, where it had enjoyed an important market niche. Arbitrage companies, which buy takeover-related stocks, have been among the worst-hit victims of the collapse on Wall Street.

Rothschild said that it had "taken measures, including substantially reducing securities positions, designed to reduce the risk profile of its trading."

Inco third-quarter surge

By DAVID OWEN IN TORONTO

INCO, the large Canadian nickel producer, reported a sharp upturn in third-quarter earnings because of improving prices and strong demand for its primary metals.

Despite the announcement, the group's shares closed down a hefty 33 3/4% at C\$17 (US\$12.9) on the Toronto Stock Exchange, as the massive across-the-board stock market

sell-off of last week continued unabated.

Net income in the latest period totalled US\$41.4m or 36 cent a share on net sales of US\$415m, compared with earnings of just US\$33m (a loss of 1 cent a share) on sales of US\$308m in the 1986 third-quarter.

In the nine months ended September 30, net earnings were US\$50.2m on sales of US\$1.22bn.

Indosuez to advise Disney in Paris deal

By Paul Betts in Paris

THE WALT Disney company has chosen Banque Indosuez, a unit of Compagnie Financière de Suez, the newly-privatised French banking and investment group, as its financial adviser for its Euro-Disneyland amusement park to open outside Paris in 1992.

The first phase of the project involves about 700 acres (2.8 km²) in investment including the construction of a "Magic Kingdom" and the infrastructures around the new European Disneyland.

Banque Indosuez will be putting together the financing of the project which is expected to include a private placement.

Mr Antoine Jeannot-Galligani, Indosuez's chief executive, said Euro-Disneyland would involve what he described as an original financing package which was not expected to be affected by the current agitated state of the financial markets.

The project represented a major new opportunity for Indosuez, which is already active in financing for the Eurotunnel, the Anglo-French Channel tunnel venture.

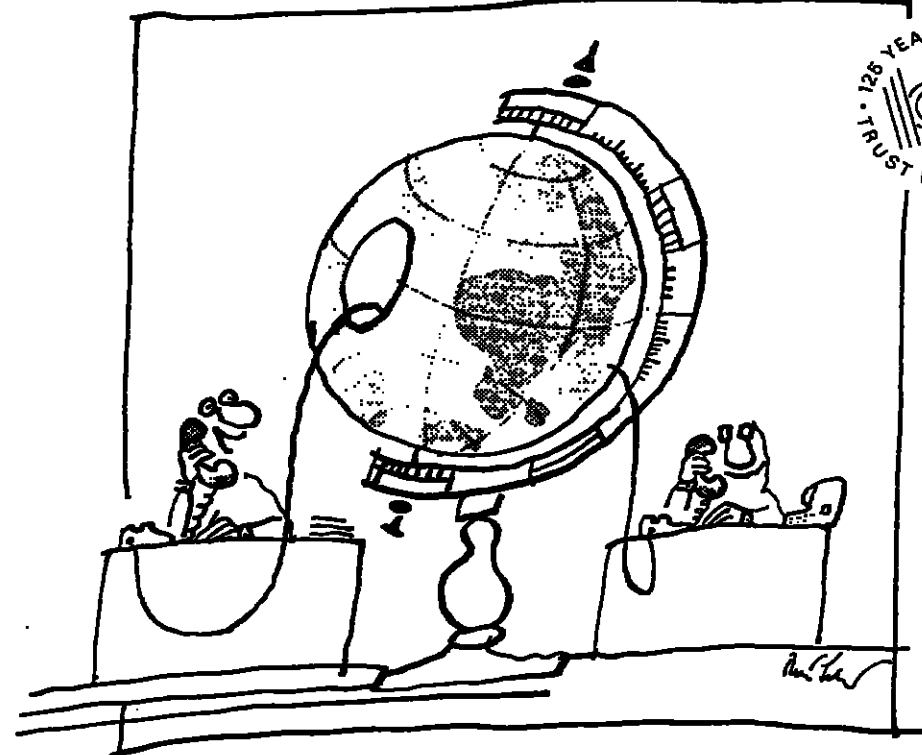
Competition between banks for the Disneyland project had been fierce because of the scale of the venture.

Sony resumes talks with CBS

SONY, the Japanese consumer electronics group, said yesterday it had resumed talks about its purchase of CBS Records for \$2.2bn after being approached by CBS Inc, the network company, Eastern reports from New York.

"Sony's prior offer to purchase CBS Records was terminated following the CBS board of directors meeting on October 14," Sony said.

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NORTH AMERICAN QUARTERLY RESULTS

NORTH AMERICAN QUARTERLY RESULTS		1987		1986	
NORTON		1987	1986	1987	1986
Revenue	\$367	\$367	\$367	\$367	\$367
Net income	\$30.4m	\$30.4m	\$30.4m	\$30.4m	\$30.4m
Net per share	\$0.36	\$0.36	\$0.36	\$0.36	\$0.36
PACIFIC LIGHTING		1987	1986	1987	1986
Revenue	\$17.5m	\$17.5m	\$17.5m	\$17.5m	\$17.5m
Net income	\$1.5m	\$1.5m	\$1.5m	\$1.5m	\$1.5m
Net per share	\$0.15	\$0.15	\$0.15	\$0.15	\$0.15
PACIFIC GAS & ELECTRIC		1987	1986	1987	1986
Revenue	\$3.95m	\$3.95m	\$3.95m	\$3.95m	\$3.95m
Net income	\$1.5m	\$1.5m	\$1.5m	\$1.5m	\$1.5m
Net per share	\$0.15	\$0.15	\$0.15	\$0.15	\$0.15
PHILLIPS PETROLEUM		1987	1986	1987	1986
Revenue	\$2.8m	\$2.8m	\$2.8m	\$2.8m	\$2.8m
Net income	\$0.3m	\$0.3m	\$0.3m	\$0.3m	\$0.3m
Net per share	\$0.03	\$0.03	\$0.03	\$0.03	\$0.03
PREDAMANT AVIATION		1987	1986	1987	1986
Revenue	\$58.2m	\$58.2m	\$58.2m	\$58.2m	\$58.2m
Net income	\$3.9m	\$3.9m	\$3.9m	\$3.9m	\$3.9m
Net per share	\$0.39	\$0.39	\$0.39	\$0.39	\$0.39
PREMIER INTERNATIONAL		1987	1986	1987	1986
Revenue	\$2.1m	\$2.1m	\$2.1m	\$2.1m	\$2.1m
Net income	\$0.1m	\$0.1m	\$0.1m	\$0.1m	\$0.1m
Net per share	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
TIGER INTERNATIONAL		1987	1986	1987	1986
Revenue	\$1.2m	\$1.2m	\$1.2m	\$1.2m	\$1.2m
Net income	\$0.1m	\$0.1m	\$0.1m	\$0.1m	\$0.1m
Net per share	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
TRANS WORLD AIRLINES		1987	1986	1987	1986
Revenue	\$1.2m	\$1.2m	\$1.2m	\$1.2m	\$1.2m
Net income	\$0.1m	\$0.1m	\$0.1m	\$0.1m	\$0.1m
Net per share	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
ZENITH ELECTRONICS		1987	1986	1987	1986
Revenue	\$1.2m	\$1.2m	\$1.2m	\$1.2m	\$1.2m
Net income	\$0.1m	\$0.1m	\$0.1m	\$0.1m	\$0.1m
Net per share	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01

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October 14, 1987

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INTL. CAPITAL MARKETS

Rising markets depress bonds

BY CLARE PEARSON

RISING world share markets
spelt lower bond prices yester-
day, underscoring the inverse
relation between debt and equity
prices which has emerged
over the last week.Sharp rises in Far Eastern equity
markets, echoed in Europe
yesterday morning, sent US
Treasury bond prices sharply
lower at the outset and the
trend continued as shares in
New York opened higher.But bonds later recovered
some of their losses, sustained
by a continuing assessment of
the recessionary implications of
the stock markets' prolonged
fall, which could create room
for lower interest rates.Sentiment was helped by relative
stability in the dollar, dulling
fears for the moment that
the currency will become
vulnerable to downward pressure
as falling US interest rates
narrow the gap between yields
in the US and other markets.This week's White House-Congressional
talks on measures to
curtail the US budget deficit,
and the dollar's reaction to the
talks, will be the key near-term
focus of attention.In the Eurodollar bond market,
yields marginally continued to
widen in very low turnover with
most inter-dealer trading beingdone in amounts of only \$1m
each side. Prices ended the day
almost unchanged, after earlier
falls of about ¼ point.Dealers noted a continued
flight to quality among investors,
with short-dated bonds for
triple-A rated names - now
yielding about 85 basis points
over the US Treasury curve - in
most demand.Prices of European bonds
eased by about ¼ point, at
least in the short term.Three new floating rate notes
emerged in the New Zealand
dollar sector, all unlisted and
targeted at institutional Far
Eastern demand.S. G. Warburg Securities with
the Bank of New Zealand as
joint lead manager announced
a two-tranche issue for Bank of
New Zealand Cymru Islands
branch. Each NZ\$210m tranche
is priced at 100.10 and may be
put at par.But the first tranche matures
in September 1990 and pays
30 per cent of its face value
initially, and then 50 basis
points initially, and then 50 ba-sis points under the four-month
rate. The other tranche matures
in October 1990 and pays the
three-month rate throughout its
life.Morgan Guaranty led a similar
NZ\$225m three-year issue,
also priced at 100.10, for DFC
Overseas Investments in Cymru
Islands. This also pays three-
month bank bill rate less
0.50 per cent.D-Mark Eurobonds closed
about ½ point lower in thin
turnover as money flowed back
into equities. The average yield
on domestic bonds was 6.77 per
cent, compared with 6.84 on
Monday.In Switzerland, bond prices
gained about ½ point with
higher-coupon issues popular
across the maturity spectrum.S.G. Warburg Solicit posted
a convertible for Mehlwerk, a US property
company, while a \$150m equity
warrant on bond for Premier
consolidated Offshore of the UK
was also postponed.Union Bank of Switzerland in-
creased the coupon on a
\$150m equity warrant bond
for Thomson-Brandt International
from 2½ per cent to 4½
per cent, due to market condi-
tions.INTERNATIONAL
BONDSthough dealers said the sector
was still attracting some
bargain-hunting interest given the
high yields which have emerged
after a long period of neglect by
international investors.Prices of both tranches of the
recent \$300m bond for Italy
eased slightly. The 4½-year
fixed rate portion was bid at
\$8.50, compared with a 10¼½ is-
sue price, while the five-year
callable floating rate note was
quoted at less 0.20 bid, 0.01 per
cent outside its fees.But dealers said prices of
both tranches were sustained
by the substantial preplace-
ment which lead manager No-mura is believed to have car-
ried out before launch on
Monday. The FRN was thought
to have been mainly placed in
the Far East.Japanese equity warrant
prices shot higher in response
to the rises in Tokyo shares.
Dealers said many warrant
prices had risen by nearly 100
per cent from earlier levels of
about 12 or 14.Eurosterling bond prices fell
in sympathy with gilts amid un-
certainty over whether the British
Government would postpone
the British Petroleum privatisa-
tion share issue. If it does, it
will have to arrange alternative
funding in the gilt market.Three new floating rate notes
emerged in the New Zealand
dollar sector, all unlisted and
targeted at institutional Far
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Suez to leave shares to market forces

BY GEORGE GRAHAM IN PARIS

COMPAGNIE FINANCIERE de
Suez, the newly privatised
French banking and investment
group, will not try to support its
share price at its FF\$317 offer
level when dealings begin to-
morrow."The underwriting syndicate
has an obligation to see that the
share price evolves like the rest
of the market, not worse," Mr
Renaud de la Geniere, Suez's
chairman, said yesterday."We always tend to have the
illusion in France that prices
are fixed, that interest rates are
fixed, but a market is a market."Mr de la Geniere said that
grey market prices before the
opening of official dealings did
not give a picture of the market,
since they reflected a narrow-
ly-based and illiquid market.Current indications, however,
are that the Suez shares could
open at a discount of about 10
per cent to their offer price - thefirst French privatisation
shares not to open at a premium.But Mr de la Geniere said that
the results of the Suez flotation
were very good in the light of
stock market conditions.The company received 1.6m
applications for 98m shares
at the nearly five times the number
of shares on offer. The overseas
share offering was 11 times over-
subscribed.The Suez underwriting syndicate
- a relatively small group of
banks - is bound to take part in
much more extensive price re-
gularisation operations than for
a normal French or international
equity offering.Banks may be called on for up
to 30 per cent of the amount
they have underwritten for the
first month, 20 per cent for the
next two months and 10 per cent
for a further three months.The relative weakness of the
first French privatisation
shares not to open at a premium.response to the public share of-
fering - less than half the appli-
cations of Paribas, Suez's great
rival, which was privatised in
January - means that the com-
pany will receive only a small cap-
ital increase from the opera-
tion. The Government is not
expected to exercise the war-
rants it had kept in reserve to
meet heavy investor demand for
shares.The collapse of world stock
markets over the past 10 days
will also make it more difficult
for Suez to raise further funds
by floating some of its
subsidiaries separately on the
stock market.Suez has planned to group to-
gether its consumer banking in-
terests such as Banque Sofinco
and Banque La Reine. This
holding company and Suez's
other banking subsidiaries
could then eventually be
floated, always keeping at least
51 per cent control in the hands

of the group.

The only exception to this
could be Banque Vernes et
Commerciale, which specialises
in the same corporate banking
sectors as Suez's main banking
operation, Banque Indosuez.The cession of Vernes has not
been ruled out.Mr de la Geniere said the
stock market turmoil should not
affect Suez's operating profits
for the year, which are expected
to be between FF\$1.2m and
FF\$1.4m (\$202m and \$235.6m).On the capital account, Suez
had already realised about
FF\$600m of gains by the end of
September, but if the market
continues at current levels it
may have to make loss provi-
sions on some of its more recent
investments. The company is,
for example, currently showing
a paper loss of about FF\$20m
on the 10 per cent stake it took
this year in the hotel group Accor.Gilts licence
sought by
Nomura

By Janet Banks

NOMURA INTERNATIONAL,
the British arm of the Japanese
securities house, has
lodged an application at the
Bank of England to become a
primary dealer in the UK Gov-
ernment bond market.The Bank declined all com-
ment on whether it had re-
ceived any other applications.
Its reluctance appears to be
only a small number of applica-
tions. Most candidates widely
tipped to apply for primary
dealerships - said yesterday
they had not applied.A senior official of one UK
bank which last year
next to get involved in the newly
structured gilt market fol-
lowing Big Bang said yesterday:
"Given the low level of profit-
ability in the gilt market, our
decision last year looks better
and better all the time." He
said his bank's view that
market making in gilts did not
offer an adequate return on equity
remained unchanged.The Bank of England ac-
knowledgeed yesterday that only
four houses of the remaining
26 gilt-edged
market-makers had made a
profit over the last year. It also
admitted that market-makers
as a whole had made a loss of
£50m over this period.Yesterday, the first anniversary
of London's financial mar-
ket, was the first day on which
houses which did not apply
last year to make markets in
gilts were allowed to put in
their applications.Now that Nomura had ap-
plied came as no surprise. It
has been known for some time
that the house had been re-
cruiting a gilt team.Deira Europe, another lead-
ing Japanese securities house,
has also been recruiting gilt
personnel, including two mar-
ket-makers from Hill Samuel
Wood Mackenzie. Deira is be-
lieved still to be looking for
people to run both trading and
sales.A Daiwa official said the
company was in the process of
gearing up its gilt operation,
but had not yet lodged an applica-
tion at the bank.Yamauchi International Euro-
scope said it had not applied for
a licence. It would, however,
review the situation at a later
date and, in the meantime, was
recruiting a gilt team. The
idea of establishing an agency
brokerage initially was under
discussion.Morgan Stanley International,
the US bank, another focus
for speculation, appears to
have no plans to apply for a pri-
mary dealership. Deutsche
Bank Capital Markets in Lon-
don said it had no plans to start
trading in UK bonds.Nikko Securities are not
thought likely to apply at this
stage although it is trying to
recruit traders to deal in gilts
on an agency basis.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Yield	Change	Yield	YEN	Yield	Change
Alcoa 7½% 92	100	92½	100	100	100	100
Aluminum 7½% 92	100	92½	100	100	100	100
American Express 7½% 92	100	92½	100	100	100	100
AT&T 7½% 92	100	92½	100	100	100	100
Bank of America 7½% 92	100	92½	100	100	100	100
Bank of Tokyo 7½% 92	100	92½	100	100	100	100
British Telecom 7½% 92	100	92½	100	100	100	100
Canada 7½% 92	100	92½	100	100	100	100
Comcast 7½% 92	100	92½	100	100	100	100
Enron 7½% 92	100	92½	100	100	100	100
Exxon 7½% 92	100	92½	100	100	100	100
General Electric 7½% 92	100	92½	100	100	100	100
IBM 7½% 92	100	92½	100	100	100	100
Johnson & Johnson 7½% 92	100	92½	100	100	100	100
Merck & Co 7½% 92	100	92½	100	100	100	100
Microsoft 7½% 92	100	92½	100	100	100	100
Novartis 7½% 92	100	92½	100	100	100	100
Roche 7½% 92	100	92½	100	100	100	100
Schering-Plough 7½% 92	100	92½	100	100	100	100
Smith Barney 7½% 92	100	92½	100	100	100	100
Union Pacific 7½% 92	100	92½	100	100	100	100
Wendel 7½% 92	100	92½	100	100	100	100

OTHER CURRENCIES	Yield	Change	Yield
Alcoa 7½% 92	100	92½	100
Aluminum 7½% 92	100	92½	100
American Express 7½% 92	100	92½	100
AT&T 7½% 92	100	92½	100
Bank of America 7½% 92	100	92½	100
Bank of Tokyo 7½% 92	100	92½	100
British Telecom 7½% 92	100	92½	100
Canada 7½% 92	100	92½	100
Comcast 7½% 92	100	92½	100
Enron 7½% 92	100	92½	100
Exxon 7½% 92	100	92½	100
General Electric 7½% 92	100	92½	100
IBM 7½% 92	100	92½	100
Johnson & Johnson 7½% 92	100	92½	100
Merck & Co 7½% 92	100	92½	100
Microsoft 7½% 92	100	92½	100
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Roche 7½% 92	100	92½	100
Schering-Plough 7½% 92	100	92½	100
Smith Barney 7½% 92	100	92½	100
Union Pacific 7½% 92	100	92½	100
Wendel 7½% 92	100	92½	100

PLAYING RATE	Yield	Change	Yield
Alcoa 7½% 92	100	92½	100
Aluminum 7½% 92	100	92½	100
American Express 7½% 92	100	92½	100
AT&T 7½% 92	100	92½	100
Bank of America 7½% 92	100	92½	100
Bank of Tokyo 7½% 92	100	92½	100
British Telecom 7½% 92	100	92½	100
Canada 7½% 92	100	92½	100
Comcast 7½% 92	100	92½	100
Enron 7½% 92	100	92½	100
Exxon 7½% 92	100	92½	100
General Electric 7½% 92	100	92½	100
IBM 7½% 92	100	92½	100
Johnson & Johnson 7½% 92	100	92½	100
Merck & Co 7½% 92	100	92½	100
Microsoft 7½% 92	100	92½	100
Novartis 7½% 92	100	92½	100
Roche 7½% 92	100	92½	100
Schering-Plough 7½% 92	100	92½	100
Smith Barney 7½% 92	100	92½	100
Union Pacific 7½% 92	100	92½	100
Wendel 7½% 92	100	92½	100

CONVERTIBLE	Yield	Change	Yield
Alcoa 7½% 92	100	92½	100
Aluminum 7½% 92	100	92½	100
American Express 7½% 92	100	92½	100
AT&T 7½% 92	100	92½	100
Bank of America 7½% 92	100	92½	100
Bank of Tokyo 7½% 92	100	92½	100
British Telecom 7½% 92	100	92½	100
Canada 7½% 92	100	92½	100
Comcast 7½% 92	100	92½	100
Enron 7½% 92	100	92½	100
Exxon 7½% 92	100	92½	100
General Electric 7½% 92	100	92½	100
IBM 7½% 92	100	92½	100
Johnson & Johnson 7½% 92	100	92½	100
Merck & Co 7½% 92	100	92½	100
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Roche 7½% 92	100	92½	100
Schering-Plough 7½% 92	100	92½	100
Smith Barney 7½% 92	100	92½	100
Union Pacific 7½% 92	100	92½	100
Wendel 7½% 92	100	92½	100

STRAIGHT	Yield	Change	Yield
Alcoa 7½% 92	100	92½	100
Aluminum 7½% 92	100	92½	100
American Express 7½% 92	100	92½	100
AT&T 7½% 92	100	92½	100
Bank of America 7½% 92	100	92½	100
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INTL. COMPANIES & FINANCE

Fokker plans equity issue to enable state purchase

BY LAURA RAUN IN AMSTERDAM

FOKKER, the troubled Dutch aerospace concern, plans to launch an equity issue enabling the Dutch Government to take 49 per cent of the company at a price of about £100m (\$49m).

Details of the state's planned stake in the aircraft manufacturer were disclosed yesterday, as the stock market had its first opportunity to evaluate the financial bailout plan announced on Monday.

Initial reaction on the Amsterdam Stock Exchange was sceptical, with the share price drifting 4 per cent lower to £133 before trading was suspended for the equity issue news. This occurred only hours after trading resumed after the two-day suspension imposed last Friday.

The number of shares, which will be priced at £120, will depend on whether current stockholders exercise their pre-emptive right to take up the new issue. If none do - and that it is a distinct possibility - then The Hague will purchase about 5m shares to give it a 49 per cent holding.

The state's plan to acquire a large minority stake is at the centre of the programme to rescue Fokker from a cash crisis and red ink. Fokker has plunged into difficulties while trying to develop two new aircraft - the 50-seat F-50 turbo-prop and the 100-seat F-100 fan-jet.

The Government and commercial banks together are providing £157m in fresh financing, while repayments of previous state-guaranteed commercial loans are being eased.

In return, Fokker is being forced to strengthen its depleted management, sharply cut production costs and find a business partner.

Northrop, the US aerospace group, has held 20 per cent of Fokker's ordinary shares since 1966, when Fokker was involved in producing Northrop's F-5 fighter aircraft.

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Deficit reduced at Elkem

By Sara Webb in Stockholm

ELKEM, the Norwegian metals group, reported a loss of Nkr125m (\$18.8m) before extraordinary items in the first nine months, compared with a loss of Nkr151m the previous year.

The group's results have been affected by low prices for ferroalloys and weak demand during the summer months.

Elkem said that while the international markets for ferroalloys are improving slowly with prices for most products increasing over recent months, these improvements have not shown up in the results yet because deliveries in the third quarter were based on contracts signed when prices were low.

Operating profit rose from Nkr51m to Nkr145m, with a strong improvement in the third quarter, although the group was hit by currency losses of Nkr18m in the quarter. Operating profits are expected to show an improvement this year.

The group's extraordinary items gave net income of Nkr22m, compared with Nkr12m the previous year, due to the sale of shares in Kvaerner, the leading Norwegian engineering concern, and other companies.

Group turnover rose by 8.5 per cent to Nkr5.7bn. Ferroalloy sales moved up 4 per cent to Nkr2.66bn.

KIO builds \$2.4bn holdings in Spain

BY DAVID WHITE IN MADRID

THE KUWAIT Investment Office (KIO) has built up direct holdings in Spain over the past 14 months worth some \$1.77bn, with a further \$650m worth of indirect holdings through Torras Hostench, the Barcelona-based paper company, according to representatives in Madrid.

The holdings, valued at current market worth, include important stakes in the pulp and paper, chemical and sugar industries, banking and real estate.

The KIO representatives revealed that the organisation had recently increased its shareholding in Torras Hostench from 37 per cent to 45 per cent, and that Torras had raised its 15 per cent stake in the chemical groups, Union Explosivos Rio Tinto (ERT) and Cros, to 20 per cent and 22 per cent respectively.

Torras has been negotiating with the chemical companies to resolve differences with Mr Jose Maria Escudillas, the ERT chairman, and to clear the way for merging the chemical groups' fertiliser interests under a government-backed plan for reorganising the sector. This would in practice mean splitting off part of ERT.

KIO said Torras had also bought up 10 per cent of the shares of the leading Spanish sugar company Ebro.

These investments come in addition to moves to strengthen

Torras' position in the pulp and paper industry, with 55 per cent control of Inpacsa, also based in Barcelona, and a 5 per cent interest in the state-controlled Empresa Nacional de Celulosas (Ence).

The KIO representatives said that despite sharp falls in stock market prices over the past few days, the Torras holdings had gained about \$300m in value over the original purchase cost. The valuation, which did not include the Ence stake, was based on Monday price levels.

They forecast pre-tax profits for Torras of about \$200m this year, compared with Ptas9.54bn (\$33m) in 1986.

KIO has also become the biggest shareholder in Spain's largest stake in the chemical bank, Banco Central, with a 4.95 per cent direct stake and a further 2 per cent bought by Torras.

Other direct interests involve a 34 per cent stake in a property group, Prima Inmobiliaria, and its own real estate in which it has invested \$75m.

KIO is, however, in the process of pulling out of the Holasa hotel chain, in which it holds 30 per cent, and recently agreed to sell to Banco de Vizcaya a 4.85 per cent stake it bought in the bank in July.

KIO emphasised that the main part of its share purchases were conceived as long-term investments and expressed "tranquillity" over the recent stock market upset.

LORAIN GOLD MINES LIMITED

Incorporated in the Republic of South Africa
Reg. No. 0539138/06

Declaration of Ordinary Dividend No. 10

The following dividend has been declared for the year ended 30 September 1987:

Ordinary dividend No. 10 of 135 cents per ordinary share.

The dividend has been declared payable to members registered in the books of the company at the close of business on Friday, 20 November 1987. The dividend has been declared in the currency of the Republic of South Africa and payment will be made in United Kingdom currency. The date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 30 November 1987 or such other date as set out in the conditions subject to which the dividend is paid. These conditions can be inspected at 77 Fox Street, Johannesburg or office of the London Secretaries of the company, Warrants in payment of the dividend will be posted on or about 15 December 1987. The transfer books and registers of members of the company in Johannesburg and London will be closed from 21 to 27 November 1987, both days inclusive.

By order of the board
ANGLOVAAL LIMITED
Secretaries

per: K. G. Williams

27 October 1987

Registered Office
Anglovaal House
36 Main Street
2001 Johannesburg
(P.O. Box 62379
Marshalltown, 2107)

London Secretaries
Anglo-Transvaal Trustees Limited
295 Regent Street
London W1R 8ST

Directors: D. J. Crowe, Chairman (British), B. E. Hersov, L. Hewitt, K. M. Hosking, G. C. Kratt, W. W. Malan, Clive S. Menell, S. W. van der Colf, R. A. D. Wilson.

Alternates: F. S. Clarke, K. A. West, P. J. Eustace, J. H. J. Burke, J. J. Geldenhuys, J. E. van Nickerk, B. J. Funston.

Brown Boveri sees sharp rise

BY WILLIAM DUFFELL IN GENEVA

BBC BROWN BOVERI, the Swiss electrical engineering group which is merging with Asea of Sweden, expects a "marked increase" in earnings this year.

A brief announcement from the group's Baden headquarters yesterday did not translate this forecast into figures but in May, before the announcement of the merger with Asea, Dr Fritz Leutwiler, the chairman, said the aim was to double net earnings to around Sfr200m (\$137m).

If that target was reached, Brown Boveri would be able to

resume dividend payments, Dr Leutwiler said. Brown Boveri's last payout to shareholders was on the 1984 account.

Group sales in 1987 will fall short of last year's Sfr13.63bn, a result boosted by the billing of a nuclear power plant for West Germany.

At the half-way stage this year, sales had reached Sfr4.3bn, against Sfr4.9bn for the first six months of 1986. But, if the nuclear plant is excluded, annual turnover would be up slightly on the 1986 result.

Brown Boveri said.

Incoming orders during the first half, at just over Sfr5bn, were Sfr500m down on the corresponding 1986 period.

However, in July Brown Boveri secured a large order for 12 gas turbines from Consumers' Power Company of Jackson, Michigan. This would ensure the order book to grow faster this year than last, the group said.

Brown Boveri will seek authority at an extraordinary general meeting on November 11 for a one-for-five rights issue to holders of both shares and not-voting stock.

Swiss bank to go ahead with overseas expansion

BY OUR GENEVA CORRESPONDENT

SWISS VOLKSBANK, the fourth largest Swiss bank, believes it can maintain 1987 earnings at the same level as in 1986. But Mr Walter Ruegg, its managing director, warned that the past few days' events on international stock markets makes forecasting difficult.

In any case, Swiss Volksbank is pursuing its plans to boost its activities abroad. It has applied for a state commercial licence in New York and for a securities trading licence in Tokyo. It will shortly open a representative office in Hong Kong.

After operating for two years in London as a licensed deposit taker, Swiss Volksbank has just received from the Bank of En-

gland the status of a fully recognised bank.

Last year, the Zurich-based bank booked net earnings of Sfr11.5bn (\$79m), up 15 per cent from 1985. Total assets increased by 12.8 per cent, to Sfr28.9bn.

In the first nine months of this year, the balance sheet total climbed by 10.8 per cent to just over Sfr32bn, a faster rate of growth than that recorded in the corresponding period.

Profit development had been on the whole "very satisfactory", Mr Ruegg said. In particular, vigorous increase in income from securities business had been achieved in the third quarter.

Nokia trebles earnings

BY OLLI VIRTANEN IN HELSINKI

NOKIA, Finland's largest publicly quoted company, with interests in electronics, cable, paper and rubber products, has trebled its profit before taxes and minority interests to FM688m (\$153m) during the first eight months of 1987, compared with the corresponding period last year.

This compares with a profit of FM694m for the whole of 1986. Net sales during the first eight months of this year increased by 17 per cent to FM8.29bn. Nokia expects net sales for the full year to increase by 12 to 13 per cent on last year's total of FM11.99bn.

With the substantial increase in profits and improved liquidity, says Mr Karl Rairamo, the

group's chairman, Nokia is now in a better financial position than ever before. Liquidity was largely improved by two warrant bond issues totalling about \$200m during the period.

Increased profit and net sales are mainly attributed to electronics, Nokia's largest business sector, with 45 per cent of consolidated net sales. The sector grew by 30 per cent, while all the others increased their sales by approximately 15 per cent each.

Within the electronics sector, the biggest climber was the telecommunications division, which saw net sales increase by 55 per cent to FM768m, while information systems grew by 19 per cent to FM1.071bn.

BAT Danish affiliate advances

BY HILARY BARNES IN COPENHAGEN

SKANDINAVISKE Tobaksskompagni, the unlisted Danish cigarettes and tobacco producer in which British American Tobacco has a majority holding, increased pre-tax profits to DKr489m (\$72m) from DKr410m in the year ended June 30. Sales increased from DKr1.91bn to DKr2.01bn, with exports up from DKr739m to DKr893m.

Rising exports contributed to the earnings improvement. The company has succeeded over the past few years in strongly boosting the sale of its Prince brand cigarettes in West Germany, where they now rank as 17th most sold brand out of 250. Net financial income increased strongly last year, rising from DKr18m to DKr47m.

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Andrex and Scottex have been household names in Europe for over twenty years.

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Now we are putting our money where our commitment is.

We are investing more than \$250 million in three new paper machines and other equipment.

This will not only give us the means to meet the rapid growth in European markets, but to do so with highly cost-competitive and distinctive products.

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Scott's European operations have demonstrated their ability to win.

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SCOTT

Scott Paper Europe, Windsor House, 55/56 St James Street, London SW1A 1LA. Tel: 01-493 2554.

U.S. \$300,000,000



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(Incorporated in the State of Victoria)

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Unconditionally Guaranteed by

Australian Industry Development Corporation

In accordance with the Terms and Conditions of the Notes, notice is hereby given, that for the Interest Period from October 28, 1987 to January 28, 1988 the Notes will carry an Interest Rate of 7 1/4% per annum. The amount payable on January 28, 1988 will be U.S. \$4,911,46 and U.S. \$196,46 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

October 28, 1987

MITSUI FINANCE
ASIA LIMITED

(Incorporated in the Cayman Islands)

US\$150,000,000

Guaranteed Floating-Rate Notes 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three month period, 28th October, 1987 to but excluding 28th January, 1988 the Notes will carry an Interest Rate of 7 1/4% per annum. Coupon will be US\$202.85 on the Notes of US\$10,000.

Mitsui Finance Trust
International Limited

Agent Bank

Our financial staff look at the current problems of raising funds and new issues

After the crash, cash becomes king

TI Group yesterday became the first British company publicly to kill a takeover in the current stockmarket turmoil. But if the engineering group's action so far down the bid road causes it to be hit the headlines, the example was being copied by merchant bankers and their clients throughout the City.

"You could say we're pulling everything - left, right and centre," commented one merchant banker. "We had four huge things coming up, a couple of transatlantic deals and a couple in the UK. One was such a good thing we may try to save it, but the others will die."

The immediate problem is simple - the inability to underwrite deals at anything like a reasonable discount.

Of the half a dozen funds which I would normally approach to take £25m to £50m, a couple have already approached me to say they cannot take one penny, mourns a hand-pressed corporate finance head.

That point is, for once, readily confirmed by most institutional investors - and regardless of the Government's decision over the BP issue.

While we realise there is good value out there, the volatility is such that it's impossible to take a view on the market," comments Mr. Dick Barfield, head of UK equities at Standard Life. "It's very unlikely we'd be willing to underwrite unless the discounts were very high - which the issuers probably wouldn't want to do."

The need to underwrite, of course, only applies to those deals dependent on the issue of paper by the acquirer, either to raise cash or fund cash alter-

atives. The sole bull point to emerge from the last week's turmoil is that certain potential targets now look considerably more reasonable for those lucky predators with cash in hand.

That, at least, was providing comfort for some houses yesterday.

"Short-term, the market's turn will inevitably result in a reduction in the volume of transactions," argued Mr. Michael Sorokin, head of corporate finance at Hambros, "but if markets stabilise, new types of opportunities will emerge. The big hostile, underwritten deals are over for the moment; there'll be more activity by cash-rich clients who were unwilling to pay the high prices before the market crash."

At Morgan Grenfell - which during the first half of 1987 retained its position as the most active merchant bank on the takeover front - Mr. Richard Webb, corporate finance director, concurs. "A number of companies with cash resources are dusting off files which have been closed for months. But he concedes that even these clients may stay on the sidelines for a few weeks in the hope that some stability emerges - and that even then the active market will probably be reduced, a reflection of the fact that cash is inevitably limited while paper is expensive."

The real pessimists, however, predict that even cash bids would not be immune if recessionary forces develop. One banker talks of a large leveraged deal which has been scotched on the grounds that the purchasing client would be ill-advised to take on so much debt in the light of economic

The City Code on Take-overs and Mergers

1. Failure to proceed - exceptional circumstances
A change in general economic, industrial or political circumstances will not justify failure to proceed with an announced offer: to justify a decision not to proceed, circumstances of an exceptional and specific nature are required.

uncertainties. "There is a danger that if many boardrooms think the same way, the cumulative effect could encourage a slowdown in the real economy," he warns.

If bid activity has, in many cases, either been aborted or at least put on ice, other aspects of corporate finance activity are faring a good deal worse. Conventional fund-raising plans have universally returned to the back-burner. Leaving some advisers to predict a surge in higher yielding convertible issues.

On that note, Allied London Properties yesterday reported a gratifying 55 per cent take-up on its £40m issue of 5% per cent convertible preference stock - something of a success given the market conditions. Last night the stock was trading at 97p against the 100p issue price.

On the new issue front two

brave companies have bucked the trend this week to come to the Unlisted Securities Market by way of placings. Both Fairway, a distributor of office stationery, and the Company of Designers, a specialist retailer, have all shelved their issues until conditions are more favourable.

But Allied Restaurants, a franchised Wimpy Burger chain, Paragon, a firm of public relations consultants, and Bamber, a specialist retailer, have all shelved their issues until conditions are more favourable.

For those companies already well down the takeover path, meanwhile, TI's last-minute decision focuses attention on the ability to clamour out of deals on either side of the Atlantic.

Although one US banker said that a company which had launched a formal tender offer would not normally be allowed to change its mind, TI is confident - on advice of US and UK lawyers - that its fiduciary duty to shareholders under UK law reigns supreme.

It is an argument that is likely to be tested by Bandy shareholders who yesterday saw the price of their shares nearly halve once the prop of TI's cash offer was unexpectedly removed.

In the UK, despite the Take-over Code's clear guidance that a change in general economic, industrial or political circumstances does not justify a failure to proceed, the issue has not been put to the test in recent memory.

Any effort by a bidder to apply offer documents standard material adverse effect clause to external circumstances rather than a specific development at a target company (as in mid-bid renegotiation of the APV merger with Baker Perkins) would probably provoke a lengthy legal challenge.

The suddenly reluctant bidder has easier ways of escaping, however - most simply perhaps by deciding not to waive the requirement of 50 per cent acceptance. In theory, a bidder looking for a way out could quietly heave a sigh of relief at failing to reach this level, declare the withdrawal of its offer and return to the market.

But if one message rang out clearly yesterday, it was that voiced by Mr. Richard Templeton of Robert Fleming: "Cash is king at the moment."

Report by Nikki Teit, Clay Harris, Steve Butler and David Walker.

N. Brown profits up 79% to £5m at halfway

By Alice Rawes

N. Brown, the mail-order group which has recently diversified into financial services, yesterday announced a 79 per cent increase in pre-tax profits to £4.9m for the first half of its financial year.

Mr. David Allance, who is chairman and whose family owns a controlling interest in the group, said that the present autumn/winter season has "been well" for the mail-order division and that the financial services business is experiencing "strong growth".

Group turnover rose by 37 per cent to £41.2m in the six months to August 23. Earnings per share increased to 11.5p (7p). The board proposes an interim dividend of 2p (2.25p) and to split the ordinary shares.

Mail order, specifically the J.D. Williams series of catalogues, still provides the bulk of N. Brown's business. The turnover of this division is increased by 38 per cent to £28.5m and profits by 40 per cent to £2.9m in the first six months of the year.

This summer the group acquired Hartington House and Alder, two direct mail-order businesses and is intent upon pursuing further "niche" acquisitions within the mail-order sector. It is also planning to develop new mail-order concepts and is continuing an experimental joint venture with Marks and Spencer, the retail

Last year N. Brown diversified into financial services with the acquisition of Merritt & Turnbull, a specialist life and pension brokerage. It has since acquired Best House by buying Bely, Harvey Mackay which is based in Birmingham.

The group has also ventured into commercial property services with the purchase of Dunlop Heywood. These financial and commercial property activities contributed pre-tax profits of £1m in the first half.

Mr. Allance expressed his "confidence" in the group's prospects for the full year.

At a time when so many mail-order houses are falling over themselves - and often flat on their faces - in an attempt to prove just how young and fashionable they can be, N. Brown has stuck to its guns and its old-fashioned catalogues. The result has been extraordinarily successful, as much so that the company not only started as one of the best performing in the retail market but has emerged unscathed from the crash. The move into financial services makes numerical sense - in that it widens the cash-hungry mail-order business into new cash generating activities - but has the added advantage of creating a new market for the N. Brown database. The expansion of last year's commercial laundry equipment suitable for rental, which was of particular interest to local authorities. In addition, the introduction of new hygiene products and services has led to an existing customer base. Those products were not expected to contribute to profits during the current financial year.

Operating profits for the six months came out at £1.67m (£1.35m) and the pre-tax result was after interest charges of £2.00m (£1.90m). Tax took more than £200,000 (£200,000). Last time there were minorities of £2,000.

The group had recently introduced a new range of commercial laundry equipment suitable for rental, which was of particular interest to local authorities. In addition, the introduction of new hygiene products and services has led to an existing customer base. Those products were not expected to contribute to profits during the current financial year.

Intl. Signal shareholders agree to merger

By David Walker

Shareholders in International Signal & Control, a defence contractor with a UK listing, have voted overwhelmingly in favour of the agreed merger with Ferranti, the UK electronics company, which took the form of a share swap from Ferranti for ISC's shares.

When the £15m merger was announced last month, there was much speculation that it would be frustrated by a rival bid for ISC and its shares remained obstinately above the value of Ferranti's bid.

However, the threat of another bid has been removed. Shareholders with 74 per cent of ISC's equity have accepted Ferranti's offer, and it has been extended until November 13.

IN BRIEF

VALUE AND INCOME TrustNet asset value per share rose from 55.1p to 64.2p in the six months to September 30, 1987. In the same period, stated earnings per share were 1.07p compared with 0.93p. The interim dividend has been maintained at 0.25p net income before tax was down from £255,000 to £249,000.

J.W. SPEAR (games and toy manufacturer) Allied Entertainment Holdings has acquired 26,500 shares and now holds 67,000 shares, representing 14.13 per cent of the company.

POSCO MINSEP has agreed terms for the sale of its loss-making Craellus operation to Diamant Board of Belgium for £3.5m cash.

Tranwood, the financial services and leisure group which takes in mini-merchant bank Inncorp Earl, yesterday announced a second overseas link-up - this time with a Jeddah-based trading, property and financial services group. The Al-Dahlawi Company is taking a 5.9 per cent stake in Tranwood and its chairman, Shaikh Amin Dahlawi, is to join the Tranwood board.

Yesterday, Mr. Peter Earl - joint deputy chairman of Tranwood and the founding force behind Inncorp Earl - described the transaction as a "win-win" copy of last August's deal with Geneva-quoted SASEA, a former agricultural holding company which has been built into a financial services group over

Celltech planning private placing to fund expansion

BY DAVID FISHLICK, SCIENCE EDITOR

Celltech, British bio-technology research company, is planning a private placing of shares both in the UK and abroad to raise millions of pounds in support of its plans to become an international bio-pharmaceutical manufacturer.

The seven-year-old company has a portfolio of six of its own pharmaceutical inventions, some of which could cost about £20m-40m to bring to the market.

Celltech's turnover - expected to exceed £11m in 1986-87 - should also show a small profit for the first time - derives mainly from contract research and manufacture.

Mr. Gerard Fairclough, chief executive, explained Celltech's plans for expansion in London yesterday and said typically it was reckoned to cost about £100m (£50m) to bring a major new drug on to the world market.

But Celltech planned to focus on Britain and western Europe, with a view to expanding into the US and Japan where it would be exploited through partnerships.

Drugs for which the company has great hopes include agents for treating toxic shock and brain haemorrhages, and for protecting bone marrow against damage by radiation and anti-cancer drugs during cancer therapy.

Mr. Fairclough acknowledged that should all its drug prospects succeed in reaching the market, Celltech would need a great deal of cash to exploit

them. "But that is the kind of problem I would like to have," Mr. John Huckle, Celltech's finance director, said that the company was going for a private placing rather than a public share offer because it believed it would find it easier to appeal to the public when its bio-pharmaceutical strategy was more fully developed.

Mr. Huckle said the company was confident from soundings among its shareholders that most of its new money would be raised in Britain.

Its biggest shareholders are British & Commonwealth Holdings, Prudential Assurance and Allfield Montagu. Hargreaves is handling the placing, which it hopes to complete by the end of the year.

Celltech also announced a new production contract, said to be worth several million pounds, from a Johnson and Johnson subsidiary in the US, Ortho Pharmaceuticals, to make hundreds of grams of a new genetically-engineered drug called erythropoietin (EPO), a hormone which boosts red cell production and can help counter anaemia in cases of kidney failure.

Ortho has financed construction of a dedicated cell culture plant at Slough for the manufacture of EPO over the next two years, for clinical trials and early market development.

Mr. Fairclough described the contract as an "outstanding endorsement of our skills in the manufacture of mammalian cell systems".

Company of Designers adjusts terms for debut

BY DIANA MEDLAND

The Company of Designers, supplier of a multi-disciplinary range of design services from architecture and engineering to retail and interior design, yesterday announced that it could go ahead with its planned debut on the Unlisted Securities Market despite the continuing volatility in the equity markets.

The company has altered the terms of its placing, however, reducing the planned price of the shares on offer from 145p to 100p and increasing the number of new shares offered to raise the same money. However, some existing shareholders have chosen not to sell shares at current prices.

Mr. John Taylor, executive chairman, said "we have decided to join the hopeful and go ahead". The company was looking for a flotation in order to widen awareness and enhance its reputation, he said, and there was no point in turning back now.

The Company of Designers was formed in January last year, bringing in new skills to the existing merger of two independent partnerships run by Mr. Taylor and Mr. John Warren (now deputy chairman). The expanded group has two offices in London and the company's design awards in the field of design.

Further acquisitions are planned, according to Mr. Godfrey Mansell, finance director. It is issuing £5m new shares and existing shareholders are

selling 468,400 shares to raise £2m. The placing shares represent 28 per cent of the enlarged share capital.

The Company of Designers is capitalised at £10.7m at the placing price, representing a multiple of 12.1 times estimated historic earnings for the year-ended September 30.

Pre-tax profits for the year ending September 30 are estimated at £1.15m (£960,000) on turnover of £3.5m (£4.8m). Estimated earnings per ordinary share based on the profit estimate and on an estimated 38 per cent tax charge are 8.3p (7.8p). Current indebtedness, including bank borrowings, was some £282,400 at the close of business on September 30.

Based on national dividends of 3p for the year-ended September 30, the gross dividend yield at the placing price would amount to 4.1 per cent.

The profit estimate for the latest year includes a pre-acquisition trading loss of about £50,000 incurred by Burnet Tait, the London-based architectural company acquired in June. Burnet Tait is still losing money but hopes to be in profit by the year-end, the company said.

The company's banker is Samuel Montagu, and broker to the issue is Laurence Pratt. The placing closes on Friday, with the company's debut on November 3.

Microfilm ahead at £3m

Microfilm Reprographics, microfilming bureau which moved up to a listing in December 1986, increased its pre-tax profit by two-thirds from £1.82m to £2.01m in the year to June 30.

Turnover last year rose from £2.75m to £11.67m. Tax took £1.1m (£651,000) leaving earnings of 16.2p (9.7p) for the 10p ordinary.

The final dividend is 2p making 3p (adjusted 2p) and there is a one-for-three share issue. The board said the level of business throughout the group had continued to increase. Sales and profits for the first two months of the current year were running ahead of the comparable period for last year.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Brown (N)	3	Jan 8	2.25	-	7.5
House Prop Ltd	3	Dec 15	3	-	9
Microfilm Rep	1	Nov 27	0.6	-	2.5
Microfilm Rep	2	Jan 1	1.2	3	2
Dec 4	1.8	3	3	2	2
Really Useful	9.15	Dec 16	7.5	13.25	11.25
Viking Resources	0.55	Dec 16	0.55	-	2
Warner Howard	0.93	Jan 11	-	-	-

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. FUSM stock. Unquoted stock. ‡Third market.

Al-Dahlawi stake in Tranwood

BY NIKKI TAIT

Tranwood, the financial services and leisure group which takes in mini-merchant bank Inncorp Earl, yesterday announced a second overseas link-up - this time with a Jeddah-based trading, property and financial services group.

The Al-Dahlawi Company is taking a 5.9 per cent stake in Tranwood and its chairman, Shaikh Amin Dahlawi, is to join the Tranwood board.

Yesterday, Mr. Peter Earl - joint deputy chairman of Tranwood and the founding force behind Inncorp Earl - described the transaction as a "win-win" copy of last August's deal with Geneva-quoted SASEA, a former agricultural holding company which has been built into a financial services group over

the past two years. In that case, SASEA purchased a 6.1 per cent stake and also took up a boardroom seat.

In both instances, said Mr. Earl, Tranwood hoped that the overseas links would produce international opportunities on the merchant banking front and provide business for its Ariel agency stockbroking operation.

Inncorp Earl already has contacts with the Al-Dahlawi Company; in two of its previous "demerger" bids - for communications group, Ertel, and for building company, London and North - the Saudis acted as underwriters. According to Mr. Earl, the company dates back to the 1800s, when its fortunes were founded on spice trading.

Shaikh Amin Al-Dahlawi's most public profile in the UK recently has been as a partner in the St. James Club business alongside Mr. Peter de Savary - sold to Norfolk Capital last August.

The Saudi interest in Tranwood - 4.8m shares - has been purchased principally from Mr. Earl and Mr. Nick Oppenheim, Tranwood's former chairman and now the other joint deputy chairman. Private companies owned by the two directors have agreed to sell Al-Dahlawi 2m shares apiece at 42p. Just two weeks earlier, Mr. Oppenheim bought 250,000 shares at 58.5p and Mr. Earl 50,000 at a similar price.

Yesterday, Tranwood shares rose 9.4p to 59.4p.

All-round rise lifts Pressac 64% to £2.8m

Pressac Holdings, electro-mechanical component manufacturer and precision engineer, yesterday reported sharp increases in turnover and profits for the third successive year.

Sales for the 12 months to July 31 were up by almost £5m and exceeded £30m for the first time, while pre-tax profits were up by 64 per cent from £1.72m to £2.83m.

After tax of £1.16m (£809,000), minorities of £12,000 (£10,000) and £42,000 for the preference dividend net attributable profits were £1.63m (£883,000) for earnings of 20.2p (10.8p). The total dividend is raised from 2.5p to 3.125p with a proposed final payment of 2.275p (1.8p) per 10p share.

Mr. John Wagstaff, chairman, said the substantial increase in group profit was achieved by an extension in all-round performance. Sales showed good growth in telecommunications, automotive, TV and specialist engineering. Tight overhead control ensured that this growth was more than proportionately converted into higher profits.

Overseas sales now represent over 57m of turnover. The improvements were particularly noticed in the US where demand for precision components continued to strengthen impressively.

The new financial year had commenced well.

comment

Pressac is a company transformed. In early 1985 chairman John Wagstaff took over an old fashioned family firm (started, as it happens, by his father just after the war but with different management in between) that had got big but didn't know how to handle it. In tandem with finance director Geoff White, Mr. Wagstaff cleaned up the company, taking it from a £2m overdraft at July 1985 through a cash neutral position last year and to the present £230,000 cash-in-hand. The three divisions, automotive, telecommunications and TV, contribute equally to sales though cars give marginal-

ly higher profits. Pressac makes 50,000 printed circuits for dashboard instrument control panels every day, and has 50 per cent of Ford and Chrysler's US business and 20 per cent of GM's. A downturn in the US economy could heavily hit the auto side. On the telecommunications side, Pressac is the largest supplier to BT of wall sockets (the white boxes our phone leads go into) and it makes 85 per cent of all the extension socket kits sold. A new product, to enable BT to remotely test its hand drivers, was £23.1m (£21.1m). Mr. Ronald Hooker, chairman, said the core business had been expanded with increasing emphasis upon new product lines, resulting in higher margins.

An interim dividend of 0.85p is being paid from increased earnings of 4.58p (3.55p) per 5p share.

Activity remained at a high level during the year and the second half was viewed with confidence.

He added that the group's strong financial position enabled it to undertake appropriate acquisitions and that negotiations were underway to acquire a complementary business of modest size.

The group had recently introduced a new range of commercial laundry equipment suitable for rental, which was of particular interest to local authorities. In addition, the introduction of new hygiene products and services has led to an existing customer base. Those products were not expected to contribute to profits during the current financial year.

Operating profits for the six months came out at £1.67m (£1.35m) and the pre-tax result was after interest charges of £2.00m (£1.90m). Tax took more than £200,000 (£200,000). Last time there were minorities of £2,000.

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27/11/87

Really Useful lifts profits 33% to £5.75m

By Fiona Thompson

ANDREW LLOYD WEBBER'S Really Useful Group yesterday announced full year profits up 33 per cent and plans to widen the creative base of the company by signing up another artist.

For the year to June 30, 1987, pre-tax profits rose to £5.75m, compared with £4.32m, on turnover of £21.71m against £15.67m. Successful touring productions of Cats in the US contributed to the profits increase, as did a substantially increased input from the Palace Theatre.

The 15 productions worldwide of Cats produced 70 per cent of profits. In the UK The Phantom of the Opera has been a big box office success and the London production is expected to recover its £2m costs next month. Broadway's Phantom, to open in January 1988, has already taken \$7m in advance bookings and the expectation is that this could reach \$30m.

Three other major productions scheduled for the current financial year are a Tokyo two-month presentation of Starlight Express in a 10,000-seat arena next month, a Tokyo Phantom in April next year and a Hamburg production of Starlight Express next May.

Mr Michael Sydney-Smith, finance director, said yesterday that the company would like to expand its creative base so as not to be so totally dependent on Andrew Lloyd-Webber's output, and talks were now taking place with possible artists. Mr Lloyd-Webber's next production, thought to be a musical about the Bloomsbury set, is expected in early 1989.

Revenues payable totalled £12.77m for the year, against £9.42m. Of the £7.11m (£5.88m) net income, theatre productions contributed £5.49m (£4.58m), theatre management £1.62m (£1.30m), and other activities - publishing, recording and video interests - £894,000 (£423,000).

Earnings per share rose from 24.5p to 31.5p. A final dividend of 9.15p is proposed making 12.55p for the year. A 1-for-1 scrip issue was announced.

The shares closed unchanged at 505p.

House Property profits ahead

House Property Company of London reported interim pre-tax profits up from £13,000 to £28,000. Earnings per share for the six months to the end of June 1987 came out at 6.2p, against 1.3p and the interim dividend is unchanged at 3p.

Directors said they were pursuing a number of negotiations which could expand the scope and scale of the company's activities.

The result was achieved on net rental income, profit on property dealing and interest receivable of £145,000 (£46,000).

Matthew Brown board calls for MMC inquiry

BY CLAY HARRIS

THE CONTESTED £186m takeover battle for Matthew Brown, concluded on Monday when Scottish & Newcastle Breweries won control, continued to rumble yesterday in bitter exchanges between the two brewing groups.

Matthew Brown directors urged the Secretary of State for Trade and Industry to refer the S&N bid to the Monopolies and Mergers Commission. They also said: "The takeover is purely a result of external influences which were not related to the bid and may lead to many job losses in an area where the people concerned are unlikely to find other employment."

The directors' statement was attacked as "quite misleading

and quite peculiar" by Mr Alick Rankin, S&N chief executive, who said that the Blackburn-based brewer was now a subsidiary of his company. "We can understand the emotion and the shock of finding that their company has succumbed to last night's close."

S&N believed that there was no justification for another Commission reference in the wake of an 1985 inquiry which cleared it to bid for Matthew Brown. Although the bid has been declared unconditional, the Government in theory could still order S&N to maintain Matthew Brown as a separate operation pending a new investigation, which could lead to divestment.

Mr Andrew Cummins, Elders' group director for strategy, confirmed that stockbrokers Hoare Govett had picked up sufficient shares to raise Elders' holding above the 5 per cent disclosure level. Greene King last week revealed that Elders had amassed about 4.9 per cent through a number of nominee accounts.

Elders, whose brewing interests include Fosters Lager and Courage, was continuing to seek trading links with Greene King, Mr Cummins said. The Suffolk group had rebuffed his previous requests for discussions.

"It's only when you have a few shares under your belt that a company actually will talk to you," Mr Cummins said.

Courage and Greene King had complementary interests because the former had few public houses in East Anglia. Mr Cummins believed last week's disclosure could strengthen Greene King's "relatively weak lager portfolio" and might in turn stock some of the latter's brands.

Elders in Greene King raid

BY CLAY HARRIS

SHARES in Greene King, the Suffolk brewer, rose 28p to 458p yesterday as Elders IXL, the Australian-based brewing, financial services and pastoral group, staged a share raid to try to raise its stake to nearly 15 per cent.

Mr Simon Redman, Greene King managing director, said: "I am told that they went out there offering to pay as much as 445p a share, indicating that they would be willing to take that share up to 14.9 per cent."

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Dutch electronics group buys 10.3% of Zygal

BY MIKE SMITH

Zygal Dynamics, USM-quoted computer products company, announced yesterday that Geveke Electronics, a Dutch company with similar interests, had bought 10.3 per cent of its shares.

Mr Con Driscoll, chairman, said Geveke's move at Zygal's request. The two companies planned a close relationship and would probably start distributing each other's products.

Zygal is free of fears of an unwanted takeover being launched as directors own more than 60 per cent of the equity. Geveke was able to acquire its stake following Zygal's purchase earlier this month of Coulson Heron, a computer equipment supplier. The £7m takeover acquisition was financed by an issue of shares, 1.5m of which were bought by Geveke.

Majedie assets up

The net asset value per share of Majedie Investments, the London-based investment trust, rose sharply from 262p to 344p in the 12 months to September 30, 1987.

Net revenue, however, fell to £2.48m against £2.83m for the previous year. After tax of £709,000 (£585,000), earnings per 10p share came out at 6.51p (7.02p). A final dividend of 4.5p lifts the year's net total distribution to 6.5p (6.25p).

Charterhall stakes raised

BY MIKE SMITH

Charterhall, the investment vehicle of Australian entrepreneur Mr Russell Goward, yesterday disclosed increased shareholdings in two UK companies.

It has lifted its holding in A. Goldberg & Sons, Glasgow-based department store group, from 1.54m to 1.76m shares, representing 10.3 per cent.

On October 19 it increased its stake in Bridport-Gundry, maker of netting and twisted woven products, from 9.09 per cent to 11.36 per cent. Charterhall last month launched an agreed cash offer for Allebone, valuing the shoe retailer at £38.5m.

John Haggas in £5m wool retail expansion

BY MIKE SMITH

John Haggas, Yorkshire-based textile group, is to buy Newark Wool and Hermit Wool shops, both privately-owned retail companies, for about £5m.

It is paying an initial £4m for Midland-based Newark, which last year made pre-tax profits of £36,000 on sales of £5.7m, and all of which were of hand knitting wools.

Haggas is paying £1.8m in cash and issuing 1.3m shares for the purchase. It will also pay up to £262,000 for shares in Newark which may be issued if options are exercised during the six months following completion.

Hermit, based in the north-east of England, made pre-tax profits last year of £31,000 on sales of £2.1m. Again nearly all the sales were of hand knitting wools.

Haggas is paying for the acquisition with 492,611 shares, valuing the company at about £300,000.

Sound Diffusion not opposed to bid

BY MIKE SMITH

Sound Diffusion, the troubled electrical equipment group, was last night considering a request for detailed information about its affairs from Tunstall Group, the security equipment group with which it is in merger talks.

In its first statement since Tunstall expressed an interest in an agreed merger earlier this month, Sound Diffusion said it was "not opposed" to offers being made for its shares.

The board was carefully considering Tunstall's request "having regard to the extent to which the release of information could prejudice the company's position in its product markets."

Earlier this month Sound Diffusion reported pre-tax profit of £5.07m, more than £4m lower than audited figures released in June. Throgmorton Trust, holder of 8.5 per cent of the Brighton-based group, called on Mr Paul Stonor, Sound Diffusion's chairman, which has nearly 5 per cent of the company's shares, wants the information from Sound Diffusion "before evaluating an appropriate level at which an offer might be made."

Viking Resources

Net asset value per 25p share of Viking Resources Trust stood at 77.8p at September 30, an improvement of 28.5p over the stated figure a year earlier.

The directors said the increase reflected continued stability in oil prices and end-September net revenue rose from £240,000 to £321,000 after deducting tax of £139,000 against a previous £103,000. Earnings amounted to 0.5p (0.6p) and the interim dividend is a same again 0.55p.

Turnover also showed a marginal increase, from £17.88m to £18.1m. The interim dividend is raised to 1p compared with an adjusted 0.6p last time.

Ashted ahead

The recent hurricane should boost the business of Ashted Group, USM-quoted plant hire group. Mr Peter Lewis, chairman, told the annual meeting. He added that half the group's profit centres were in affected areas.

The benefits from the Key-plant acquisition were ahead of budget and profits for the first five months were substantially higher than the previous year, he said. Gearing was down to 80 per cent against 122 per cent at the end of the previous year.

Terry Dodsworth looks at Northern Telecom's 28% stake in STC

Link-up for a line to Europe

MR EDMUND FITZGERALD, chairman of Northern Telecom of Canada, is the architect of one of the most aggressive international strategies among the world's large telecommunications companies.

With the group's revenues underpinned by the strong cash flow from its US activities - the result of an earlier phase of expansion - he has embarked on a long-term growth plan to position Northern in Europe and Japan as well. In Japan, the company has already made a critical breakthrough, and can look forward to several years of steady sales of its digital telephone exchange. More recently, he has finally established a bridgehead in Europe, acquiring a 28 per cent stake in STC of the UK after a long, relentless campaign.

The roots of the STC deal go back about nine months. At that time, STC became aware that the 24 per cent of the company held by ITT, the US conglomerate which had been looking for to establish its European base, might be up for sale. ITT had already sold the majority stake in most of its European telecommunications activities to Alcatel of France. It had kept back the STC shareholding, but was evidently determined to sell it at some point.

STC directors were naturally worried that the ITT stake might fall into hostile hands, and were equally concerned to conclude a deal which would allow them to continue to grow. Their first thought was for a tie-up with Fujitsu, the Japanese electronics group which supplies ICL, the STC



Edmund Fitzgerald, chairman of Northern Telecom. "We have been pretty smart"

subsidiary, with some of its key computer components. But Fujitsu had too much on its plate with expansion plans elsewhere.

Northern appears to have been STC's next choice - and the approach gained. Mr Fitzgerald saw a link with STC as the opportunity he had been looking for to establish his European base, albeit mainly in the UK. "We have the products and they have the knowledge of the market," he says.

By September, Northern was negotiating hard with ITT in New York and beginning to have some problems over price. The US company was sticking out for something around 400p a share for the STC stake, a premium of well over £1 to the share price at that time, and

substantially over independent assessments of the company's underlying worth of around 330p.

To force the issue, Northern went into the market and bought 3.8 per cent of STC's shares - about 21m - at between 260p and 280p. It was a delicate operation because Northern wanted to give ITT a jolt to conclude the deal without going over the 5 per cent level, which would have meant that it would have had to declare its holding. But the manoeuvre worked. ITT finally sold at 340p a share, giving Northern a total average cost for its stake of 333p. "We thought we had been pretty smart," says Mr Fitzgerald, with a chuckle.

Even today, with the STC share price down to 238p in the general stock market debacle, Mr Fitzgerald believes that Northern has done a good deal. "I don't see any reason why the agreement should be seen in a different way today than it was when we did it," he says.

Financially, the immediate impact of the deal on Northern is likely to be minimal: the group's share in STC's profits will offset the cost of the purchase in terms of reduced income on Northern's cash and increased borrowings. In the longer term, however, there are two sizeable questions hanging over the transaction.

First, the industrial logic of the link-up depends on the ability of the two companies to use each other's distribution networks. STC has a large portfolio of transmission equipment, but this will need adaptation for the North American market. North-

on, on the other hand, has what is widely agreed to be excellent switching technology, but is faced with exceptionally tough markets in Europe.

On this score, Mr Fitzgerald believes that Northern should be able to win through with the help of the contacts STC already has at British Telecom, and its own low costs - a product of the homogeneous American market. "I believe we are the world's low-cost producer," he says.

Second is the issue of STC's ownership of ICL. This is inevitably a contentious question in the UK because of ICL's position as the country's leading indigenous computer manufacturer. Its independence from foreign domination could easily become a political issue, while its relations with Fujitsu complicate transactions with other companies.

Already the ICL situation has caused one problem: Northern will be forced to divest the 3.8 per cent of STC bought in the open market. This is principally because Fujitsu has objected to the Canadian group holding more than a 25 per cent stake, at which point it can block special resolutions from other shareholders.

For the time being this is not a major problem. But in present market conditions, it means that Northern may have to sell the shares for substantially less than their acquisition price. And it draws attention to possible conflicts in future: indeed, some analysts are already asking whether, ultimately, Northern and Fujitsu can co-exist together.

Kennedy Brookes' £64m deal

BY STEVEN BUTLER

Kennedy Brookes, leisure and restaurant group, is continuing with the rapid expansion of its hotel division, announcing yesterday the purchase, for £64m in cash and shares, of two hotels from the Barclays Hotels Group, owned by Mr David Barclay and Mr Frederick Barclay.

The deal, which involves the Londonderry Hotel in London's Park Lane and the Howard Hotel in Manchester, will leave Barclays holding 11.5 per cent of Kennedy Brookes.

The consideration is to be satisfied by the issue to Barclays of 4.87m new ordinary Kennedy Brookes shares, calculated at 390p per share, and a £45m cash payment.

Lysander Petroleum, London-based holding company with interests in oil and gas exploration, development and production in the US, incurred losses on its ordinary activities of £28,808 in the year to March 31, 1987. This compares with losses of £264,288 in the previous year. The loss was transferred to reserves.

The group also announced that it had entered into a conditional contract to acquire the entire issued share capital of Crossroads Oil Company.

Consideration will be satisfied by the issue, credited as fully paid, of 12,543,821 new ordinary shares of Lysander, of which 4,780,675 will be issued to the vendors at completion and 3,763,146 thereafter if the pre-tax profits of Crossroads for the 12 months to March 31 1988 are at least £750,000 (the profit figure warranted by the vendors).

Crossroads business is the financing of oil and gas exploration and development in the US.

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ment. Kennedy Brookes shares yesterday closed at 335p.

Mr Michael Golder, Kennedy Brookes' chairman, said that the Park Lane hotel would be used as a flagship and promotional tool for the other hotels in the group.

Kennedy Brookes has bought a number of hotels this year following a £16m rights issue in May. Recent purchases include the Heritage group of 11 hotels, and the Onslow Court Hotel, at Queen's Gate, Knightsbridge, which was the group's first entry into the London hotel market.

Upon completion of the deal, about 80 per cent of Kennedy Brookes assets will be in the hotel industry.

The 107-room Londonderry Hotel is held on a 103-year lease, and planning permission has been obtained for a further 43 bedrooms, and two two-bedroom apartments, which are estimated to cost £2.5m to build.

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28 October 1987

COMMODITIES AND AGRICULTURE

Why Halloween witches must pay more for pumpkins

BY DEBORAH HARGREAVES IN CHICAGO

FOR THE last couple of weeks, roadside stalls in the US Midwest have been groaning under loads of fat pumpkins as farmers rush to cash in on the Halloween market. But this year's harvest has been so poor, farmers fear that there will be a shortage of pumpkins to supply the strong demand from a public eager to carve the ultimate Halloween lantern or bake sickly pumpkin pies.

The hot summer weather, which was followed by rainstorms has left a large part of the pumpkin crop rotting in abandoned fields. The shortage has also pushed prices up by several cents a pound.

The poor weather has hit many new pumpkin growers, who have started to plant "consumer" products like pumpkins in recent years, to offset losses on unstable markets for some of the more traditional Midwest crops. "There is a high margin on pumpkins if you have a good

crop," comments Ms Daryl Smail, who runs wagon rides for school groups to pick their own pumpkins at her farm near Geneva, Illinois.

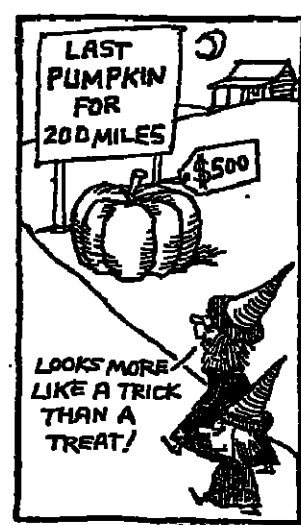
Ms Smail has had a good crop this year, because she planted on a hill so that the rain would run off, but says her prices have gone up to 20 cents a lb from last year's 18 cents. A lot of farmers will not be open for people to pick their own pumpkins, says an official from the American Farm Bureau, who warns that the biggest pumpkins are not necessarily the best as they may be rotten inside.

Ms Smail plants 25 to 30 acres with pumpkins each year, but says, in spite of the high margins, she would not grow them unless she had been doing so for the last 20 years. "Pumpkins are an incredible amount of work and it costs thousands of dollars to look after them," she explains. For the last couple of days, she has been having

to cover her pumpkins at night to avoid freezing temperatures.

Nevertheless, with a good-sized specimen selling for \$10, farmers can make a lot of profit during the short pumpkin season. The market is virtually over at the end of October with very few of the fresh vegetables sold after October 31, except at lower prices for processing. Most farmers will be watching the market very carefully this week, moving their vegetables to different locations in order to sell them by Halloween.

Some will send them to burgeoning city "farmers' markets," which have sprung up in major cities in recent years as high-margin outlets for hard-pressed farmers. These farmers will also grow other types of squash vegetables and ornamental corn cobs, which are very popular at this time of year, the American Farm Bureau official says. Meanwhile, the pumpkin shortage is not likely to



cause much of a rush by the brigade of Halloween witches on their "trick or treat" missions. "There was an oversupply in previous years," the Farm Bureau notes, "this should correct the balance."

Slow start for Kuala Lumpur tin futures

By Wong Sulong in Kuala Lumpur

TIN FUTURES trading began on the Kuala Lumpur commodities exchange yesterday on a cautious note, following the crisis on the world's stock markets.

A total of 145 lots of one tonne each were transacted during the two trading sessions, with prices for November delivery opening at US\$ 888 and closing at \$884. No foreign tin was offered.

The KLCE tin futures market is the only one of its kind. Tin trading on the London metal exchange was halted in late 1985 after the International Tin Council's market support operation collapsed.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 2,370-2,320 (2,280-3,310).

BISMUTH: European free market, min 99.99 per cent \$ per lb, tonne lot in warehouse 4,650-4,600 (4,650-4,730).

CADMIUM: European free market, min 99.95 per cent, \$ per lb, in warehouse, ingots 2,900-3,050 (2,700-2,850), sticks 2,900-3,050 (2,700-2,850).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse 6,450-6,700 (6,500-6,700).

MERCURY: European free market, min 99.99 per cent, \$ per lb, in warehouse, 300-308 (300-310).

MOLYBDENUM: European market, drummed molybdenic oxide, \$ per lb, in warehouse 2,880-2,950 (2,850-2,950).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 6,450-6,650 (6,550-6,650).

TUNGSTEN ORE: European free market, standard min 65 per cent, \$ per tonne unit WO₃, cif 42,550 (38,550).

VANADIUM: European free market min 98 per cent V₂O₅, cif 2,800-2,900 (same).

URANIUM: Nuxeo exchange value, \$ per lb U₃O₈, 16.65 (same).

EC Commission rejects call to destroy surplus food stocks

BY QUENTIN PEEL IN BRUSSELS

THE EUROPEAN Commission yesterday dismissed as unrealistic a call by the European Parliament for surplus food stocks to be destroyed rather than stored indefinitely.

The radical suggestion in a comprehensive report into the problem of excess food stocks was based on the argument that food stocks more than two years old may be virtually valueless.

The Commission also warned against "excessive optimism" that major inroads into surplus food stocks could be achieved by use of new forms of export subsidies, through on-farm

uses of crops, or industrial uses.

Mr Peter Sutherland, speaking on behalf of Mr Frans Andriessen, the Agriculture Commissioner, told the European Parliament that the Commission was not considering the possibility of destroying food surplus.

The Commission feels that much time could be wasted and false fears or hopes raised, were it to consider stock destruction, it believes such action would be politically unacceptable," he said.

He also refused to endorse a suggestion in the report, compiled by Mr Michael Debatiste, that member states should take

over more financial responsibility for the food stocks.

The report commands widespread support across the political spectrum in the Parliament, and is likely to be overwhelmingly adopted in two weeks time.

No MEPs spoke against the stock destruction proposal in the debate in Strasbourg yesterday.

The Commission called on the Parliament to back its conclusions with actions in its annual debate on the farm price review, and support the Commission in its attempts to reduce the level of price support and overhaul the whole Common Agricultural Policy.

US seeks oil embargo support

BY RICHARD JOHNS

THE US Trade embargo on trade with Iran announced on Monday by President Ronald Reagan will have little effect on its oil exports and economy unless Japan is pressurised into halting purchases of crude from the Islamic Republic.

The Administration is to make appeals through diplomatic channels Japan and West European governments to follow its lead, according to industry executives. They said, however, that a plan to send a senior official delegation to the capitals of friendly consuming countries has been dropped because Washington recognised that co-operation was unlikely to be obtained.

In Tokyo yesterday Japanese officials quoted Mr Tadashi Kurumari, the Foreign Minister, as saying that Japan would proceed cautiously and work out its own policy after hearing US views.

Nine Japanese trading companies have term contracts with Iran involving 265,000 barrels a day out of a total of rather more than 400,000 b/d disposed

of in this way and collectively constitute Iran's biggest export outlet on a long-term basis.

In July US imports of Iranian oil soared to 633,000 b/d because the price was particularly attractive. More than half of this volume was probably accounted for by purchases made by Amerasia Hess to feed its Virgin Islands refinery, according to a recent estimate by Petroleum Intelligence Weekly.

The high level recorded prompted the vote by Congress three weeks ago to ban all imports from Iran. The actual rate since July is believed to have fallen substantially, however.

Apart from Amerasia Hess, other significant importers of Iranian crude into the US market are reckoned to be Coastal, Marathon, Atlantic, and Sun Oil.

Traders said yesterday that such companies would have to find similar varieties of crude elsewhere, meaning that others would turn to Iran and take up any slack in demand for its oil.

Diplomatic entreaties by Washington are expected to receive a polite but basically unsympathetic response from West European governments.

After Japan the most important market for Iranian oil is Italy, which imported about 110,000 b/d in the first seven months of this year. There was no official comment from Rome yesterday on the US measure but Italy, like West Germany, would be reluctant to risk its commercial links with Iran in order to satisfy Washington.

Apart from its term contracts, Iran disposes of about 450,000 b/d of state-to-state barter agreements and a similar amount in so-called "processing deals" whereby it exchanges crude for refined products. A proportion of the latter are used to satisfy domestic requirements and the rest sold on the open market.

In addition Iran has exported up to 500,000 b/d on the spot market. Its own requirements, including oil for its military, amount to 600,000 to 700,000 b/d.

LONDON MARKETS

COPPER PRICES rallied on the London Metal Exchange yesterday on early signs that stock markets might be regaining some stability. During the morning there was general covering and options related buying but in the afternoon the resulting gains were trimmed as the sterling rallied against the dollar.

Analysis was beginning to talk of strong fundamentals being reasserted although they warned that there appeared to be a band of resistance a little above current levels. Aluminium, which, like copper, has been severely influenced by the stock market crisis, also made gains in the morning. But prices fell away quickly in the afternoon as the scattered liquidation, prompted, dealers said, by the upturn in sterling. By the close the morning gains had been virtually wiped out.

A similar, though less marked, pattern was seen in the cocoa market, and dealers quoted the same background factors as for the metals. Interest was still suppressed, they said, by the lack of speculative activity as attention remained focused on the equity and money markets.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

98.7% Unofficial + or High/Low
purity close (p.m.) \$ per tonne

Cash 1980-85 +10 1785/1790
3 months 1980-85 +10 1785/1790

Official closing (am): Cash 1910-30 (1920-30), three months 1785-90 (1795-80), settlement 1930 (1890). Final Kibb close: 1785-86, Ring turnover: 100 tonnes.

99.5% 2 per tonne
purity close (p.m.) \$ per tonne

Cash 1095-100 -0.5 1047/1025
3 months 1025-7 +0.5 1047/1025

Official closing (am): Cash 1120-30 (1075-80), three months 1043-4 (1020-5), settlement 1130 (1060). Final Kibb close: 1025-4, Ring turnover: 13,400 tonnes.

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purity close (p.m.) \$ per tonne

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INDICES

REUTERS
Oct. 26 Oct. 25 16th day Yearago
1660.0 1679.7 -

(Base December 31 1931=100)

DOW JONES
Oct. 26 Oct. 25 16th day Yearago
282 282 282 282

Spot 126.67 126.63 121.64
Fut. 127.67 129.63 131.67
(Base December 31 1931=100)

MAIN PRICE CHANGES
Unquoted: 1 Per 75-lb flask, 6 Cents
Unquoted: 1 Cotton outside, 10 Cents
Unquoted: 1 No. 2 Dec. 1 No. 2 Dec. 1 No. 2 Dec. 1

Oct. 27 + or - Month
1987 - age

METALS
Aluminium 1180/1180 +80 1180/1180
Copper 1180/1180 +10 1180/1180
Gold 1180/1180 +10 1180/1180
Lead 1180/1180 +10 1180/1180
Nickel 1180/1180 +10 1180/1180
Silver 1180/1180 +10 1180/1180
Tin 1180/1180 +10 1180/1180
Zinc 1180/1180 +10 1180/1180

Grains
Barley Fut. Jan. 1180.50 +0.05 1180.50
Wheat Fut. Jan. 1180.50 +0.05 1180.50
Wheat Fut. Mar. 1180.50 +0.05 1180.50

Others
Cocoa Fut. Mar. 1180.50 +0.05 1180.50
Coffee Fut. Mar. 1180.50 +0.05 1180.50
Rubber Fut. Mar. 1180.50 +0.05 1180.50
Soybean Fut. Mar. 1180.50 +0.05 1180.50
Wool Fut. Mar. 1180.50 +0.05 1180.50

22:00 and 12-month 796.00, down 23.00. The metal opened at 796.00 (796.00) and closed at 796.00 (796.00).

SILVER: Button price, 1180.50, down 23.00. The metal opened at 1180.50 (1180.50) and closed at 1180.50 (1180.50).

COFFEE: Arabica, 1180.50, down 23.00. The metal opened at 1180.50 (1180.50) and closed at 1180.50 (1180.50).

COFFEE: Robusta, 1180.50, down 23.00. The metal opened at 1180.50 (1180.50) and closed at 1180.50 (1180.50).

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar at 7-year D-Mark low

THE DOLLAR weakened as concern grew about the twin US deficits on trade and the budget. A widening of the West German trade surplus in September, followed recent figures from Japan, which also showed a larger trade surplus.

The West German and Japanese trade surpluses narrowed in August, without having much impact on the very large US deficit, and it must therefore be feared that the September US trade deficit, to be announced next month, will fail to show any sign of an improvement in the imbalance in world trade.

At the same time the market doubted President Reagan's willingness to make a significant cut in the Federal Budget deficit by increasing taxation.

The dollar fell to a low of DM1.7600 and closed at DM1.7635, compared with DM1.7705 on Monday, the lowest closing level since July 1980.

The US currency also declined to FF5.9075 from FF5.9475 and to SF1.4625 from SF1.4625, as the strong D-Mark tended to pull members of the European Monetary System and countries within the West German economic block higher.

The dollar also lost ground to the Japanese yen, but remained above this year's low, falling to ¥141.60 from ¥142.20.

On Bank of England figures the dollar's exchange rate index was unchanged at 99.6.

STERLING—Trading range against the dollar in 1987 is £0.86 to £1.4718. September average 1.0466. Exchange rate index was unchanged at 74.1, compared with 72.9 six months ago.

Oct. 27	Latest	Previous
2 spot	1.6560-1.6570	1.6490-1.6500
1 month	1.6560-1.6570	1.6490-1.6500
3 months	1.6560-1.6570	1.6490-1.6500
6 months	1.6560-1.6570	1.6490-1.6500

Forward premiums and discounts apply to the U.S. dollar.

Oct. 27	Latest	Previous
8.30 am	74.0	73.8
10.00 am	74.0	73.9
12.00 pm	74.0	74.0
2.00 pm	74.0	74.0
4.00 pm	74.0	74.1

Oct. 27	Bank rate	Special rate	European currency
U.S. dollar	5.25	5.25	1.00
U.S. dollar	5.25	5.25	1.00
U.S. dollar	5.25	5.25	1.00
U.S. dollar	5.25	5.25	1.00

* CS SDR rates for Oct. 26: 1.72206

Oct. 27	Bank of England	Morgan Guaranty
U.S. dollar	5.25	5.25
U.S. dollar	5.25	5.25
U.S. dollar	5.25	5.25
U.S. dollar	5.25	5.25

Oct. 27	Bank of England	Morgan Guaranty
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U.S. dollar	5.25	5.25
U.S. dollar	5.25	5.25

FINANCIAL FUTURES

Gilts and bonds lose ground

LONG-TERM gilt futures and US Treasury bond futures were weaker on the London International Financial Futures Exchange yesterday, as equity markets showed a partial recovery.

The FTSE 100 index opened higher, after a better trend in Hong Kong and Japanese equity markets, but finished well below the highest level of the day.

December FTSE 100 index futures rose to 173.00 at the opening, and touched a peak of 173.00, but fell back on continued nervousness about the general situation in world equity markets.

and uncertainty about the BP share issue.

The contract closed at 168.75, compared with 168.00 at Monday's close.

A trader on the Liffe market said that although gilts and US Treasury bonds weakened yesterday, the outlook for government debt was strong, because any move made by the US Administration to cut the trade and budget deficits would be recessionary.

US Treasury bond futures opened weaker at 87-10 for December delivery on Liffe, but this was also the day's high, with

the contract falling to a low of 86-17, before closing at 87.05, compared with 87-21 previously.

In Chicago interest rate futures opened sharply lower, and the New York cash market in US Treasury bonds also slumped, in a move described by dealers as simply the inverse relation to the stock market. In early New York trading the 8% per cent 30-year bond fell 2 points to 97 1/2, and the yield rose to 8.10 per cent from 8.01 per cent.

On Liffe December Japanese government bond futures opened lower at 102.30.

Oct. 27	Oct. 26	Oct. 25
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Oct. 27	Oct. 26	Oct. 25
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WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY OCTOBER 26 1987				FRIDAY OCTOBER 23 1987				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)
Australia (90)	111.51	-6.8	97.89	104.06	3.82	110.59	105.72	111.00	180.81	99.92	99.24
Austria (126)	96.16	-0.1	84.41	90.22	2.51	96.24	85.08	90.22	102.87	85.55	93.65
Belgium (48)	108.43	-2.8	95.18	99.34	4.70	111.59	98.54	104.02	134.99	96.19	98.89
Canada (125)	98.59	-7.6	86.36	93.72	3.21	106.46	94.12	101.30	141.78	98.39	97.64
Denmark (38)	110.10	-0.4	96.65	102.05	2.87	110.59	97.77	103.60	124.83	98.18	96.85
France (122)	84.57	-7.1	74.23	78.90	3.49	90.99	80.44	85.28	121.82	84.57	92.53
West Germany (93)	82.32	-6.3	72.44	76.17	2.47	87.14	77.08	80.93	104.93	82.53	91.32
Hong Kong (48)	89.59	-32.7	78.64	89.85	5.40	133.19	117.75	133.64	158.39	89.59	91.95
Ireland (14)	124.94	+1.5	109.67	116.78	3.80	123.12	108.85	116.78	160.22	99.50	90.61
Italy (95)	81.33	-4.5	71.39	77.29	2.44	85.34	75.27	81.96	112.11	81.33	90.87
Japan (458)	126.77	-3.4	111.27	113.94	0.60	123.77	116.44	118.77	161.28	100.00	84.46
Netherlands (34)	117.20	-6.1	102.88	113.57	3.20	124.77	110.31	121.33	173.64	98.24	102.69
Norway (24)	284.61	-2.8	249.82	266.75	0.59	292.74	258.00	260.91	422.59	99.72	94.17
Sweden (37)	95.65	-7.0	83.96	87.20	5.12	102.81	90.89	94.31	131.41	95.65	91.86
Switzerland (23)	103.21	-0.5	91.56	95.51	3.57	104.27	92.34	95.49	138.93	83.93	93.04
Taiwan (24)	131.48	-5.6	115.41	117.11	2.31	139.21	123.07	124.95	180.00	102.15	102.15
Singapore (27)	101.26	-7.0	88.88	96.92	2.54	108.82	96.21	104.57	174.28	99.29	105.20
South Africa (61)	140.15	-6.5	123.02	126.65	3.57	149.91	132.53	133.01	198.09	100.00	87.18
Spain (43)	138.38	-4.9	121.40	120.49	3.24	145.42	128.54	127.50	180.00	100.00	90.42
Sweden (34)	109.53	-5.6	96.15	101.95	2.24	116.06	102.61	106.57	136.64	90.85	96.54
Switzerland (23)	80.96	-9.1	71.06	73.40	2.24	87.09	78.76	81.60	111.11	80.96	90.57
United Kingdom (339)	116.68	-6.2	102.42	102.42	4.40	128.43	110.01	110.01	155.87	99.65	90.10
USA (281)	92.91	-8.3	81.56	92.91	3.99	101.29	89.55	97.82	129.83	90.50	90.50
Europe (252)	99.80	-5.9	87.60	90.05	3.68	106.10	93.80	96.40	130.02	99.78	92.10
Pacific Basin (680)	124.91	-4.6	109.65	112.73	0.82	130.95	115.77	118.51	159.77	100.00	84.92
Asia-Pacific (1632)	114.91	-5.1	100.87	103.69	1.82	121.06	107.02	109.60	149.65	100.00	87.76
North America (712)	95.20	-8.2	82.81	92.98	3.95	101.57	89.79	90.33	137.25	92.20	99.40
Europe Ex. UK (617)	95.20	-8.2	82.81	92.98	3.95	101.57	89.79	90.33	137.25	92.20	99.40
Pacific Ex. Japan (222)	102.62	-15.9	90.08	97.20	4.18	121.95	107.92	115.21	164.03	99.92	99.76
World Ex. US (1836)	114.70	-5.2	100.68	103.61	1.89	126.96	106.93	107.70	143.38	100.00	88.11
World Ex. UK (2094)	105.24	-6.2	92.58	99.62	3.49	112.25	99.24	102.62	138.82	100.00	92.79
World Ex. Japan (2358)	106.03	-6.2	93.08	99.78	2.59	113.09	99.98	106.71	139.47	100.00	92.58
World Ex. Asia (1961)	96.44	-7.7	84.65	92.69	3.86	104.53	92.41	100.70	134.22	96.44	95.43
The World Index (2419)	106.25	-6.2	93.27	99.86	2.60	113.33	100.19	106.79	139.73	100.00	92.54

Base values: Dec 31, 1986 = 100

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New York market closed at 14:50 local time October 23 and 26.

EUROPEAN OPTIONS EXCHANGE

Series	Mar 87		Feb 88		May 88		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD C	3440	450	34.50	—	—	—	\$474
GOLD P	3440	14	—	36.20	—	—	"
GOLD C	4380	134	4.50	66	25	—	"
GOLD P	4380	3	—	—	—	28.10	"
GOLD C	3420	38	0.50	3	3.50	—	"
GOLD P	3440	85	0.50	302	1	—	"
SILVER C	\$750	—	—	Mar. 88	—	—	—
SILVER P	\$850	3	23A	—	—	—	\$738
SILVER C	\$850	1	—	—	—	—	"
SILVER P	\$850	5	115	—	—	—	"
		Dec. 87	Dec. 87	Jan. 88	Jan. 88		
S/P C	FL180	4	2.60A	129	3.20	12	FL19.43
S/P P	FL180	133	0.90	179	1.30	230	"
S/P C	FL210	2	0.30	10	0.80A	—	"
S/P P	FL210	0	0.90	—	—	150	"
S/P C	FL195	31	1.40	93	2.20	—	"
S/P P	FL195	3	5.95	5	7.50	—	"
S/P C	FL210	5	9.50	54	11.50	—	"
		Mar. 88	June 88	June 88	Sept. 88		
S/P C	FL190	72	3.50	29	3.60	—	FL19.43
S/P P	FL200	4	1.60A	—	2.40	—	"
S/P C	FL210	3	2.10	10	2.40	—	FL20.00
S/P P	FL210	3	4.60	—	6.50	—	"
S/P C	FL200	4	6.50	—	—	—	"
		Apr. 88	Jul. 88	Jul. 88			
ARM C	FL40	468	3	187	6.20	39	FL37.90
ARM P	FL30	113	0.60	39	1.00	—	"
ARM C	FL70	151	2.80	3	4.30	—	FL62
ARM P	FL40	10	—	26	29.50	9	FL16
ARM C	FL70	123	3.60	—	—	10	FL10
ARM P	FL340	927	4.70	79	10.50	3	FL22.50
ARM C	FL70	124	4.70	10	5.80	—	FL26.00
ARM P	FL45	124	6.40	—	—	—	FL46.30
ARM C	FL18	108	1.00	10	1.80	—	FL42.00
ARM P	FL65	138	24.50A	2	25	25.50A	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—	—	FL43.50
ARM P	FL18	108	1.60	—	—	—	FL43.50
ARM C	FL18	108	1.60	—	—		

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LONDON SHARE SERVICE

INSURANCES—Continued

High	Low	Stock	Price	Net	Div	Yld	P/E
111	113	Prudential	273	+30	12.9	5.0	1.0
112	114	British & Am	183	+1	15.9	5.0	1.0
113	115	Prudential	273	+30	12.9	5.0	1.0
114	116	British & Am	183	+1	15.9	5.0	1.0
115	117	Prudential	273	+30	12.9	5.0	1.0
116	118	British & Am	183	+1	15.9	5.0	1.0
117	119	Prudential	273	+30	12.9	5.0	1.0
118	120	British & Am	183	+1	15.9	5.0	1.0
119	121	Prudential	273	+30	12.9	5.0	1.0
120	122	British & Am	183	+1	15.9	5.0	1.0

LEISURE

High	Low	Stock	Price	Net	Div	Yld	P/E
121	123	British & Am	183	+1	15.9	5.0	1.0
122	124	Prudential	273	+30	12.9	5.0	1.0
123	125	British & Am	183	+1	15.9	5.0	1.0
124	126	Prudential	273	+30	12.9	5.0	1.0
125	127	British & Am	183	+1	15.9	5.0	1.0
126	128	Prudential	273	+30	12.9	5.0	1.0
127	129	British & Am	183	+1	15.9	5.0	1.0
128	130	Prudential	273	+30	12.9	5.0	1.0
129	131	British & Am	183	+1	15.9	5.0	1.0
130	132	Prudential	273	+30	12.9	5.0	1.0

MOTORS

High	Low	Stock	Price	Net	Div	Yld	P/E
131	133	British & Am	183	+1	15.9	5.0	1.0
132	134	Prudential	273	+30	12.9	5.0	1.0
133	135	British & Am	183	+1	15.9	5.0	1.0
134	136	Prudential	273	+30	12.9	5.0	1.0
135	137	British & Am	183	+1	15.9	5.0	1.0
136	138	Prudential	273	+30	12.9	5.0	1.0
137	139	British & Am	183	+1	15.9	5.0	1.0
138	140	Prudential	273	+30	12.9	5.0	1.0
139	141	British & Am	183	+1	15.9	5.0	1.0
140	142	Prudential	273	+30	12.9	5.0	1.0

NEWSPAPERS, PUBLISHERS

High	Low	Stock	Price	Net	Div	Yld	P/E
141	143	British & Am	183	+1	15.9	5.0	1.0
142	144	Prudential	273	+30	12.9	5.0	1.0
143	145	British & Am	183	+1	15.9	5.0	1.0
144	146	Prudential	273	+30	12.9	5.0	1.0
145	147	British & Am	183	+1	15.9	5.0	1.0
146	148	Prudential	273	+30	12.9	5.0	1.0
147	149	British & Am	183	+1	15.9	5.0	1.0
148	150	Prudential	273	+30	12.9	5.0	1.0
149	151	British & Am	183	+1	15.9	5.0	1.0
150	152	Prudential	273	+30	12.9	5.0	1.0

PAPER, PRINTING, ADVERTISING

High	Low	Stock	Price	Net	Div	Yld	P/E
151	153	British & Am	183	+1	15.9	5.0	1.0
152	154	Prudential	273	+30	12.9	5.0	1.0
153	155	British & Am	183	+1	15.9	5.0	1.0
154	156	Prudential	273	+30	12.9	5.0	1.0
155	157	British & Am	183	+1	15.9	5.0	1.0
156	158	Prudential	273	+30	12.9	5.0	1.0
157	159	British & Am	183	+1	15.9	5.0	1.0
158	160	Prudential	273	+30	12.9	5.0	1.0
159	161	British & Am	183	+1	15.9	5.0	1.0
160	162	Prudential	273	+30	12.9	5.0	1.0

PAPER, PRINTING—Continued

High	Low	Stock	Price	Net	Div	Yld	P/E
161	163	British & Am	183	+1	15.9	5.0	1.0
162	164	Prudential	273	+30	12.9	5.0	1.0
163	165	British & Am	183	+1	15.9	5.0	1.0
164	166	Prudential	273	+30	12.9	5.0	1.0
165	167	British & Am	183	+1	15.9	5.0	1.0
166	168	Prudential	273	+30	12.9	5.0	1.0
167	169	British & Am	183	+1	15.9	5.0	1.0
168	170	Prudential	273	+30	12.9	5.0	1.0
169	171	British & Am	183	+1	15.9	5.0	1.0
170	172	Prudential	273	+30	12.9	5.0	1.0

PROPERTY

High	Low	Stock	Price	Net	Div	Yld	P/E
171	173	British & Am	183	+1	15.9	5.0	1.0
172	174	Prudential	273	+30	12.9	5.0	1.0
173	175	British & Am	183	+1	15.9	5.0	1.0
174	176	Prudential	273	+30	12.9	5.0	1.0
175	177	British & Am	183	+1	15.9	5.0	1.0
176	178	Prudential	273	+30	12.9	5.0	1.0
177	179	British & Am	183	+1	15.9	5.0	1.0
178	180	Prudential	273	+30	12.9	5.0	1.0
179	181	British & Am	183	+1	15.9	5.0	1.0
180	182	Prudential	273	+30	12.9	5.0	1.0

TEXTILES—Cont.

High	Low	Stock	Price	Net	Div	Yld	P/E
181	183	British & Am	183	+1	15.9	5.0	1.0
182	184	Prudential	273	+30	12.9	5.0	1.0
183	185	British & Am	183	+1	15.9	5.0	1.0
184	186	Prudential	273	+30	12.9	5.0	1.0
185	187	British & Am	183	+1	15.9	5.0	1.0
186	188	Prudential	273	+30	12.9	5.0	1.0
187	189	British & Am	183	+1	15.9	5.0	1.0
188	190	Prudential	273	+30	12.9	5.0	1.0
189	191	British & Am	183	+1	15.9	5.0	1.0
190	192	Prudential	273	+30	12.9	5.0	1.0

TOBACCO

High	Low	Stock	Price	Net	Div	Yld	P/E
191	193	British & Am	183	+1	15.9	5.0	1.0

FINANCE, LAND

High	Low	Stock	Price	Net	Div	Yld	P/E
193	195	British & Am	183	+1	15.9	5.0	1.0
194	196	Prudential	273	+30	12.9	5.0	1.0
195	197	British & Am	183	+1	15.9	5.0	1.0
196	198	Prudential	273	+30	12.9	5.0	1.0
197	199	British & Am	183	+1	15.9	5.0	1.0
198	200	Prudential	273	+30	12.9	5.0	1.0
199	201	British & Am	183	+1	15.9	5.0	1.0
200	202	Prudential	273	+30	12.9	5.0	1.0
201	203	British & Am	183	+1	15.9	5.0	1.0
202	204	Prudential	273	+30	12.9	5.0	1.0

FINANCE, LAND—Cont.

High	Low	Stock	Price	Net	Div	Yld	P/E
203	205	British & Am	183	+1	15.9	5.0	1.0
204	206	Prudential	273	+30	12.9	5.0	1.0
205	207	British & Am	183	+1	15.9	5.0	1.0
206	208	Prudential	273	+30	12.9	5.0	1.0
207	209	British & Am	183	+1	15.9	5.0	1.0
208	210	Prudential	273	+30	12.9	5.0	1.0
209	211	British & Am	183	+1	15.9	5.0	1.0
210	212	Prudential	273	+30	12.9	5.0	1.0
211	213	British & Am	183	+1	15.9	5.0	1.0
212	214	Prudential	273	+30	12.9	5.0	1.0

OIL AND GAS—Continued

High	Low	Stock	Price	Net	Div	Yld	P/E
213	215	British & Am	183	+1	15.9	5.0	1.0
214	216	Prudential	273	+30	12.9	5.0	1.0
215	217	British & Am	183	+1	15.9	5.0	1.0
216	218	Prudential	273	+30	12.9	5.0	1.0
217	219	British & Am	183	+1	15.9	5.0	1.0
218	220	Prudential	273	+30	12.9	5.0	1.0
219	221	British & Am	183	+1	15.9	5.0	1.0
220	222	Prudential	273	+30	12.9	5.0	1.0
221	223	British & Am	183	+1	15.9	5.0	1.0
222	224	Prudential	273	+30	12.9	5.0	1.0

OIL AND GAS—Continued

High	Low	Stock	Price	Net	Div	Yld	P/E
223	225	British & Am	183	+1	15.9	5.0	1.0
224	226	Prudential	273	+30	12.9	5.0	1.0
225	227	British & Am	183	+1	15.9	5.0	1.0
226	228	Prudential	273	+30	12.9	5.0	1.0
227	229	British & Am	183	+1	15.9	5.0	1.0
228	230	Prudential	273	+30	12.9	5.0	1.0
229	231	British & Am	183	+1	15.9	5.0	1.0
230	232	Prudential	273	+30	12.9	5.0	1.0
231	233	British & Am	183	+1	15.9	5.0	1.0
232	234	Prudential	273	+30	12.9	5.0	1.0

OVERSEAS TRADERS

High	Low	Stock	Price	Net	Div	Yld	P/E
233	235	British & Am	183	+1	15.9	5.0	1.0
234	236	Prudential	273	+30	12.9	5.0	1.0
235	237	British & Am	183	+1	15.9	5.0	1.0
236	238	Prudential	273	+30	12.9	5.0	1.0
237	239	British & Am	183	+1	15.9	5.0	1.0
238	240	Prudential	273	+30	12.9	5.0	1.0
239	241	British & Am	183	+1	15.9	5.0	1.0
240	242	Prudential	273	+30	12.9	5.0	1.0
241	243	British & Am	183	+1	15.9	5.0	1.0
242	244	Prudential	273	+30	12.9	5.0	1.0

PLANTATIONS

High	Low	Stock	Price	Net	Div	Yld	P/E
243	245	British & Am	183	+1	15.9	5.0	1.0
244	246	Prudential	273	+30	12.9	5.0	1.0
245	247	British & Am	183	+1	15.9	5.0	1.0
246	248	Prudential	273	+30	12.9	5.0	1.0
247	249	British & Am	183	+1	15.9	5.0	1.0
248	250	Prudential	273	+30	12.9	5.0	1.0
249	251	British & Am	183	+1	15.9	5.0	1.0
250	252	Prudential	273	+30	12.9	5.0	1.0
251	253	British & Am	183	+1	15.9	5.0	1.0
252	254	Prudential	273	+30	12.9	5.0	1.0

MINES

High	Low	Stock	Price	Net	Div	Yld	P/E
253	255	British & Am	183	+1	15.9	5.0	1.0
254	256	Prudential	273	+30	12.9	5.0	1.0
255	257	British & Am	183	+1	15.9	5.0	1.0
256	258	Prudential	273	+30	12.9	5.0	1.0

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

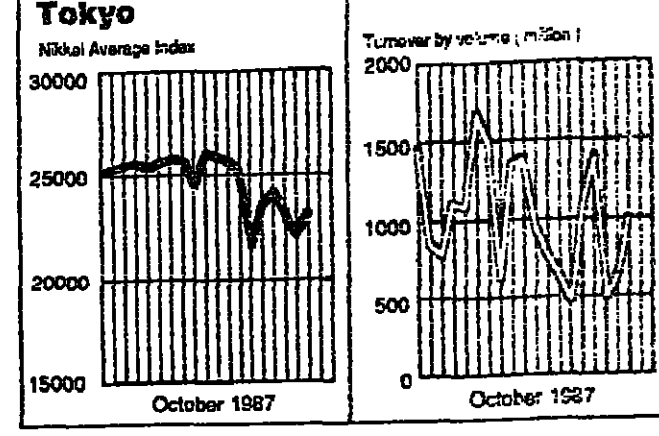
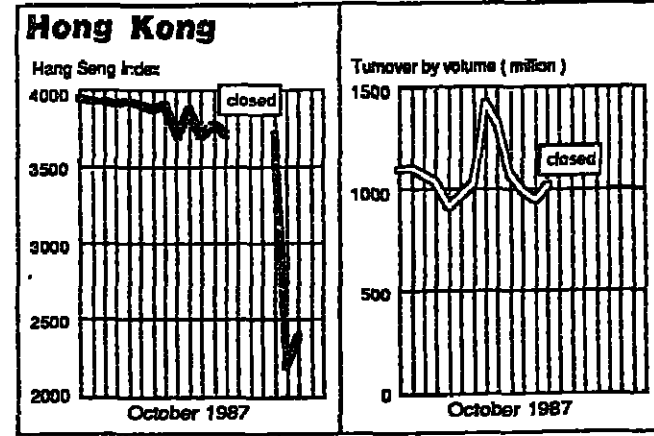
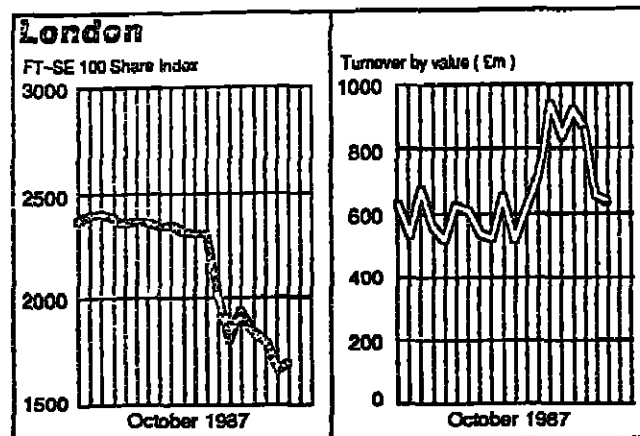
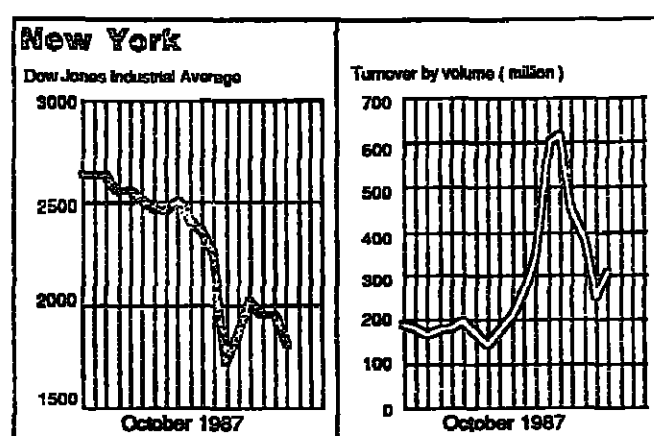
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FINANCIAL TIMES

WORLD STOCK MARKETS



Wall Street in modest rally • London muted by BP issue • Far Eastern markets stage strong comeback • Europe shaky

AMERICA

Dow picks up modestly in quieter session

WALL STREET

REASSURED by more stable markets abroad and a weaker bond market at home, Wall Street stocks managed modest gains yesterday in the calmest session since the market rout began 10 days ago, writes *Roderick Oram* in New York.

Bonds, suffering from a weaker dollar, gave up almost 2 points of their spectacular six-session rally which had pushed up the price of the benchmark long bond more than 12 points.

The Dow Jones Industrial Average closed up 32.55 points at 1,946.48. It was up around 85 points early in the session, but gave up some of its gains as investors took to the sidelines to await developments in the Washington budget talks.

They modest rally was heavily concentrated in the Dow industrials and other blue chips, however. Broader market indices did less well as secondary and tertiary stocks drifted below their opening levels.

New York Stock Exchange volume was 261m shares despite the session ending two

The New York Stock Exchange said a seat on the exchange was sold for \$625,000, which is \$125,000 lower than the previous sale on October 22.

The exchange said the current bid price is \$600,000 and the current offer is \$725,000.

hours early. It was the least volatile session since the market's rout began 10 days ago. Advancing stocks outnumbered those declining by only a slim margin.

Japanese investors were inactive buyers and sellers, although some selling was seen from London investors. US companies' continued repurchases of their own stock helped maintain buying.

Among the blue chips, IBM added 3/4% to \$116.4, AT&T edged up 3/4% to \$27. General Motors rose 3/4% to \$50.9, United Technologies was up 3/4% to \$34.4 and Eastman Kodak gained 1/2% to \$50.4.

Allergis was one of the best performers. It soared 7 1/2% to \$98 after it announced the sale of its Weston hotel chain for \$1.53bn to Mr Robert Bass, the Texas investor, and a Japanese group.

Resorts International B shares jumped \$18 to \$118. Mr Donald Trump, the New York property developer and casino owner, offered \$135 for each of the voting B shares he does not own. He won control of the casino group in July when he bought 78 per cent of the B shares, 72 per cent of the total voting power.

IBM gained 3/4% to \$152. It said it had begun to negotiate

Mexico suffers further from New York fall-out

MEXICO CITY'S Stock Exchange, the fastest growing in the world this year, saw its 49-stock index crash below 200,000 in early trading yesterday after a further 16.5 per cent had been wiped off share prices on Monday, writes *David Gardner* in Mexico.

The index lost 19.3 per cent in the course of the last week. The market had reached an all-time high of 387,000 on October 5, a rise of over 700 per cent on the year.

Analysts stressed the knock-on effect from Wall Street, but some pointed out that the exchange had been heading for a major correction after the feverish speculation of recent

months, particularly in shares in banks and stock brokerages.

Less sanguine observers voiced concern that the recent turmoil could stunt growth in Mexico's emerging capital market, pointing out that many new investors in the stock market were selling up. The number of investors in the small bourse has quadrupled in the past 18 months to reach more than 400,000.

The two major success stories of the last five years of unparalleled austerity have been the jump in non-oil exports, mainly to the US, and the breakneck growth of the stock market, precisely the achievements which now appear threatened.

trading ex-ail.

In generally easier mining financials, Anglo American Corporation fell 50 cents to \$71 and Gold Fields of South Africa dipped \$1.50 to \$74.50.

Meanwhile, the stock exchange said its reduced trading hours of 7:30 am GMT to 3:00

with Sony of Japan which had earlier offered to buy CBS Records. CBS said, however, that any final agreement would be subject to approval by its board.

Sony's American Depository Receipts rose 3/4% to \$23 1/2.

L.F. Rothschild added 3/4% to \$5. The investment dealer was the first major Wall Street firm to announce its losses to date from the stock market's collapse. It suffered a \$44m loss, mainly on equity trading and arbitrage.

Brokerage houses lagged behind the market's general rise. Salomon Inc rose 3/4% to \$19 1/4.

Credit markets opened sharply lower in New York after a set off in US bonds overnight abroad. By early afternoon they had regained some of the lost ground, leaving the Treasury's benchmark 8 1/2 per cent long bond off 1 1/2 at 97 1/2 yielding 9.08 per cent.

Bonds were hit by a weakening dollar, particularly against the D-Mark after West Germany announced a large trade surplus, and by the better showing of equity markets. With the inflow of cash from equity markets slowing, the yield on three-month Treasury bills rose some seven basis points to around 5.30 per cent.

Before the weakness set in, bond dealers were already seeing a lot of resistance from investors to the benchmark long bond rising close to par for a yield of 8.75 per cent.

The Federal Reserve yet again made an early and big effort to add reserves to the banking system with overnight system repurchases. The Fed Funds rate at which banks lend reserves to each other remained higher than the Fed would probably like.

The main influences seem to be a high Treasury cash balance at the Fed and a large volume of maturing repurchase agreements.

CANADA

A FALTER in Wall Street's rally checked an advance in Toronto and by mid-session the composite index, which had climbed 92.95 in early trading, was a net 32.80 higher at 2,879.30.

Energy issues were broadly higher, with Texaco Canada rising 3/4% to \$26, Imperial Oil class A advancing 3/4% to \$26 and Gulf Canada Resources adding 3/4% to \$21 1/2. Shell Canada, which announced higher third quarter earnings, climbed 3/4% to \$24 1/2.

In blue chips, Seagram rose 3/4% to \$28 1/2 and Canadian Pacific added 3/4% to \$21 1/2.

BP restrains London's rally

LONDON MADE a determined effort to follow the rally of other global markets, but was restrained by a day of uncertainty over prospects for the 27.2bn (£1.2bn) Petro-chemical share offer, writes *Terry Byland* in London.

A statement from the Treasury late in the session, which said no decision on the BP issue would be announced yesterday, did little to dispel speculation. Dealers hesitated to report from the House of Commons where Mr Nigel Lawson, UK Chancellor of the Exchequer, answered questions on the economy.

The market recovery was helped by news of a HK\$2bn (£256m) lifeboat for the Hong Kong market and with Wall Street in good form early on. The FT-SE 100 index closed a net 19.2 higher at 1703.3 - still about 26 per cent down since the market entered its downward spiral last week.

The session started well, with share prices rising sharply as the market saw the first serious buyers after six trading days of falling prices. But the profes-

sional market makers lay in wait and the tide soon ebbed as they took the opportunity to sell stock to the unwary.

While traders saw signs of a turnaround in some sectors hit hardest by the shake-out, few

FRANKFURT

WEST GERMAN share prices picked up a little yesterday but the underlying tone of the market was still highly nervous and uncertain, writes *Andrew Fisher* in Frankfurt.

The German market has mirrored the sharp downward swings of other main stock markets. Since October 16, the Friday before Wall Street's collapse, the German market has fallen 15.5 per cent, as measured by the mid-session Commerzbank index.

Yesterday, it stood at 1,586.2, up 1 per cent after dropping almost 6 per cent on Monday.

"The house is being strongly influenced by psychological factors," said Mr Thomas Neisser, Krabbenboeck, chief analyst with Degab, the investment research arm of Deutsche Bank. "In Germany and elsewhere, markets are looking for a new valuation basis."

He added that German stock markets were largely influenced by external factors. "The slaughter is not taking place in Germany, but in Japan and the US. But it affects us here."

Neither technical analysis nor basic economic data was currently of any use in establishing where the market was likely to go. "It won't be business as usual yet and it won't be a collapse, but prices will go sideways with slight ups and downs until a new basis is found," said Mr Neisser-Krabbenboeck.

Selected advances yesterday included Daimler which rose D133.50 to D186.83, Siemens up D112 to D151.8 and Deutsche Bank which gained D112.50 to D125.35.

Showing the resilience of German exporters in the face of the stronger D-Mark, September's trade figures produced a surplus of D111.5bn (\$6.5bn).

PARIS

ENCOURAGED by rises in Tokyo and Hong Kong and a late rally on Wall Street's bright opening, Paris sustained a tentative recovery yesterday, writes *Paul Betts* in Paris.

After rising 4 per cent in early trade, the Paris main indicator eased in mid-session only to pick up again towards the close on Wall Street's opening, ending the day 1.39 per cent higher. The narrower CAC index closed down 1.5 at 318.9. Since the October 19 "black Monday", the index has fallen by 12.5 per cent.

Zurich makes lonely progress

A SOLID revival in Swiss shares proved the exception across the remainder of Europe, with most bourses slipping further or clinging to their ground.

ZURICH rebounded strongly from Monday's dramatic fall in moderate turnover, taking the all-share index 34.4 higher to 394.2. The bourse waived rules which otherwise led to a share's suspension for price changes exceeding 10 per cent.

Financial services group Adia daily profited with a 14 per cent rise of SF7900 to SF9600. Ascom was close behind with a SF7500 jump to SF9200. Insurers sprang back.

Food made headway, with Nestlé up SF7200 to SF7800 and Jacobs Suchard SF7450 higher at SF7800. Engineers

of selected blue chips and the cash index fell another 32.72 to 4,224.21.

Chemical Solvay bounced SF7500 higher to BF11475 and Uersig picked up BF790 to BF72750 in solid utilities. Chemicals and metals were generally easier.

In holdings, Cobeco rose BF760 against the sector trend to BF75.90.

MADRID was swept lower by a change of selling inspired in part by Monday's decision by Spanish authorities to raise to

AMSTERDAM

AN UPSWING in the Far East and on Wall Street prompted signs of renewed confidence in Amsterdam yesterday and share prices spurred higher across the board in lively trading, writes *Laura Raim* in Amsterdam.

The weighted ANP-CBS index rose 3 per cent to close at 73.9 as investors picked up blue chip international at attractively low prices.

Despite the bout of bargain-hunting which buoyed prices, the underlying tone remained hesitant as traders and analysts pondered whether the crisis of confidence is truly over.

"We're just trading from moment to moment," said one broker dealing with institutional investors. "No-one is really sure which way the market is going from here."

Over the past week the Amsterdam bourse has plunged almost 22 per cent. Approximately F1 50bn (\$25bn) in market

capitalisation has been lost, leaving the total at around F1 150 bn.

The crash has dealt a mighty blow to jobbing firms and market makers on the bourse as well as on the Amsterdam-based European Options Exchange.

One of Amsterdam's largest hoekman (jobbing) firms, Melleger and van den Elsaker, halted business last week after credit was stopped by the bank which serves jobbers, Kas Associates.

Melleger and van den Elsaker's stock exchange membership was immediately revoked but yesterday the firm asked the bourse for a reinstatement. The stock exchange declined to comment.

Six other jobbing firms were reported to be under close surveillance by Kas Associates to ensure that they continue to meet lending criteria.

TOKYO

THE TOKYO STOCK MARKET rebounded in style, swinging dramatically from its third-sharpest fall on Monday to a third-largest single day advance yesterday, writes *Carla Rapoport* on Tokyo.

The Nikkei stock average climbed 632.4 to 22,846.96 on an active volume of over 1bn shares. Most of the buying was by investment trusts and leading stock brokers, with some large financial institutions joining in later in the day.

Sri Lanka stocks escape storm

SRI LANKA'S small and emerging stock market has been protected from the ravaging storms sweeping larger international exchanges, writes *Mervyn de Silva* in Colombo.

Out on a limb from the global market and despite, it has been preoccupied with domestic turmoil and relatively cushioned because of still limited share ownership.

The majority of investors are still new to the shares game. The Colombo stock exchange was revived only three years ago after almost 20 years of virtual inactivity and volume is still low, with daily turnover rarely exceeding Rs3m (\$100,000).

Also, under the watchful eye of the securities commission, set up by Finance Minister Ronne de Mel, a bolt in either an

HONG KONG

DEALERS in Hong Kong braced themselves for a roller-coaster day yesterday after the Hang Seng index crashed 280 points to 1,960 in the first 15 minutes of trade yesterday, writes *David Dodwell* in Hong Kong.

But prices steadied as support operations mounted by banks, the Government and the private sector began to take effect, and the index closed with a net gain of 154, or nearly 7 per cent, at 2,395.

The improvement, coming after Monday's 33 per cent plunge, followed moves by big institutions - including Mr Li Kasheng's corporate empire and big banks like the Hongkong Bank - to mop up blue chips and to steady prices.

Also buoying confidence was news that Peking was backing government efforts to support the futures exchange. The Bank of China agreed to join the Hongkong Bank and Standard Chartered Bank in contributing HK\$330m (US\$42m) to a new HK\$31bn contingency fund.

Most blue chips ended with gains of between 5 and 10 per cent in substantial trade of HK\$3.57bn for the day. One of the most striking recoveries came from Hongkong Tele-

WAVE OF BUYING PROPELS NIKKEI INTO SHARP REBOUND

phone, which had fallen by 38 per cent since returning from a suspension linked to preparations for a merger with Cable and Wireless (Hong Kong). Telephone's shares rallied 21 per cent with a rise of HK\$2.20 to HK\$12.50.

Trading remained focused on blue chips and among second liners, where there has been little trading to test true values, nominal falls still stretch to 50 per cent and beyond.

Wave of buying propels Nikkei into sharp rebound

A number of factors kept buyers cautious. First there was an awareness that many international fund managers facing redemptions in their home mar-

kets are being forced to sell into any signs of strength on the market.

Similarly, institutions which have until recently been overweight on the Hong Kong market have sold steadily as they reduce weightings closer to the 1 per cent which reflects Hong Kong's true share of world stock market capitalisation.

There was also the fear that some buyers might not be able to honour cheques. A number of international brokers have admitted to having a "cash list" of potentially troubled brokers with whom they are currently unwilling to trade.

WAVE OF BUYING PROPELS NIKKEI INTO SHARP REBOUND

pace. High technology stocks advanced over a wide front. Hitachi shot up ¥110 to ¥1,190. NEC soared ¥140 to ¥1,900 and Matsushita Electric Industrial climbed ¥150 to ¥2,050.

Large-caps also attracted buying interest. Nippon Steel returned to the top of the most active with 100.8m shares changing hand and gained ¥17 to ¥432. Kawasaki Steel advanced ¥18 to ¥238, while Mitsubishi Heavy Industries, which had plunged ¥120 on Monday, climbed ¥27 to ¥265.

Securities houses turned up, with Nomura closing ¥110 higher at ¥3,560. Daiwa ¥200 up at ¥2,400 and Yamaichi ¥120 up at ¥1,750.

On the bond market, dealers bought on expectations that funds would shift from stocks to bonds after the stock plunges in New York and London. The yield on the 5.1 per cent Government bond, due in June 1996, fell to 4.90 per cent, compared with Monday's 5.24 per cent, and the 10-year bond finished at 5.33 per cent.

The Osaka Securities Exchange opened lower, but turned up later on buying of blue chips by investment trusts. The OSE stock average rose 491.32 to 23,132.25 on a volume of 102.43m shares, up 60.52m.

Rohm led the rally, closing ¥300 higher at ¥2,100. Sanryo Electric Railway chalked up a maximum daily gain of ¥200 to ¥1,320 on speculative buying but Chugoku Electrical Construction fell ¥120 to ¥1,800.

Brokerage house dealers stepped in and the rally gained

Sri Lanka stocks escape storm

The violence in the north has had a profound effect on the economic outlook. "Everything depends," said Mr de Mel, addressing the annual chamber of commerce conference, "on how quickly and effectively we control the violence in the north."

The Government, under pressure from the World Bank and the US, a major donor, is committed to a policy of privatisation, but it is being cautious in order to avoid trade union action. A privatisation unit created by the Ministry of Finance and Planning is now studying on a case-by-case basis, primarily selecting those ventures which have been a burden on the budget.

Three enterprises are to be privatised by mid-November: the distilleries corporation, the Ceylon Oxygen Company,



Hong Kong traders crowd around the market indicator

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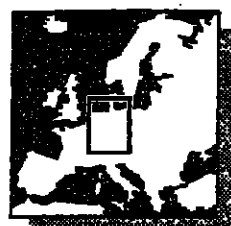
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SECTION III

FINANCIAL TIMES
SURVEY

An uncertain mood is developing in West Germany. The country is less sure about its post-war achievements

and whether it can still prosper in a more competitive world. Doubts have risen about the Government's ability to tackle these tensions. **David Marsh** reports

A lack of composure

WEST GERMANY may be western Europe's largest industrialised economy - but it remains a country of hillside and woods.

Across 80 per cent of the territory of the Federal Republic, the view is limited to less than 1,000 metres.

The statistic, much regarded by military strategists and makers of battle tanks, goes beyond mere topography. In social, political and economic terms, the West German landscape is becoming increasingly undulating and obscure.

In many ways, the Federal Republic has a justifiable model image, but doubts are rising that, unless the West Germans show more willingness to adapt to the challenges of a changing world, the model may not be durable.

The country has risen from the post-war ruins to become one of the most prosperous and smoothly-run of nations.

The federal system allows a degree of electoral participation in political affairs which would be unthinkable in the older, centralised democracies.

West German industry has shown impressive ability progressively to internationalise its business and ride out fluctuations in the dollar/D-Mark rate.

This applies both to the big export-oriented corporations in cars, chemicals and engineering and to the many dynamic small and medium companies which provide one of the country's strengths. Although it is debatable whether the Federal Republic knows how best to use it, its political voice internationally is undoubtedly stronger than a decade ago.

Yet, for all these advantages, West Germany is facing up to the future with distinct lack of composure. Characteristically, it is in two minds, looking both ways at once.

The country is unsure about the fundamental value of its hard-won economic achievements and comforts - and also worried that, in a harder and more competitive environment, at least some of them may in future have to be given up.

If *Asustley* (exit), denoting the campaign to abandon nuclear energy, was the word of 1986, then surely the dominant expression of 1987, applied as much to internal politics as to the chimerical debate about German reunification, has been the adjective *unspeaking*, denoting a state of ambivalence or schism.

Questions on how West German society will cope with built-in problems, ranging from

pressures on the pension system caused by the declining birth rate to the ecological consequences of industrialisation, are coming to the fore.

The business and financial community, natural supporters of conservative governments, has been expressing increasing doubts about the ability of Chancellor Kohl's centre-right coalition to tackle the country's difficulties.

The criticisms apply especially to the Government's inability to cut subsidies in areas facing structural change such as agriculture, steel and coal. The coalition has also been hesitant in freeing resources for growth by opening up to more competition other protected parts of the economy such as telecommunications.

The West German socio-economic system is built on consensus between unions, employers and the government, steered politically by an elaborate collection of federally-applied checks and balances. The system proved its worth during the post-war boom decades, but now it is looking more like an impediment to growth.

Industrialists' doubts have been exacerbated by the decline in the dollar which hit exporters last year. This is one of the reasons for this year's abating of capital investment spending - which is itself a key factor behind the country's currently disappointing economic performance.

Because of the uncomfortable facts of history and geography, West Germans are for ever be-

ing reminded that life for them is slightly more fraught with anxieties, slightly less easy and self-assured, than for other peoples in western Europe.

Two examples illustrate this. The new thawing between the superpowers, likely to be consummated this autumn with an accord to eliminate medium-range nuclear missiles, is not just providing an opportunity for celebration in West Germany.

Purely on the basis of geography, the prospective accord will theoretically increase West Germany's exposure to the shorter range Soviet nuclear weapons which are left, as well as its superior conventional forces. Much of the spring and summer has been taken up by squabbling within the coalition

about whether the agreement might end up weakening rather than bolstering West German security.

The other example comes from the sad spectacle surrounding the Schleswig-Holstein 'dirty tricks' scandal. Unprecedented in the 38 year existence of the Federal Republic, the affair led to the mysterious death earlier this month of Mr Uwe Barschel, the former Schleswig-Holstein state premier.

Because of the heritage of Nazism, West Germans have tended to judge their politicians by higher standards of morality than in other European countries. Trust in politicians has now been progressively eroded.

The most visible sign of détente across the East-West di-



West Germany

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wide has been the flood of visitors from East Germany trooping across on temporary trips to the West during the last 12 months.

The most notable was Mr Erich Honecker, the East German leader, whose five-day journey last month has opened a new era in the tortured inter-German relationship.

On one level, the travellers from the East discover a land which amounts to a mammoth national department store crammed with shiny cars, modern buildings and video games - the glittering wares of capitalism.

On the other hand, in spite of five years of gradual economic upturn, unemployment remains solidly stuck at well above 2m.

The deterioration in the unemployment rate compared with both the first and the second oil shocks is bigger than in most other countries. And the current longer term economic growth rate of around 2 per cent is now firmly below the OECD average.

Mr Kohl, confirmed in office for another four years in last January's elections, albeit with a sharply lower majority, has little to worry about, at least for the moment, from the Opposition Social Democratic Party (SPD).

Although showing fresh rest under its new chairman, Mr Hans-Jochen Vogel, the SPD still has some way to go to reform itself sufficiently to be a serious alternative to the Christian Democratic Union (CDU).

Evidence of the elimination, either by accident or design, of rivals within his party, Mr Kohl has no real challenger as Chancellor and CDU chairman.

Mr Gerhard Stoltenberg, the Finance Minister, still faces a battle with the Bundesrat (federal council), representing the Laender, to secure passage of the 1990 tax cuts.

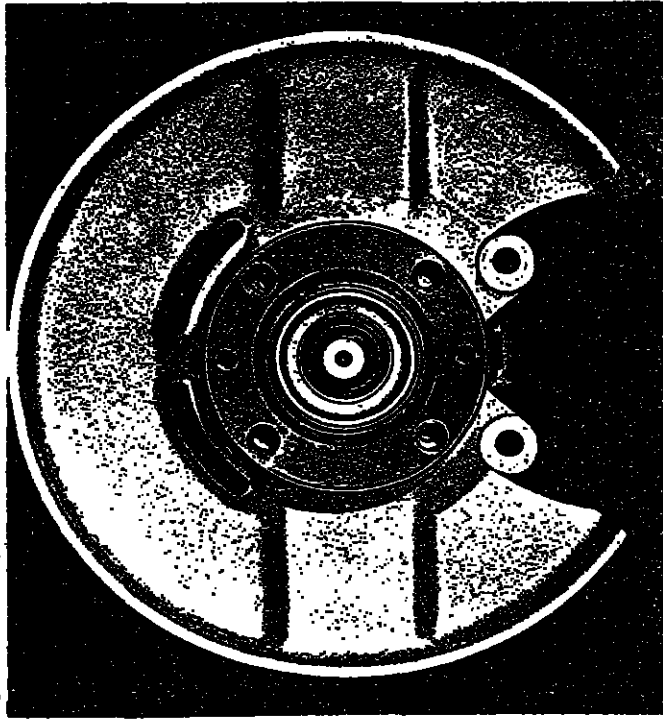
As chairman of the Schleswig-Holstein Christian Democrats, Mr Stoltenberg is, however, also deeply involved in the northern state's tortured politics. He had to fly back early from the IMF meeting last month to try to resolve the Barschel crisis.

West Germany faces a further test of international responsibility in the first six months of 1988 when it takes over the EC presidency. On present form, the chances that Bonn will be able to show much-needed European leadership do not appear high.

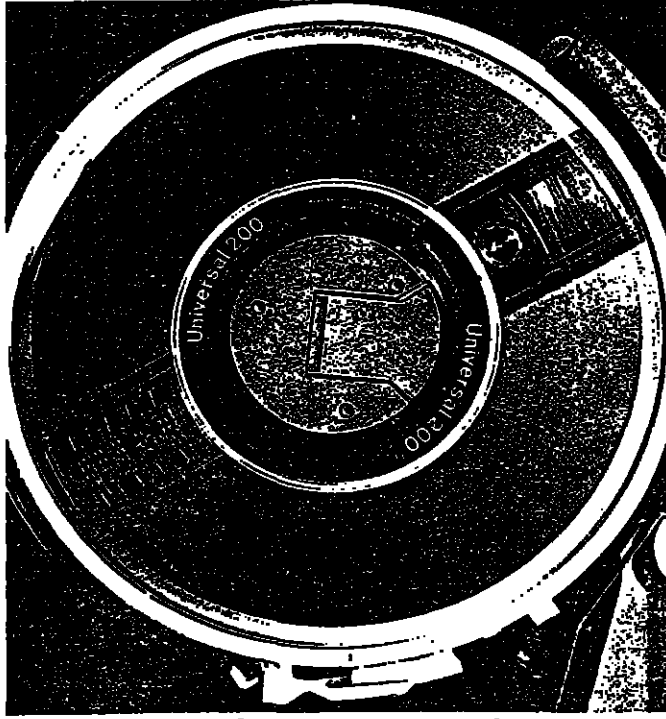
Changing the shape of bearing technology.



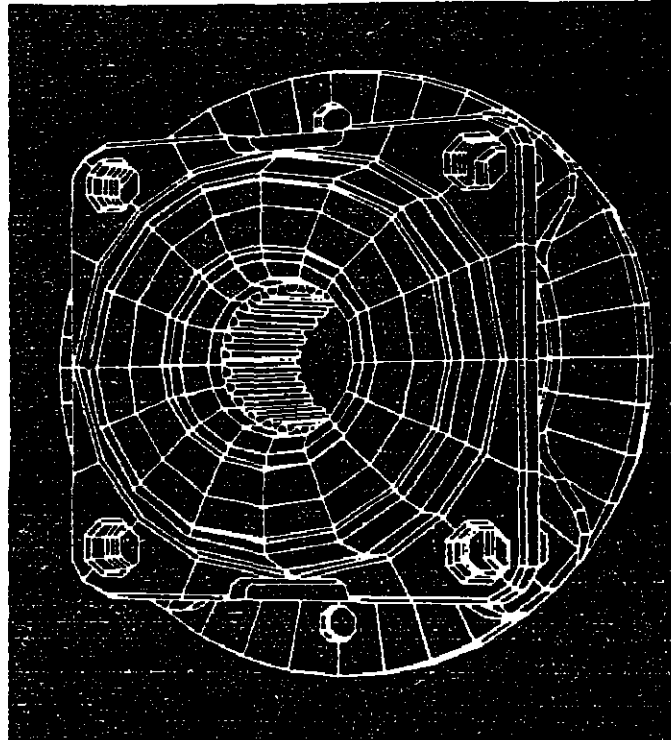
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devising a completely integrated hub...



required sophisticated computerised research...



and state-of-the-art design...



with precision assured in every component...



down to the micro world of our products.

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Down to the micro-world of the bearing

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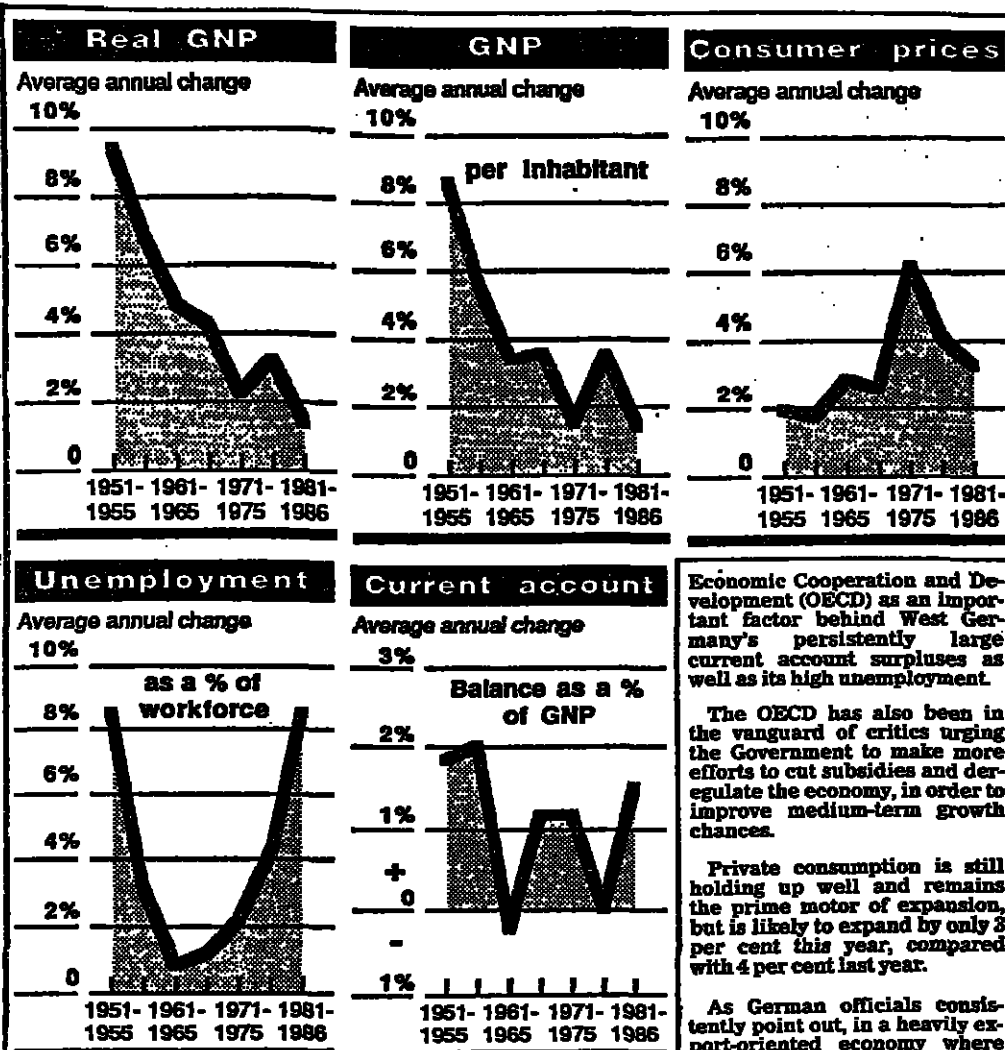
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WEST GERMANY 2

Why the economy is making slower progress

Trouble on the line



THE WEST German economic engine is chugging up a gradient. It is still developing a powerful head of steam, the seats are as well-upholstered as ever and the passengers on the whole are enjoying the ride. But the train has slipped behind timetable and doubts are growing whether it will reach its long-term destination without some form of derailment.

After three post-war decades in which the West German economy was hailed as a model for the rest of the world, the country's image as an economic paradigm has, quite suddenly, during the last year or so started to tarnish.

The economy has slowed down this year after four years of moderate expansion, with growth for the second year running likely to fall short of target. Gross national product in real terms is likely to rise by only about 1.5 per cent this year, well short of the 2.5 per cent forecast by the Government in January.

At the same time, the emphasis of economic policy-making has shifted away from future opportunities for expansion to talk of long-term growth impediments. These range from the country's falling population and predictions of growing budgetary and social security deficits to West Germany's strict environmental controls and heavily-regulated goods and labour markets.

External shocks arising from a further collapse in the dollar still cannot be ruled out. But Bonn forecasts that growth next year will continue at around a 2 to 2.5 per cent rate. After the bitter memories of the 1981-82 recession, it claims that at least the era of 'stop and go' has now been overcome.

But this does not dampen concern that the Federal Republic has lost its ability to maintain fast enough growth to make a permanent dent in unemployment, now stuck around 2.2m, and erode its huge current account surplus.

The surplus this year may decline by only around DM100bn or so from the 1986 level of DM200bn - and remains, along with, of course, its numerically higher counterparts in the US and Japan, one of the factors storing up potential currency instability for the future.

Senior officials both in Bonn and at the constitutionally-independent Bundesbank are keenly aware, and disappointed, that the country has fallen well short of the 'magic quadrangle' of targets set down in the 1962 Stability and Growth Law - steady growth, low unemployment, current account equilibrium and low inflation.

The only indicator performing satisfactorily is the rate of price increases. This turned negative last year for the first time since 1953, above all because of the fall in the oil price

and the rise in the D-Mark, and is likely to amount to only around 1 per cent in 1987.

The economy seems to have picked up during the late summer with orders received by manufacturing industry showing a large and welcome spurt in August.

The propitious low inflation background last year was compounded by further improvement in corporate finances, relative restraint on the wages front and a continuation of the Government's efforts at budgetary consolidation. At one stage early last year, real growth of 4 per cent appeared within reach.

But hopes were dashed that the favourable conditions would work through to improving materially the growth and investment climate. The 2.5 per

cent actually recorded for 1986 was a disappointment. And now, only 18 months after the growth optimism of spring 1986, the outlook appears a lot more difficult.

The Bundesbank has maintained a far more optimistic line on the economy than many independent economic forecasters over the past year or so. But senior officials at the central bank now confess themselves at a loss to understand why the level investment this year has fallen so short of forecasts at the end of last year.

Overall investment spending (including by the still hard-hit construction industry) this year will probably grow by no more than 2 per cent. And weak investment spending is now blamed by the Organisation for

Economic Cooperation and Development (OECD) as an important factor behind West Germany's persistently large current account surpluses as well as its high unemployment.

The OECD has also been in the vanguard of critics urging the Government to make more efforts to cut subsidies and deregulate the economy, in order to improve medium-term growth chances.

Private consumption is still holding up well and remains the prime motor of expansion, but is likely to expand by only 3 per cent this year, compared with 4 per cent last year.

As German officials consistently point out, in a heavily export-oriented economy where foreign sales account for about one-third of GNP, it is highly difficult to organise a cut in export surpluses without this feeding through negatively to the entire economy.

Some external economic adjustment has clearly taken place. In real terms, the trade surplus has been declining gradually since mid-1985. Import volumes have grown fast both this year and last. They were up by nearly 6 per cent during the summer compared with the same period of 1986. Exports, on the other hand, have been stagnating in real terms.

But in nominal terms - the balance which the foreign exchange markets have to finance the surplus has been little changed because of the effect of

the rapid weakening of import prices. The seasonally adjusted trade surplus over the past five quarters up to June this year fluctuated narrowly between DM28bn and DM31bn a quarter.

The main impact on the domestic economy this year has been a weakening of confidence as a result of last year's setback in exports, stemming from the D-Mark's appreciation. This is despite exporters' ability to live fairly well with the current exchange rate pattern.

Last year's stagnation in exports seems to have been due as much to a fall in sales to Opec states as to any sizeable loss of German competitiveness. But in recent months, export orders received by West German manufacturing industry have been recovering. Indeed, from the point of view of efforts to reduce the current account surplus, they have shown a worryingly stronger trend than domestic orders.

Both monetary and budgetary policies are giving, if anything, a modest stimulus to the economy at the moment. The Bundesbank's money stock growth target this year will be overshoot again in 1987 for the second year running. The overall public sector budget deficit (central, regional and local government) looks likely to grow by about DM10bn this year from last year's DM13bn.

But these examples of overshooting have reflected consequences of sluggish economic growth - on the monetary side, investors' desire for liquidity, in the budget, stagnating tax revenues - rather than policy action to correct it.

The Government earlier this month showed at long last signs of policy cohesion. It agreed surprisingly rapidly a package of cuts in tax allowances needed to accompany the tax reform plans of Mr Gerhard Stoltenberg, the Finance Minister, planned to be enacted in 1990.

Following an earlier-planned DM14bn tax cut in 1988, the net DM20bn worth of cuts in 1990 should give the economy a necessary push in the direction of more growth.

However, the tax cut plans will lead, at least temporarily, to higher public sector borrowing. Mr Stoltenberg appears to have succeeded for the moment in quelling opposition among the Laender to higher deficits in coming years. But the last word has not yet been spoken on the overall financing of the tax reform. The Government may still have to resort to increasing taxes on consumers to help balance its books in 1990.

David Marsh

Relations with the European Community

Change in the wind

MR HANS-DIETRICH Genscher, the veteran West German Foreign Minister, has been multiplying calls for greater policy cohesiveness in the European Community over the last few weeks.

The reason is both simple and complicated. West Germany, on the front-line along the East-West geo-political divide, stands directly downwind from the new breezes of co-operation and harmony wafting across from Mr Mikhail Gorbachev's Soviet Union.

At the same time, in a remarkable ebbing of 30 years of West German enthusiasm for the Community cause, the Federal Republic is going through a period of disillusionment with the EC.

Patience with Brussels is wearing thin because the costs and consequences of the EC's present financial crisis, whether in the form of higher budgetary payments from Bonn or a cut in price support for farmers, are seen as imposing unfairly on West Germany.

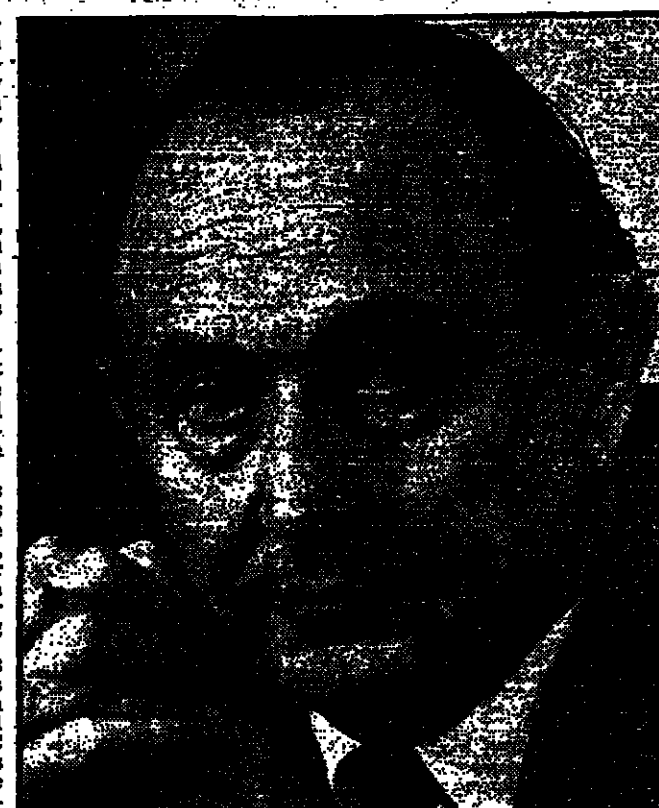
Mr Genscher during his 13 years as Foreign Minister has proved he can spot, earlier than most, changes in the political wind. He believes that the EC must take far more active steps towards political and economic convergence in order to balance the overtures from Moscow. The western flank must be secured to guard against the danger that West Germany will come under the eastwards pull periodically feared by its European allies, particularly France.

With the existence of the Community providing one of the basic reasons for the success of the country's export-oriented economy since the war, very few West Germans would want to throw EC adhesion into doubt.

Membership has involved a price. West Germany is, and will continue to be, the EC's biggest paymaster. But the political and economic benefits of belonging to a united Europe has always been thought a more than adequate compensation.

Now, however, there is less certainty. Irrational it may be, but the mood is growing that the West Germans stand to lose more than they gain from the southwards shift in the Community's centre of gravity and the Commission's bid to cut farm subsidies and harmonise competition rules throughout the EC.

And this is occurring while



Hans-Dietrich Genscher, veteran West German Foreign Minister: the EC must take far more active steps towards political and economic convergence to balance Moscow's overtures

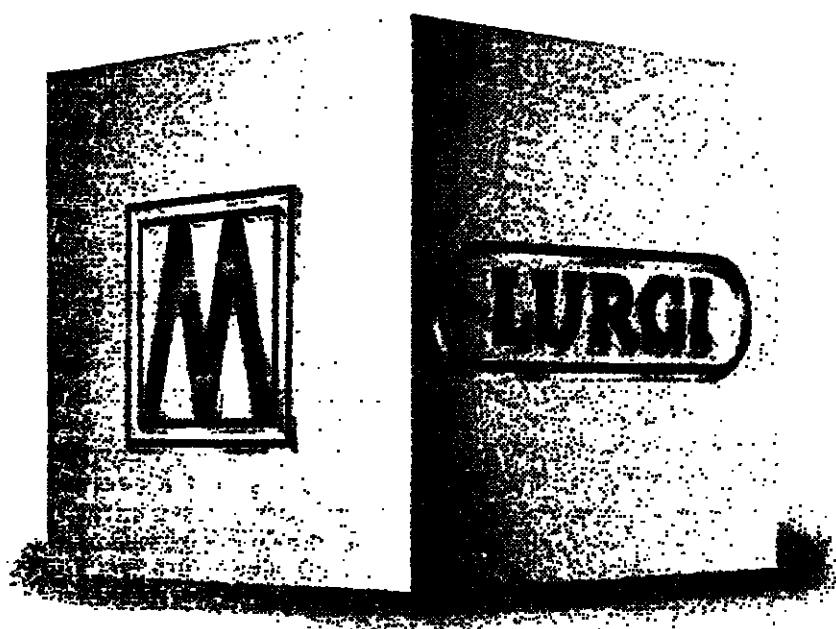
voiced by Mr Genscher, is not on the Bundesbank's list of priorities.

West Germany this autumn has been calling for a delay, for both technical and financial reasons, in building the French-led Hermes mini-shuttle. This is a symbol of Europe's joint space efforts, but is just too expensive for Mr Gerhard Stoltenberg, the Finance Minister.

And as for the internal EC market, a powerful coalition of West German industrial and trade union interests has voiced opposition to opening up the borders to genuine EC competition in areas ranging from insurance and telecommunications services to electricity supplies and road haulage.

Mr Genscher is clearly in no doubt about the size of the New Year challenge - his officials are mournfully predicting that this could be the most difficult presidency since the signing of the Treaty of Rome.

David Marsh



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WEST GERMANY 3

Halg Simonian, in Frankfurt, looks at financial developments

A year of rapid change for the banks

IT HAS been an innovative year for West Germany's banks. While foreign financial institutions have continued to pour in to Frankfurt, now the country's undisputed financial capital, in order to participate in the wholesale money and securities markets, the domestic banking scene has also been changing rapidly.

Earlier this month, it changes more rapidly than many expected, or liked. The Federal Government's announcement that it would impose a 10 per cent withholding tax on savings and investments from 1989, a shock which is still being digested. The events have come at a time when many banks are grappling with the idea of lower profits for 1987 compared with their records last year due to the lacklustre stock market and, in places, weaker credit demand.

However, the outlook for profits is now a good deal less bleak than it seemed earlier this year. Earnings will almost certainly be down, but the decline is likely to be less sharp than first forecast. Now there is a hint of uncertainty about profits after 1989, as banks costs are likely to go up somewhat, as a result of

the tax and some commission earnings may also be under pressure.

Deutsche Bank, the country's biggest financial institution, has been the most active innovator this year, confounding those who still wrongly view it as an ultra-conservative and slow-moving giant.

In March, it set up a new mortgage savings subsidiary for house-buyers. Getting into the small savings business and offering eventual property purchasers certain financial perks were widely seen as an important expansion of the bank's interests in retail financial services.

Then in August, the bank surprised many by buying a controlling stake in Roland Berger & Partner, the country's leading home-grown management consultancy group.

According to Mr Alfred Herrhausen, Deutsche Bank's co-speaker (chief executive), the subsidiary will become the bank's third main business activity alongside commercial and investment banking.

More of the bank's small business customers at home are asking for sophisticated advice, he

said.

But this year's most novel financial development, foreshadowed in 1986, has come not from a bank, but from the Aachener und Muenchener (A&M), Germany's fifth largest insurance company. In January, the group bought a DM1.0bn controlling stake in the Bank fuer Gemeinwirtschaft - Germany's 12th biggest bank - from the country's trade union movement.

The deal was followed by a DM1.34bn rights issue by the A&M in March - in itself one of the largest capital-raising exercises in the country's history.

The jury is still out on the wisdom of the transaction. Some are sceptical about the much-touted synergy behind the marriage as they stress the differences between insurance and banking mentalities and the difficulties of bringing such disparate groups together.

However, the market will soon be able to judge for itself, as the first details of the companies' joint plans should be out before the end of the year. At least Mr Helmut Gies, the chief executive of the A&M, is understandably confident. "There must be music in it," he says.

Other banks ripe for change, but so far short of action, are the country's savings banks. Local savings banks are grouped together in 11 Landesbanken (state banks) which are usually owned jointly by regional savings organisations and state governments.

Some Landesbanken, like the Duesseidort-based Westdeutsche Landesbank, which is Germany's third biggest bank, are power-houses in their own right. But smaller counterparts can no longer provide the full range of international services that corporate clients require.

Discussions about mergers between smaller Landesbanken are nothing new, however, and so far there has been more talk than action. A merger in Baden Wuerttemberg, which, unusually, has two parallel organisations for its savings banks, would be a logical first step.

The two banks concerned, the Landesbank Stuttgart and the Badische Kommunale Landesbank, admit they have already held merger talks, but nothing definite has been decided.

Mention Frankfurt and the securities markets, and the focus often switches to the foreign in-

vestment banks which have been colonising Germany's "Mainhattan." While there is a continuing stream of new arrivals, some financial services groups like Merrill Lynch and Shearson Lehman, which are already well established in Germany, have already taken the plunge, while others have transferred their shares from the over-the-counter market to the new listing.

Much further down the line is Goffex, the planned German Options and Financial Futures Exchange, which bankers hope will open in early 1989. The timing depends very much on Germany's politicians, however, who must approve essential legislative changes for futures and options to get off the ground.

But the focus is very much on Bonn for more pressing legislative changes. The abolition of the Boersenumsatzsteuer, Germany's stock exchange turnover tax, which many expected would be dropped soon after the federal elections in January, was bankers' first priority. Now it is the planned withholding tax which has them up in arms.

is probably exaggerated, but it is too early to tell.

Important news for domestic investors this year was the creation on May 1 of the "Geregelter Markt," Germany's new secondary stock market, designed to make going public easier for smaller companies. Several have already taken the plunge, while others have transferred their shares from the over-the-counter market to the new listing.

At least there have been some further small relaxations in the Bundesbank's capital markets rules this year. The notification period for new DM Eurobonds has been cut to 48 hours from the 14 days required previously - an interval that used to play havoc with bond issues driven by currency swaps. These often had to be withdrawn when underlying exchange rates moved adversely in the interim, making the deals unattractive.

Then on October 1, Japanese investment banks finally received permission to lead manage DM Eurobonds. Two deals were launched that day, as expected, and some German bankers are already wondering whether the Japanese may in time flood the market. The fear

sociation, means Mr Roeller has been playing a major role in the lobbying for Goffex - the planned German Options and Financial Futures Exchange - which the big banks want to set up by early 1989.

Mr Roeller sees futures and options as "an essential part of our Stock Exchange reform." Unlike some financial innovations, "the options business really has got a future," he says.

Mr Roeller is confident Germany will get its new exchange, even if passing the necessary legislation takes a little longer than some would like. "We now have two-three years before us to deal with these questions," he says.

Understandably he is reluctant to consider how the banks might react if the discussions about Goffex get bogged down. But a further drift of securities trading - which is already encouraged to go abroad because of Germany's stock exchange turnover tax, and which may do so more quickly because of the planned withholding tax - looks strongly on the cards. It is one of Mr Roeller's jobs to try and encourage the business to stay at home.

Halg Simonian

Profile: Wolfgang Kartte

The watchdog

WOLFGANG KARTTE, the veteran president of the Federal Cartel Office, has his headquarters, somewhat appropriately, in the battered-looking Berlin building which formerly housed the Air Transport Ministry of the Third Reich.

A burly jovial 60 year old, Mr Kartte is in charge of policing West Germany's anti-trust laws which represent a cornerstone of the country's post-war market-oriented economic system.

A strengthened trend towards concentration in industry in recent years has put him constantly on his guard against atmospheric turbulence.

Kartte is currently at the centre of controversy whether the Government should push through a further stiffening of the 1957 Competition Law. This could involve steps to limit concentration in the retail sector - where a number of big mergers have recently taken place - as well as to restrain large mergers of the type which has joined together Daimler Benz, AEG

The government is divided over whether the law needs to be changed, with Christian Democrats calling for a revision to protect above all small retailers and the Free Democrats insisting that the status quo be maintained.

Kartte is keeping a low profile on the matter as long as the coalition has not made up his mind. But he says he sees "problem spots" in the current anti-trust legislation.

These include not only the retail sector but also the question of banks and their power. Here there are three key points, he says.

West Germany's universal bank system gives the banks substantial industrial participations, enables them to send directors to sit on the supervisory boards of competing companies and allows them to represent large numbers of shareholders through proxy voting rights at annual meetings.

"I don't say that the banks are not in competition. I simply say that we need to keep a watchful eye on these features which give the banks special influence, if not power," he adds, in a deliberate understatement, that the problem has been accentuated by changes in the competitive position among banks themselves - meaning that the dominant Deutsche Bank is breaking still further away from the other Big Three.

David Marsh



Mr Wolfgang Kartte, Federal Cartel Office president

Overall, Kartte says the process of concentration in the Federal Republic has reflected the growth and progressive internationalisation of companies' markets. This has brought more advantages than drawbacks.

"The competitive stimulus which we have received as a result of opening of markets is more important than the restrictions on competitiveness arising from mergers."

But he points out that the growing size of companies could open the way for misuse of corporate power. "We don't know who is governing whom - the company the government, or the government the company."

"Elephant marriages" are plainly a cause for concern. "Daimler Benz and AEG - that was of course very spectacular. If there are further cases like that, I could imagine that conflicts of interest would come about," he adds. "You can have doubts about whether such large companies are really needed. Our machine tools sector is very competitive, and made up of smaller companies."

On the idea being pressed by the Bonn government for Daimler to take over control of the MBB aerospace company, Kartte says, on plain economic grounds, that the proposal is ill-conceived. "It surely cannot be that we are so idiotic as to consider such a possibility. Digesting MBB would represent too big a bite even for Daimler, a deliberate understatement, that the problem has been accentuated by changes in the competitive position among banks themselves - meaning that the dominant Deutsche Bank is breaking still further away from the other Big Three.

Profile: Wolfgang Roeller

Bull terrier in business

ments too. Few would probably want to get on the wrong side of Mr Roeller's temper.

"He's like a bull terrier," says one colleague. It is meant entirely as a compliment. After the assassination of Mr Jürgen Founte, its young chief executive in 1977 and the forced resignation of Mr Hans Friderichs from the top post almost eight years later, Dresdner undoubtedly needed a dynamo to regenerate morale and close the widening gap with the Deutsche Bank, Germany's biggest financial institution.

Few now doubt that it got it in Mr Roeller. The fact that earlier this year he also took over the presidency of the Federal Association of German Banks - effectively making him a spokesman for the German private banking industry as a whole - is a further reflection of his considerable energy.

But the new job may not be entirely disagreeable to Mr Roeller. Certain subjects which

are currently topical at home, like stock exchange reform and the proposed new German futures and options exchange, are right up his street as an experienced securities man. And Germany's proposed new withholding tax on savings and investments, unexpectedly announced earlier this month, may well leave him fuming.

Such pre-occupations are appropriate at Dresdner, which has a long reputation as a skilled trader of securities and money market instruments.

So it is little wonder that the securities side features prominently in Mr Roeller's plans for the bank. Unlike Deutsche Bank, Dresdner has shown no special ambitions to become a pan-European commercial bank nor to develop a high-flying management and financial consultancy side. Rather, its main thrust around the world at present, appears to be in securities, notably in the US.

ABD Securities Corporation,

its US investment banking operation, is particularly close to Mr Roeller's heart. American Securities Corporation (ABD's predecessor) was set up in 1968 before international securities trading became a talking point elsewhere, he says with obvious pride.

"And Theo Schmidt-Scheuber the President of ABD was the first foreign banker to be made president of a US bourse - in Boston. Think what that meant for us," he adds. "Imagine the Frankfurt Stock Exchange choosing a foreign banker to be its chairman."

In the Far East, Dresdner is already licensed to trade securities in Tokyo. The first results are already positive in terms of the bottom line, says Mr Roeller. The bank is also attacking the Tokyo market through ABD International, the overseas portfolio management arm of its US operations.

Mr Roeller emphasises the

importance of breaking into Japan to help recycle its balance of payments surpluses back into European securities. But even the Tokyo market - much in the news in Germany recently after the last German bank waiting for a securities licence received it in September - seems to take second place to the US for Mr Roeller, and particularly to the Big Board price of the New York Stock Exchange.

He is giving nothing away but developing the bank's New York presence particularly in equities, could spell some difficulties with the Fed on account of the tattered but still valid Glass-Steagall Act.

"Dresdner is aware of the barriers, but solutions may eventually become possible," he says. Whether that will be through changes in US law or innovative thinking by the bank is not spelled out.

Meanwhile his position as a spokesman for German finance, through the domestic banks as-

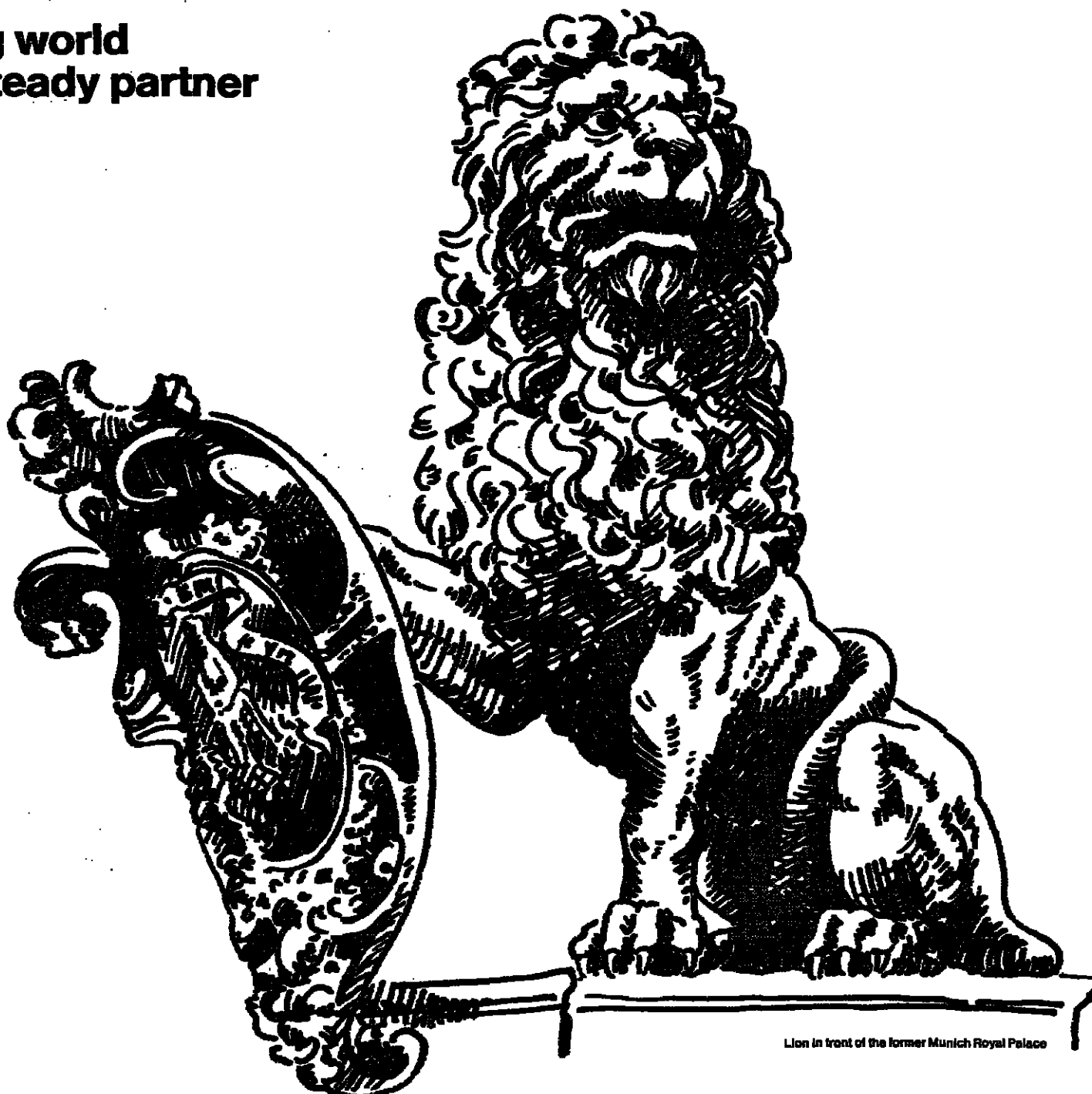


Mr Wolfgang Roeller: lobbying for Options and Futures Exchange

"PUGNACIOUS" "combative" and "tough" are just three of the words that have been used to describe Mr Wolfgang Roeller, the 58-year-old speaker (chief executive) of Dresdner, West Germany's second biggest bank, in the almost three years he has been in the top job.

Judging by the fierce way he raps his fingers on the table to emphasise a particularly important point, Mr Roeller may well stimulate less generous com-

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WEST GERMANY 4

Andrew Fisher contrasts the fortunes of two industrial towns

GERMAN INDUSTRY is located in the most unlikely places.

As the accompanying town profiles show, the north-south gap, which is far less marked than in Britain, can occasionally be stood on its head.

Though it is true that the north contains the problem industries like steel and shipbuilding, while the south has a large share of high-technology businesses, German industry is so regionally diversified that there is no shortage of examples to counter the cliché.

Generally, this is a strength, with jobs and investment widely distributed throughout the country. The big car plants, for instance, are spread around the north, centre and south from Wolfsburg, the character-

of regional states, some very close to the border, down to Munich, the lively capital of Bavaria in the south, where BMW is based.

The small and medium-sized businesses, often family-owned, which are so crucial to the economy can be found all over Germany. Many are world leaders in their sectors, with an innovative spirit and reputation for quality which is strongly anchored to their local traditions.

Thus the north-south gap is not always apparent. The choice of prosperous Gutersloh in the north and crisis-hit Sulzbach-Rosenberg in the south is a good three hours of autobahn driving.

South as examples is admitted, but somewhat artificial. Still, it does show that the south has its black spots and that the north is not all smiling chimneys and threatened jobs.

Gutersloh is actually one of the few towns of its size in Germany which has been growing. Sulzbach-Rosenberg's population, on the other hand, has been falling and is likely to dwindle further. The jobless rate in the latter town is well over double that of Gutersloh.

The decentralised pattern of German industry reflects both its recent and remoter history. Germany has always consisted of small, but this country's division after World War Two left it without a dominant capital city. With Berlin split into a

western capitalist enclave and the capital of communist East Germany, co-op, provincial Bonn fills only the role of West Germany's political and administrative centre.

It is cities like Hamburg, Munich, Dusseldorf, Cologne, Frankfurt and Stuttgart, which determine the pulse rate of German business and cultural life. But none is dominant in the way that, say, Paris, London, New York or Tokyo are.

The geographical variety of Germany's economic scene can be both stimulating and exasperating. From Frankfurt, the financial centre, Munich and Hamburg are only a short flight away. But to reach Gutersloh or Sulzbach-Rosenberg takes a good three hours of autobahn driving.

WHITNEY HOUSTON, the chart-topping US singer, has not yet been persuaded to come to Gutersloh, says Mr Mark Woessner, chairman of the Berlekamp media group, 'somewhat wistfully'.

Why should she? After all, this small, neat and tidy northern town of 35,000 inhabitants is hardly a world entertainment and cultural centre. It is charming, friendly, and prosperous, but somewhat off the beaten track for the big stars.

Yet Gutersloh is the home of what is now the largest international media group, since Ber-

lekamp snapped up RCA music and Doubleday publishing in the US. The owner of Arista records, Berlekamp is Whitney Houston's ultimate employer.

At first sight, it seems odd that Gutersloh should be the base for a many-sided company like Berlekamp. Not that the publishing and music group is the only well-known concern there. Miele, the top-quality white goods manufacturer, is also in Gutersloh, turning out pricey equipment that lasts for decades. So is Voisin, the tooling goods company.

Other Gutersloh products include furniture, toys and cable, and typically German foods such as ham, sausages, and pumpkinseed bread. Steinbecker schnapps is made nearby. And the town has a large Nato air base.

Berlekamp has been in the area for just over 150 years, and Miele for nearly 90. Both are still privately-owned and ex-

amples of successfully innovative family companies which have spread widely into world markets while keeping their provincial roots. Most of Berlekamp's shares are in the hands of the Miele family. The Miele and Zinkann families own Miele, employing 3,500 people in Gutersloh out of a total of 12,000.

Despite their world-wide sales and activities, it seems unlikely that either would leave Gutersloh. Tradition and local involvement are important for German companies. Yet it cannot be easy to carry on international business in a town with no major airport nearby.

and with motorway and train links that favour travellers between east and west rather than north and south.

In Berlekamp's case, the expansion of the past year or so, which has lifted turnover to DM 10bn, has put Gutersloh more clearly on the map. It employs some 6,500 people there out of its world total of 45,000. As well as its main administration, the group has a big printing works, a distribution centre capable of storing 70m books, and a record and compact disc factory in the town.

Berlekamp, a strong believer in decentralised management, uses its own jet to ferry executives to Concord flights in Paris for quick trips to the US. Mr Woessner admits that being based in a small town has its problems, though the peace of its main music, book and magazine interests are in the big cities.

"All the market and product-sensitive work is done in the world's capitals," explains Mr Woessner. With its relative calm and lack of too many distractions, Gutersloh is a model point, a *Mexico*. Here, he adds, there is a philosophy and corporate understanding that people sense and take away with them.

With good hotels, restaurants, bars, shops, and leisure facilities, Gutersloh is a lively and attractive place to live. For Mr Woessner, it provides an antidote to the bustle and frustration of bigger places. "When you're in New York, waiting for a lift in a skyscraper, or stuck in traffic, and you have a problem getting from one appointment to

another, then you can see the advantages of Gutersloh. After all, there is no compulsion to be swept up in an endless round of social and business functions. "It saves a lot of time," he says. "You can concentrate on the most important aspects of the business."

Surrounded by trees and fields, with the occasional cow visible from the windows, Berlekamp's headquarters certainly exudes a calmer influence than would be the case, say, in Frankfurt or Hamburg. At Miele, too, effort has been put into creating an aesthetic environment, with neat lawns, flowers and a fountain next to its main building.

Miele, whose turnover exceeds DM 2.5bn a year, exports just over half of its output, mainly within Europe, though it is building up US sales. Its range includes washing machines, dishwashers, vacuum cleaners and cookers. It has been a pioneer in electronically-controlled appliances, and its products have near-legendary survival qualities.

Since its predominantly farming days, Gutersloh has come a long way. Now, it seems a model German town, clean, well-off, and with an appealing mixture of old and new buildings. Even so, unemployment is some 9 per cent, near the national average. So it is seeking new companies. "We want growth industries," says Mr Karl Ernst Struthmann, the mayor. "Unfortunately, we don't have Nixdorf," he adds in a half-joking reference to the thriving and highly profitable computer company based at nearby Paderborn.

Sulzbach - Rosenberg

Hit by the decline of steel

"SAVE MAXHUTTE" says the yellow and black poster in the window of a high street clothes shop. "Sulzbach-Rosenberg must live." The south-east German town and its steelworks are shown perched on a splitting rock. A rope binds the shaky structure together.

This stark message by local trade unions highlights the plight of a town whose largest employer - Eisenwerk Gesellschaft Maximilianshütte, founded in 1858 - is threatened with collapse or a sharp cut in size. It went into receivership in April with debts of over DM300m.

At stake are some 3,500 steel jobs. Already, unemployment in the town is nearly 30 per cent, well over twice the national average. Maxim's disappearance would lift this to around 40 per cent. Rescue schemes are being discussed, though the Bavarian state government reckons only around 1,000 jobs can be salvaged. Job at Wellensiek, the receiver, hopes it can be nearer 2,000.

It is not the sort of harsh dilemma normally associated with Bavaria, home of prosperous companies like Siemens and BMW. But Sulzbach-Rosenberg lies well away from the high-technology region centred on the city of Munich to the south. Maximhütte is virtually all the town has. The next biggest employer is the hospital.

Since the receivership, the area has lived in uncertainty. Two years ago, the company, in which Ruhr-based Klockner-



Steam and smoke still rise from Sulzbach-Rosenberg's economic engine, the Maximhütte steelworks, but for how much longer? The company collapsed into receivership in April, threatening the loss of 3,500 steel jobs and unemployment of 40 per cent.

Werke owned 49 per cent, employed nearly 6,000 people. Early this year, the figure was still above 4,500. "If it comes to the worst," warns Mr Heinz Jaeger, deputy head of the Maximhütte works council, "the only people left here will be pensioners or local administrators."

It is a gloomy prospect, especially for the young. Mr Jaeger calls it "a modern form of being driven from the homeland," a reference to Germans forced from their homes at the end of World War Two in what is now the Eastern bloc. Mr Gerd Geismann, chief administrator in the town of nearly 18,000 people

uses the same analogy. "If we don't succeed in keeping youth through new jobs from companies locating here, then it will be over anyway. The Middle-Upper Palatinate (the area of Bavaria where the town lies) will break up and bleed to death."

Problems in the steel industry are hardly new in Germany, where 35,000 jobs are set to disappear in the next two years.

But as a virtual one-company town, Sulzbach-Rosenberg stands to lose especially heavily. Situated well away from the traditional steel and heavy in-

dustrial areas of the Ruhr of Saarland to the west, it is trying hard to attract new jobs, so far without success. "The outlook is dismal, but not hopeless," says Mr Geismann, who reckons a full restructuring of the local employment scene could take over 30 years.

The grimy smoking Maximhütte works looks awesomely incongruous amid the pretty wooded hills of north-eastern Bavaria between Nuremberg and the Czech border. Viewed from the modest height of the historically attractive Sulzbach end of town, the steelworks down in the Rosenberg section seems

even more out of place.

But without it, Sulzbach-Rosenberg would face a bleak future. Mr Jaeger, who joined Maximhütte 28 years ago, aged 14, is not optimistic about the chances of success of the various rescue concepts. But the IG Metall union and the works council have to strive for its survival. "If we don't succeed, the area will rightly be called the poor house of this republic," he adds sombrely.

Still money is being spent in the region, with DM340m earmarked for the next five years. In the town itself, DM200m is being invested in new barracks for riot police. Another DM10m is going on an underground car park and refurbishment of Sulzbach's main square.

Both projects were decided before Maximhütte's receivership. For Mr Geismann, it is now a matter of urgency to find new jobs. The town has cheap land and fiscal incentives for new investment.

However, Maximhütte's struggle has given Sulzbach-Rosenberg an image problem. Mr Geismann hopes this can be overcome, but stresses that for years little was done to offset the one-industry nature of Sulzbach-Rosenberg. "Adequate jobs disappeared through local authority changes, and tourism in the picturesque area has never been really promoted."

"We make up only 1 per cent of the Bavarian population," says Mr Geismann resignedly. One hope is that Maximhütte's training centre, providing job skills to nearly 200 young people, will at least remain, while ever happens to the steel works.

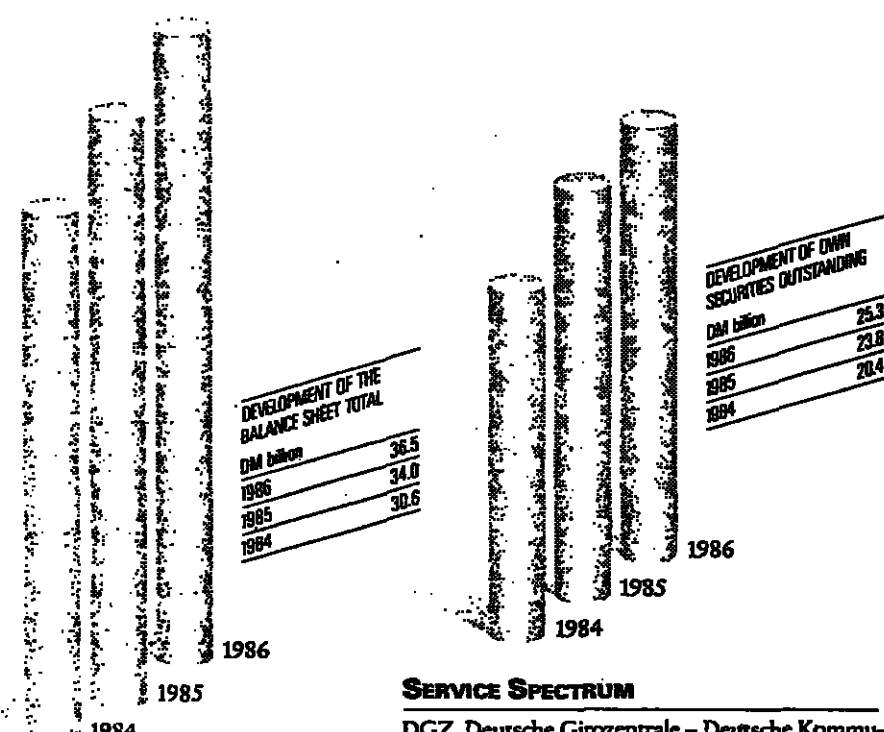
For Maximhütte's workers, whose average age is 44 - many have been at least 25 years there - the future does not look cheerful, whether a truncated steelworks survives or new industries are attracted. What will people do if the worst happens? "You have to try and push it from your mind," says Mr Jaeger. "If you start thinking about it, you're already given up."



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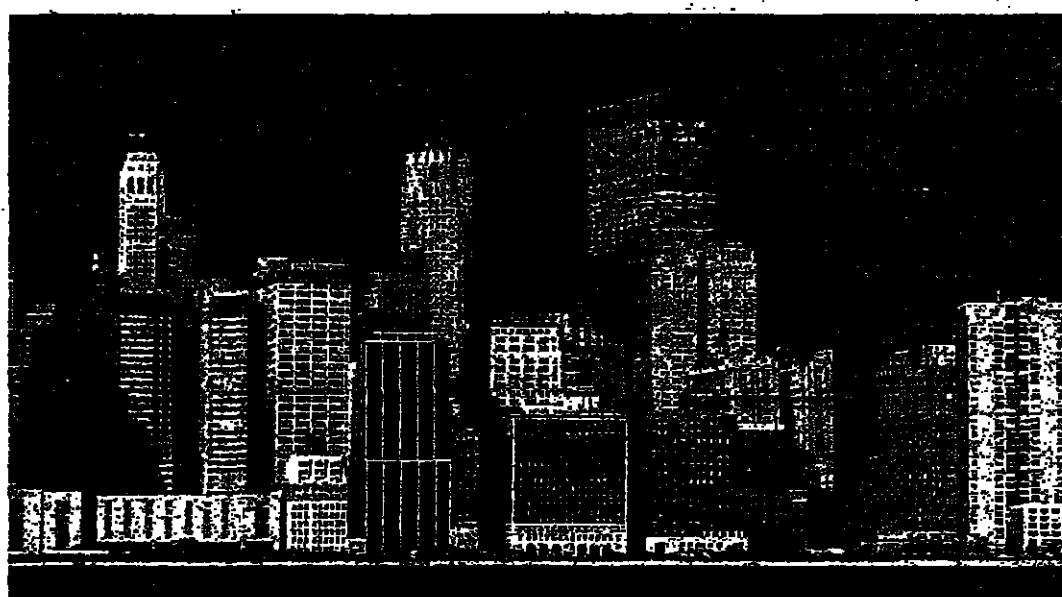


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WEST GERMANY 6

Profile: Carl Friedrich von Weizsäcker

A race against time

LEVITY DOES not come lightly to Carl Friedrich von Weizsäcker. His words hang heavily with messages of desperation and hope.

Professor von Weizsäcker is a scientist who, stamped both by his own war-time experience and by the traditional intellectual curiosity of the German natural sciences, has become one of the Federal Republic's foremost philosophers.

Put into a grim nutshell, he believes mankind is on a race against time to save itself from destruction.

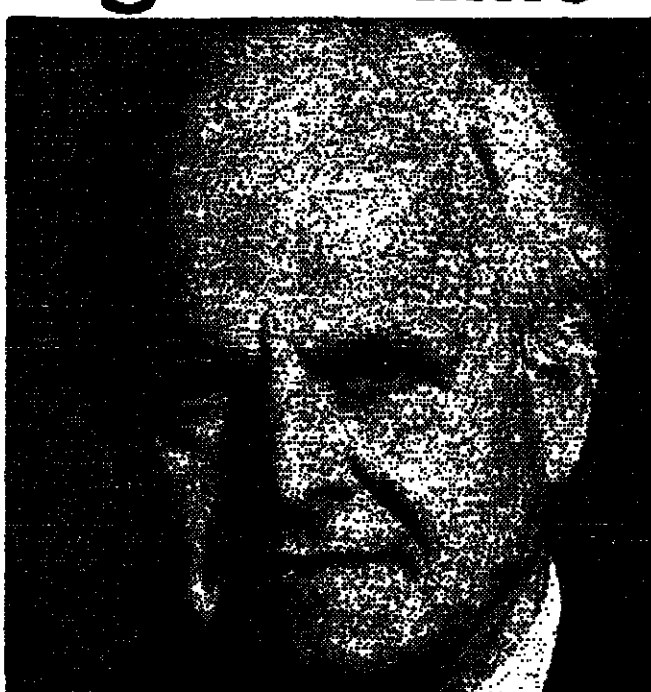
Supported by the Social Democratic Party (SPD) in 1979, he had a chance of becoming West German president. In fact, he turned down the idea of campaigning, and it is now his younger brother, Richard, who sits in the Villa Hammerschmidt, the official residence of the federal head of state.

Prof von Weizsäcker, 75, studied physics at Leipzig and Göttingen under Niels Bohr and Werner Heisenberg and later worked in Berlin just before the war with Otto Hahn and Lisa Meitner, who discovered the fruitful, deadly secret of atomic fission at the end of 1938.

Von Weizsäcker was one of the team of top atomic scientists who worked on Nazi Germany's atomic bomb project during the war. Bereft of funds and above all political will (Hitler believed the war would be won long before an atomic bomb could be produced) the scientists never succeeded in producing a chain reaction. But the project provided the spur for the US race to build the bombs dropped on Hiroshima and Nagasaki.

In early 1939, in the aftermath of Hahn's fission breakthrough, von Weizsäcker says the realisation of the potential of atomic bombs brought him to a conclusion that has guided his life since then. The alternative was that "either mankind would not survive this discovery, or else that the political institution of war would have to be abolished."

Von Weizsäcker, a Christian, has become a leading campaigner for a "peace conference" of the world's Churches to try ensure "justice, peace and the integrity of creation." The



Prof Carl Friedrich von Weizsäcker: turned down the presidency in favour of his younger brother

idea is for the gathering to link churches in the industrialised, Communist and developing worlds whose social and economic systems are all, in different ways, in a state of crisis. The conference is planned to take place in 1990. Von Weizsäcker says, "We must hope that God has enough patience."

Von Weizsäcker is close to the SPD - though not a party member - and is playing a part in giving the party new ideas for the future. On the SPD's call for a gradual 10 year "Anstieg" (exit) from nuclear power, he says, his position is ambivalent. "I believe it is too dangerous to be used as the leading form of energy." But the number of people who will die as a result of the long-term impact of the Chernobyl accident is dwarfed by deaths from traffic accidents. Road deaths, he says, represent "a crime society has chosen to commit, year by year." And he points out that, taking into account all forms of death caused by coal production and burning, "fossil energy kills more than nuclear."

David Marsh

Leslie Collitt, in West Berlin, looks at relations with East Germany

The two-way tide is growing

EAST GERMAN visitors in tiny Trabant cars are sightseeing in West Berlin and Kassel these days, while East German Reichsbahn trains leaving for the West are filled with younger East Germans setting off to visit relatives and friends in West Germany.

These are the highly visible signs of a new phase in East-West German relations. Since the building of the Berlin Wall in 1961, détente in the East-West German context has meant a gradual improvement in access to the East by West Berliners and West Germans, starting in the late 1960s.

Last year, however, a record 578,000 East Germans below retirement age were able to visit the West in the first major reverse flow of visitors. Together with East German pensioners, who were long permitted to travel to the West, 2.3m East Germans visited West Berlin and West Germany last year. The westward tide this year has picked up momentum and, by the end of December 1.5m East Germans below retirement age are expected to visit the West.

Increasingly, applications by East Germans to visit friends in the West are also being granted, although technically they do not fall under the arrangement between East and West Germany governing visits in "urgent family matters."

Significantly, only a tiny fraction of the Easters decide not to return home, less than 5,000 last year, but there has been a sharp fall in the number of East Germans who are allowed to move permanently to West Germany. The East German authorities, in effect, have opened the gates wider for travel to the West, in the hope this will discourage disgruntled citizens from applying for permanent resettlement to West Germany.

This has not yet happened, however, and estimates of the East Germans who want to leave for the West range from 75,000 to 500,000.

During his first visit to West Germany last month, Mr Erich Honecker, East Germany's leader, pronounced Helmut Kohl, the West German Chancellor, that the number of East Germans excluded from visits to

the West for security reasons would be reduced in the near future. The two sides also agreed to improve communications and to intensify tourism, cultural and sporting links between the two Germanies, as well as to ease restrictions on mailing specialist magazines, pharmaceuticals and cassettes to East Germany.

The twinning of communities in East and West Germany, until recently prohibited by the East Berlin leadership, was given new impetus by the Honecker visit and now encompasses nearly two dozen towns and cities, although significantly not East and West Berlin.

East Germany promised that ordinary citizens would also be included in the delegations visiting their West German partner towns. Of potential long-range importance was the agreement reached just before the Honecker visit between the East German Communist Party and the opposition West German Social Democrats (SPD). Following a series of meetings on their ideological differences, the first since the Communist split from the SPD in 1959, the two parties agreed that neither could "eliminate" the other and that competition between social systems in East and West could serve to strengthen their reformability.

The joint document had an instantaneous impact on the East German party, which had never before recognised the slightest need to reform. Party members rose at meetings and called for discussions on precisely what was needed in the way of party reforms.

No sooner did Mr Honecker return to East Berlin than West Germany's Postal Minister arrived for talks on increasing the inadequate number of telephone lines between East and West Germany. East Germany has little incentive to carry out improvement on its own, as it would require considerable investment and not result in any extra hard-currency revenue from the West. But in the meantime, the number of telephones calls from West to East Berlin and East Germany rose from 6.1m in 1974 to 30m last year, although the number of lines re-

mained at only 203.

Similarly, East Germany lacks the financial resources to help reduce air and water pollution affecting the two countries, as both sides agreed during Mr Honecker's visit. On the other hand, it could earn the hard currency required to buy West German anti-pollution equipment for its lignite burning power stations from electricity sales, if an ambitious plan to link the West and East German electricity grids, including that of West Berlin, is realised.

Talks have taken place between a subsidiary of the giant West German Veba energy group and the East German authorities about the construction of an electricity line between West Germany and West Berlin. The line would deliver electricity to the hitherto self-sufficient West Berlin and would be paid for by the West Germans.

East Germany, which has suffered severe power shortages in recent winters, would be able to set electricity from this line to cover its peak needs. Under the plan, East Germany would use the D-Mark it earns from the

electricity lines transit fees to buy West German power station scrubbers.

Another project discussed during the Honecker visit was the electrification and renewal of the railway link between Hannover and West Berlin. The cost of a modern rail line which could be used by the new generation of very high-speed trains is estimated at DM3bn, with East Germany again being prepared to pay only a small part of the cost.

The two German states also agreed to step up scientific co-operation, after signing an agreement in Bonn which had been under negotiation for fourteen years. Researchers from both countries are to work on joint projects ranging from physics to production technology, and the AIDS disease.

The two countries also agreed to exchange information on nuclear reactor safety, in order to reduce the danger of nuclear accidents and to improve the disposal of radioactive wastes.

But, undoubtedly the greatest impact of Mr Honecker's visit to the West was the sentence he spoke during the visit to his

birthplace of Neubirch in the Saarland.

He noted that East Germany is a member of the Warsaw Pact and West Germany of Nato, and that as a result the border between them was "not as it should be." The East German leader went on to say that, if both sides agreed according to the communist line they had signed in Bonn and achieved a "peaceful co-operation, then the day will come when the border no longer divides us but unites us - just as the border between the German Democratic Republic and Poland."

In West Germany this was taken to mean the possible lifting of the standing orders to East German border guards to shoot at citizens seeking to escape. In fact, much sooner than had been imagined, East German border guards who fled to the West reported that on several occasions this year - during the visits of Western leaders to West Berlin and Mr Honecker's own visit to West Germany - the orders given the border guards to shoot at sight were suspended for several weeks.



The leaders of the two Germanies, Erich Honecker (left) and Helmut Kohl at the Palace of Science in Bonn last month

Defence

The worries remain

THE PROSPECTIVE agreement between the US and Soviet Union on eliminating medium-range nuclear missiles offers West German defence strategists the opportunity for a limited amount of self-congratulation - and a somewhat larger dose of concern.

Chancellor Helmut Kohl likes to point out, with justification, that West Germany's security is deploying Pershing II and cruise missiles from 1983 onwards, in line with the original Nato "double-track" decision of 1979, helped pave the way for the superpower accord now in sight.

However, Bonn's pleasure over the likelihood of a superpower "double zero" deal - eliminating all missiles with ranges between 500 and 5,000 km - has been less than total. It has been overlaid by worries that the shorter-range US and Soviet warheads which are left would all explode on German soil (in both East and West) in the case of conflict.

Additionally, West German defence planners and officers fear that the prospective raising of the nuclear threshold in Europe, however welcome in dampening the prospect of an atomic "house of cards" deal, exposes of Nato's front-line state to the Soviet Union's numerically superior conventional forces and chemical weapons.

Mr Manfred Wörner, the Defence Minister, has made clear that he shares these fears and spoke this summer of the danger that Moscow could use the accord to exert "hegemony" over western Europe.

In spite of the continuing presence in West Germany of 20,000 American troops, right-wing commentators have been suggesting that prospective removal of US medium-range weapons will push further the process of "decoupling" of American and West German strategic interests.

Anxieties over the missile accord among the conservative parties in the centre-right coalition have been aired almost continually during the spring and summer. This has led to two periods of controversy - first on whether the Government would agree at all to the "double zero" deal, and second, as part of the deal, it would agree to scrap its ageing Pershing IA missiles whose warheads are under US control.

In both cases, it was never in much doubt that the Government would be pointedly distancing itself from it.

But the well-publicised doubts meant that, instead of reaping the political benefits of

"double zero," the Government has appeared indecisive and even insincere in its entire approach to disarmament. This rebounded against Mr Kohl's Christian Democratic Union, especially in two state elections in May.

Bonn hopes that the political wounds have now been healed. But in military and strategic terms, the real post-"double zero" battle for West German defence planners is now only just beginning.

The increasing importance that conventional defence will now no doubt play in the European security equation has had two consequences.

One is to strengthen Bonn's determination to press for reductions in the Warsaw Pact's troop and tank strength and especially to support the quest for

to avoid spreading its France's "nuclear umbrella" over West German soil and Mr Kohl has warned wishful-thinkers in his own party that France can never replace the US as the guarantor of West German security.

In the new post-"double zero" era, maintaining troop strength in West Germany's 400,000-strong army, and dampening growing public irritation over the activities (such as low-flying by US aircraft) of Nato forces in West Germany are likely to pose increasing headaches for the Bonn Defence Ministry.

The financial crunch on the military procurement budget is also growing. The squeeze caused by massive cost escalation of the Franco-German military helicopter, PAH-2, has raised question-marks over West German participation with Britain, Italy and Spain in the planned European jet fighter for the 1990s.

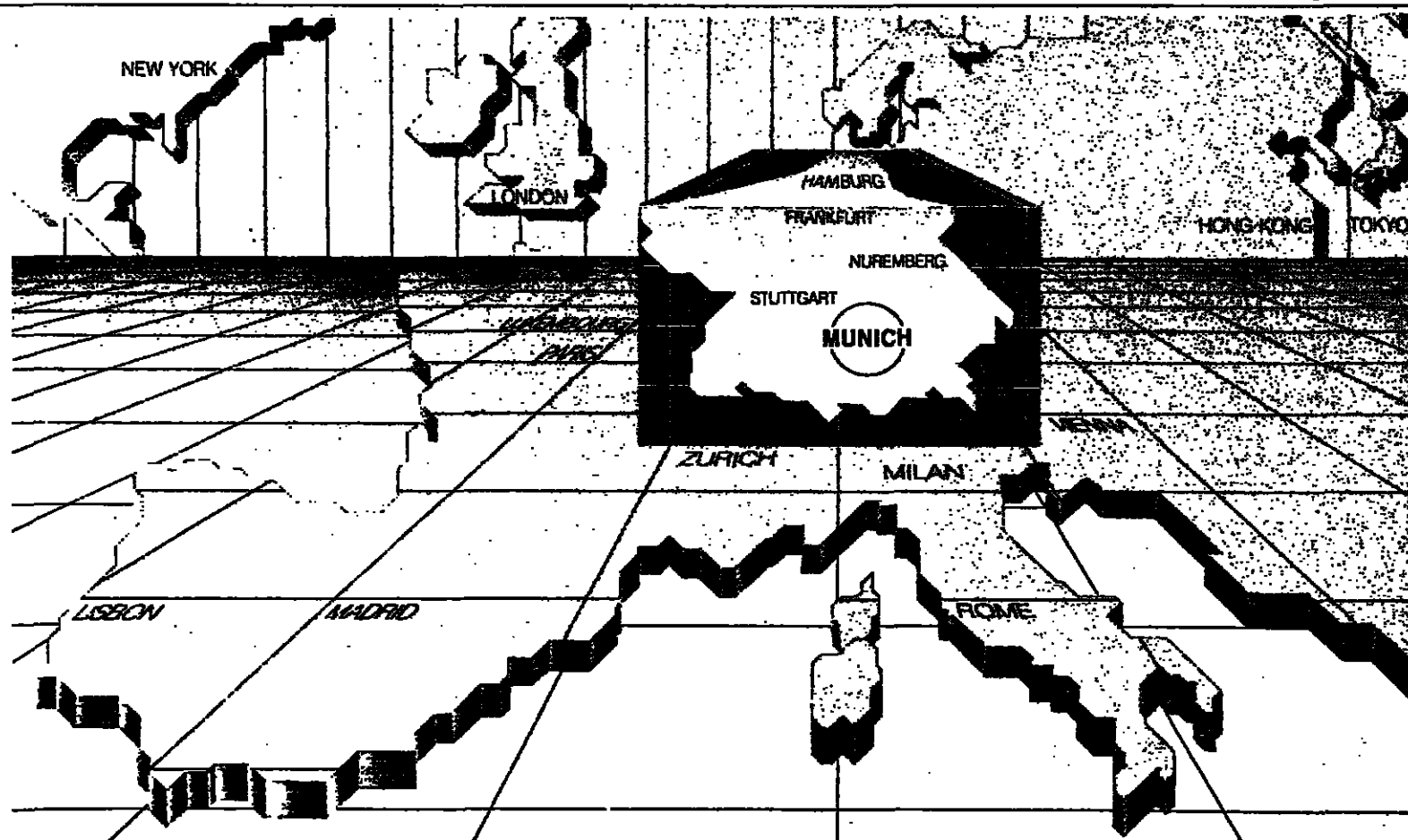
Although it seems unlikely that Bonn will pull out, the fighter issue is due to come to a showdown at a Cabinet meeting on November 11.

West German sensitivities about its front-line position have also led to differences of opinion with other Nato countries, especially the US. France and Britain, on how follow-on nuclear disarmament talks should be conducted, Bonn wants an immediate move to negotiations on removing the under-500 km range arsenal - the Soud-B and SS-23 weapons based in East Germany and Czechoslovakia.

This has been opposed by Washington and London, which are concerned that further cuts in European nuclear forces would damage irrevocably Nato's "flexible response" strategy. The new Nato Supreme Commander in Europe, General Galvin, also warned this month against "dangerous hurry" in nuclear disarmament.

West Germany at least looks likely to have a front seat in Nato if Mr Wörner is appointed the organization's secretary-general to take over from Lord Carrington next year. His candidacy has run into heavy opposition from Norway. But if he does leave Bonn this could also signal more disagreement over security policy within the ranks of Mr Kohl's Government. It has been rumoured that his successor could be a politician with a distinctly soft line on disarmament, Mr Heiner Gelsler, the CDU general secretary. If this turns out to be the case, then protests from Mr Kohl's right-wingers are likely to flare up with a vengeance all over again.

David Marsh



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WEST GERMANY 8

Profile: Hans-Jochen Vogel

How the head knocked his party in shape

JUST OVER two years ago Mr Hans-Jochen Vogel, co-ordinator of the dramatic rescue of German hostages on a Lufthansa jet in Mogadishu in 1977, angrily resigned as treasurer of West Germany's opposition Social Democratic Party, accusing its parliamentary leader, Mr Hans-Jochen Vogel, of "behaving like a head teacher."

Today Mr Vogel, 61, is leader of the whole party and says magnanimously that the slight did not hurt. "They used to call Helmut Schmidt a sergeant-major," he remembers. "By comparison, a head teacher is somewhat kind."

It has to be said though that Mr Vogel does look a little bit like a head teacher. Tall and erect, his forehead sweeps back to wavy grey hair and he has an ability to peer down at whoever he is talking to.

He is, in fact, a relaxed and friendly man but the stern image may do him no harm for a while. He assumed leadership of a demoralised SPD earlier this year after Mr Willy Brandt resigned as chairman and, already, experienced political observers in Bonn say they detect a new sense of purpose and discipline running through the party.

"I would take only a little of the responsibility myself," he says. The party had recognised after losing so badly in the general election last January that it was in bad shape. What had also been encouraging was the apparent inability of the radical Greens party to come to terms with a host of Laender losses - the Greens now seem irreparably split on policy but they had, before January, been doing the SPD a great deal of damage.

Willy Brandt's departure has done a lot to lessen the once constant speculation about possible links between the SPD and the Greens. Mr Vogel is a political moderate and not as fascinated by Green exuberance as Mr Brandt was.

He denies, however, that the SPD's only other real alterna-

tive as a coalition partner, the liberal Free Democrats (FDP), represent any hope in the foreseeable future. The FDP sank Helmut Schmidt's SPD Government in 1982 by leaving it and joining Mr Helmut Kohl.

"There is a high degree of agreement in security and foreign policy between us and the FDP," he says, "but on the economic and social side the gulf between us is even greater than in 1982. All this (recent) speculation about a link with the FDP at the Federal level has no inner logic."

West Germany has become virtually ungovernable without coalitions, though. Pressed on the point, Mr Vogel says it simply is not the right time to discuss possible partners. The party is going through a major, though amicable, reworking of policy and its leader sees his job partly as keeping things quiet and proper.

He scowls at suggestions that the SPD is divided on important economic and security policy questions and is somehow not ready for Government. "The ability of my party to govern is at least comparable to that of the present Government," he says. "Compared with the infighting and squabbling in the (Kohl) Government the SPD looks like a happy family."

The SPD, he insists, would lead far more decisively than Chancellor Helmut Kohl's Christian Democrats. "The sensitivity to pressure from lobbyists of a CDU-led Government is much greater than that of an SPD one," he says. "Of course we have to take account of the unions, but we would be more resistant because we don't have all these (business) interests in our midst."

But didn't the Schmidt Government run the country into heavy public deficits? "Our (SPD) deficits were rising at a time of depression in the world economy," he says, "but now the number of unemployed here is higher than it was then, even after five years of economic recovery, and deficits according



Mr Vogel: not the right time to discuss possible partners

to (Lothar) Spaeth (a senior CDU leader) could rise to DM85bn or DM90bn (from DM52bn) by 1990. The decisive point is not whether one has deficits, but why."

One thing he would spend money on if he were Chancellor - he ran and, not unexpectedly, failed against Mr Kohl in 1983 - would be the Ruhr coalfields now threatened with closure. Some 30,000 miners will probably lose their jobs in the next few years. "We have to thank the coal-miners that we did not freeze after the war. But this is not a one-way street. Now that they are in trouble, and we are able to, we have to help them."

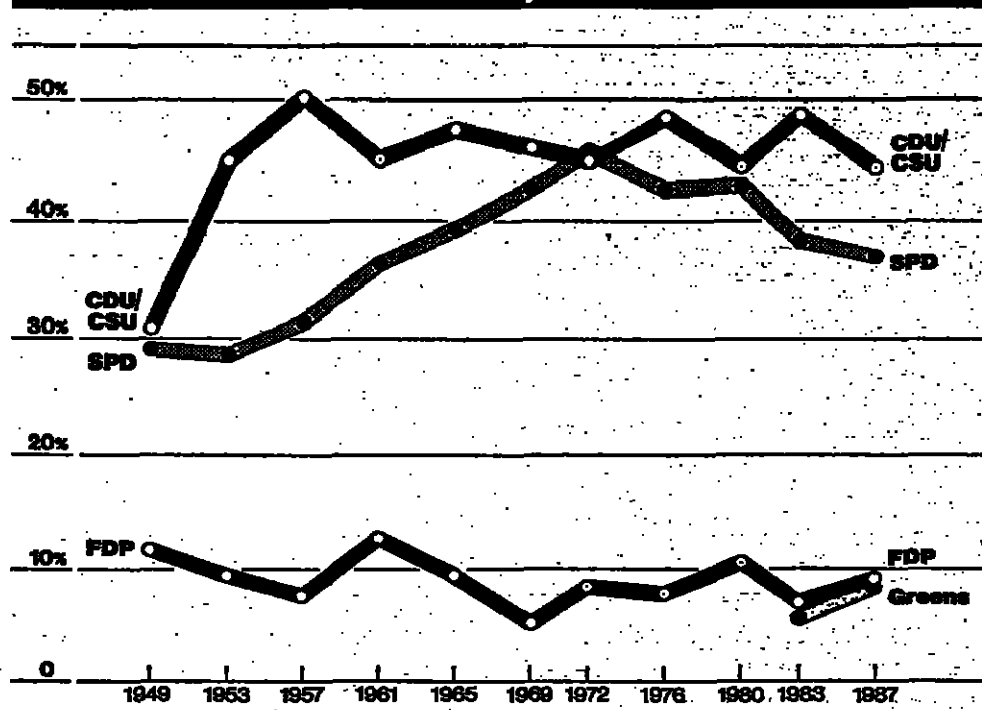
Once Mayor of Munich, and a Minister of Justice under Helmut Schmidt, Mr Vogel is also keenly aware of the deep suspicion in which the SPD's defence and Ostpolitik is held by conservatives at home and abroad. Thank heaven, he says, that the recent visit to Bonn by the East German leader, Mr Erich Honecker, took place under a Christian Democratic Government. "Just imagine the reaction if Honecker had come while we were in power," he chuckles.

Being in opposition has its moments, anyway. The Government often picks up old SPD positions that it once criticised and SPD guests are frequently snapped up to see ministers. It happened again this month. "We invited (Soviet Central Committee foreign affairs chief) Anatoly Dobrynin here and then Kohl speaks to him for three hours," says Mr Vogel. "That's not bad."

Peter Bruce

Three sides to almost any story

Parliamentary elections



measure. Although Mr Kohl came to power in 1982 promising "no more" of what was taken to be a Thatcherite turn-around in economic and social policy, almost nothing has happened. The country has managed to get inflation down to almost nothing but at such cost to investment that this year the economy will struggle to grow much more than 1 per cent.

But the Government has come bogged down in its internal fighting and backstabbing and is constantly being overtaken by events. It happened in the summer, when Mr Kohl opposed the so-called "zero option" - the US and Soviet plan to scrap all their intermediate nuclear forces (INF) missiles. Within weeks, he had to agree to it, much to the irritation of his right wing. But he said in June, Bonn would never surrender its 72 Pershing 1A missiles. Two months later, he had.

The missiles brought to the surface an entirely new battle in the coalition, as the CDU after four years of liberal bashing.

Mr Strauss and Mr Kohl have

a long history of bitterness between them but for much of Mr Kohl's chancellorship it had been kept under modest control. Since the election, however, Mr Strauss has stepped up his attacks. Both the CDU and CDU lost votes in January and Mr Strauss blames Mr Kohl, citing indecision and the corrupting influence of the FDP. By offering to give up the Pershing 1As before even consulting Mr Strauss, Mr Kohl went too far, he said. After flinging some intemperate insults at Bonn and the Chancellor, Mr Strauss pulled his party out of some coalition meetings in protest.

The two sides later met and agreed to stop fighting in public, but it is clear that something significant had happened. In the mid-1970s the CDU threatened to break its alliances with the CDU and to campaign nationally. It got cold feet then, but the threat has begun to loom large again.

Mr Strauss fears that the CDU is beginning to move slightly to the left in an attempt to pick up disaffected former SPD supporters. His worry is that the right wing outside Bavaria will

then become vulnerable to extreme right-wing parties, some of which are beginning to score in local elections.

The CDU is, in fact, engaged in a controversial attempt to reposition itself and Mr Strauss's fear are not unfounded. Senior CDU administrators believe there are votes to be won left of centre among young people entering high technology service industries but they have run into opposition from the Chancellor who appears to want the party to stay firmly right of centre.

But the argument has more to do with where the CDU will be after Mr Kohl is no longer around. Most of the main contenders for his job, including Mr Norbert Blum, the Labour Minister, favour a shift.

The CDU is relatively helpless here, although it can and does make a lot of noise. If it were to go national, then the CDU would campaign in Bavaria and the CDU would come off second best. It also seems highly unlikely that the rest of the country would open its heart to a party that for the last four decades has been arrogantly trum-

phing Bavarian superiority and whose leaders all speak with funny accents.

The thought of the CDU trundling left annoys the FDP as well, because the new techno-votes are also a liberal target. Some of Bonn's more adventurous observers have already begun to spot tell-tale signs of the FDP getting itchy feet again. It is, at the moment, unthinkable that they would leave this coalition as they did Helmut Schmidt's but they are, nevertheless, clearly not at home with Mr Kohl.

For the SPD to become a possible partner again, though, the environmentalist Greens party would have to be removed from the picture. The Greens sometimes seem to be in the process of doing just this themselves, with their "realist" and fundamentalist wings barely able to make policy together. But West Germany can be ruled only by coalitions and the Greens seem to be all the SPD has got at the moment.

While the SPD and the Greens languish (sometimes together) in a Federal political wilderness, however, the SPD and the Liberals are showing an interesting willingness to co-operate at state level again. An SPD-FDP coalition now runs Hamburg and had the Social Democrats not won an overall majority in Bremen, they might well have invited the FDP into government and not the Greens.

It is also quite possible that an SPD-FDP Government could emerge from the mysterious death earlier this month of Dr Uwe Barschel, the former Schleswig-Holstein Premier. Mr Barschel had to resign a few weeks earlier because of allegations that he had tried to smear his main SPD rival in last month's state elections but his death may lead to a new poll. The SPD has not ruled out a link-up with the Liberals in the state and it is not certain that FDP declarations of loyalty to the CDU will hold forever.

Mr Barschel's death, though, may have opened up an entirely new chapter in West German politics. Allegations of murder have been made by his family and a can of very unsavoury worms seems to have been opened before an amazed public. It may be far too late to put the lid back on, in which case the coalition's current brawling will have been chicken feed.

Peter Bruce

Trier's twin town

A lot nearer to Weimar

THE WORST thing about Trier, says Goethe during a trip in 1792 to the antique German town on the Moselle, "is that it is a long way from Weimar."

Trier and Weimar, the first the birthplace of Karl Marx, the second the town in which the genius of Goethe and Schiller flourished. Each represents in its own way the continuity of German culture and history, interrupted but by no means ended by the post-war division of Europe.

Now the two towns have a good chance of becoming nearer in spirit, if not in geography, in a way which Goethe could never have dreamed of. An urban "partnership" was formally inaugurated between them last month, the 10th in a series of twinning arrangements between East and West German communities which symbolises a new mood of cautious togetherness between the two Germanies.

Trier, officially 2,003 years old, ranks as West Germany's oldest town. Founded by Emperor Augustus, its front-line position on the western border of successive Germanic empires has given it a turbulent history and brought peace and prosperity only relatively late.

With the post-war move towards Western European integration, the twinning arrangement with Weimar is the first to be sealed with a West German town run by the Christian Democratic Union (CDU). Mr Felix Zimmermann, the 54-year-old CDU mayor of Trier, says this gives it a special quality - also for the East Germans.

Despite East Germany's official reluctance about attaching too much importance to such partnerships, Mr Zimmermann says East Berlin's more open attitude towards the "dialogue" brought by these arrangements would have been inconceivable even six months ago.

The idea of an East German twinning link was first formally tabled by the Social Democratic Party in Trier in 1984. But Mr Zimmermann, a burly lawyer and art-lover who has been mayor for seven years, hails the partnership as fulfilling a long-held personal ambition. Weimar was the only East German candidate which ever came into question as a centre of European culture, he says firmly.

The partnership will start to gain shape only slowly. Visits of musicians, handball matches, youth exchange visits (20 young people each next year), a peace



Mayor Zimmermann of Trier: twinning, it had to be Weimar

symposium, exhibitions and a conservation are all foreseen. Mr Zimmermann hopes the link will lead to a blossoming of artistic exchanges.

The ties can scarcely become as spontaneous and natural as those with West European towns such as Metz and Gloucester with which Trier is also twinned, says Mr Zimmermann. "But politics can also be carried out in small steps, not just big ones."

Mr Zimmermann concedes that the forging of "normal" relations means, for East Germany, considering West Germany as a foreign country, whereas for the Federal Republic it is exactly the opposite - seeing East Germans as "co-citizens."

The famous preamble to the Federal Republic's 1949 Basic Law (provisional constitution), setting down German reunification as the state's overriding aim, will continue to exist as long as the Bundestag does not summon up a two-thirds majority to change it, he points out.

As one curious common link, Mr Zimmermann shares the same birthday (August 25) as Mr Erich Honecker, the East German leader who visited the Karl Marx house in Trier last month.

If the US and the Soviet Union move towards more thoroughgoing détente, then the question of reunification will be seen in a different light, says Mr Zimmermann - and the Utopian vision kept alive in the Basic Law could turn out to be pragmatic after all.

David Marsh



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WEST GERMANY 9

Trade Fairs

Moving towards specialisation

FAIRS ARE big in Germany, and the competition between Frankfurt, the country's biggest, and other major sites like Düsseldorf and Munich is extremely fierce.

Moreover, the market internationally is becoming steadily more competitive as expansion-minded city councils continue building large exhibition and convention centres and jostle for business that is now state-of-the-art.

Pinning down Frankfurt's total number of visitors to the fair each year depends very much on the year you choose, as the IAA - the fair's biggest draw with over 1m visitors - takes place only every other year.

Annual attendance varies between about 1m and 2.5m a year, depending on whether the IAA is on or not. Unlike the IAA, with its mass-market draw, the book fair and most of Frankfurt's other functions are mainly for professionals and have lower attendances to match. The book fair pulled in over 100,000 publishing people last year, making it the leading publishing event in the world.

Both books and cars are "guest" events, meaning they are organised by outside sponsors who use the fair's facilities. However, the fair puts on plenty of its own shows as well.

Two of the biggest are the annual Spring and Autumn International Fairs, which pull in about 100,000 and 80,000 visitors respectively. Both are wide-ranging consumer goods exhibitions, designed to give producers and providers of consumer services a chance to meet and show their wares to the retailers who flock to Frankfurt to see what is new.

The opening days of the Spring and Autumn Fairs are often also used by politicians and Germany's economic institutes as occasions to pontificate about the state of the nation or the economic outlook. He has to try hard to miss the Messe, its huge exhibition halls, conveniently located on the western edge of the city centre, cover some 400,000 sq m, 251,000 of which is indoors.

By early next decade, the fair will become even more visible. Foundation work is already well under way for the new "Messe Turm", the fair tower, a 254 m-high needle designed by Mr Helmut Jahn, the Chicago architect, that will be the tallest building in Europe.

The tower is the most obvious sign of the DM800m the fair has been investing since 1980, though the skyscraper itself is in fact a joint venture with private developers. In return for the land, the fair is getting some of the office space and a share of the rent in the completed

building. Among other big development projects on hand is the nearly completed renovation of the Festsaal, the congress hall, which is sometimes rather flatly called the pearl of the fair.

A huge circular Victorian pile, it is more a clam than a pearl. However, functional it certainly is, seating up to 15,000 spectators in reasonable comfort after its recent modernisation.

Work will soon start on demolishing Hall 1. This was one of the fair's earliest exhibition halls and is to be replaced by a modern multi-function space, designed to promote the fair's strategy of offering a range of smaller "special interest" events beyond just the large traditional single functions for which it is best known.

Under Mr Horstmar Stauber, its far-sighted managing board chairman, the fair has increasingly been moving towards specialisation and a marketing strategy of presenting itself as a service industry fostering contacts, rather than just a provider of exhibition space.

Spinning off new events, such as the now-annual Music Fair, from the most popular areas of the Spring and Autumn fairs, is one example of that specialisation. Another is concentrating on what are felt to be worthwhile new exhibitions where there is thought to be untapped demand.

Textiles is one example: Frankfurt is now a world leader with five different events for the textiles trade, ranging from the Interstoff exhibition, catering for high fashion, at one end, to Textex, its annual fair for the technical textiles market, at the other.

More recently, the fair has identified information technology as a potential area for growth. Infobase, the exhibition first held in 1985, is still adding exhibitors and visitors, but the fair thinks it is on to a winner.

Specialisation has done little harm to the bottom line. The fair notched up a healthy DM180m turnover in 1986 - a year in which the crowd-pulling IAA was not on - which was some 25 per cent up on 1985, the nearest comparable year. Turnover should climb to almost DM200m this year, and top DM250m if guest events are included.

Meanwhile, organisers are particularly pleased by the level of foreign interest. More than half of last year's 25,500 exhibitors came from abroad and some 40 per cent of all US and Asian exhibitors who came to fairs in West Germany chose Frankfurt.

Haig Simonian

Services industry

Room for entrepreneurs

FOR MANY it was the last straw. They don't even do this in Calvinist Switzerland, spluttered one irate businessman. Most of his fellow travellers agreed wholeheartedly.

The reason for the fuss was the decision by a Frankfurt appeals court earlier this month forbidding all shops at the city's international airport, the second biggest in Europe, to sell goods outside normal shopping hours to anyone but passengers holding a valid boarding pass.

Failure to observe the new rules could result in fines of up to DM500,000 or six months' imprisonment. The incident once again threw light on the surprising underdevelopment of many German service industries despite the country's undoubted prowess as an industrial power.

Retailing is one of the best examples. Ever since the country's shop closing law came into force in 1956, German stores have had to observe a business strict regime. Doors can open anytime after 7am, and some shops only start business appreciably later, but all have to shut by 6.30 during the week and by 2pm on all but one Saturday a month.

Needless to say, the law is full of loopholes. Petrol stations, for instance, can stay open longer, provided they do not sell a range of goods beyond motorists' immediate requirements, though many take that definition to sell much more than just fan belts and wiper blades. So do newspaper kiosks, which are also allowed to stay open at different hours. And chemists

shops, of course, can open outside normal hours on a rota basis.

But there are some stranger anomalies too. Take the special rules regarding retailers in spa towns or some shops in rural areas, which can sell certain items on Sundays.

Until the Frankfurt court ruling, shops in airports and railway stations were also exempt from the strict closing law on the grounds that they served the special needs of travellers. However, it was widely recognised that many buyers were not genuine passengers at all, but just busy locals making use of the chance to shop outside normal hours.

The Frankfurt case has raised the temperature and focused the attention of groups lobbying for and against changes in hours back onto the debate over late-night opening one evening a week.

Changing the law accordingly was one of the agreements struck by the liberal Free Democratic Party and the majority Christian Democrats after the federal elections in January. According to the deal, the shop-closing law will be amended in order to let stores stay open until 9.00pm or 10.00pm one night a week.

However, opposition to even a short weekly extension has already built up strongly as a result of an unlikely-seeming alliance between trade unions and certain retail interests.

The unions' hostility is based on social grounds. They argue that members - often women - will suffer through longer hours

and will have less free time with their families. Moreover, the unions claim that there is no real demand in Germany for longer shopping hours.

The Deutsche Angestellten-Gewerkschaft (DAG), the more moderate of the two unions representing shop and clerical workers, is lobbying hard and concentrating on persuading the public that hours should not be changed, as shoppers have little to gain.

At the Gewerkschaft Handel, Banken und Versicherung (GHBV), opposition to longer hours is almost an article of faith.

The alignment against longer opening is more complex on the retailers' side. Surprisingly, the opposition includes some of the country's biggest department store groups such as Kaufhof. According to Mr Walf Ridder, the company's spokesman, the store does not think that there is any real need to stay open longer. Others point to the large number of shops outside immediate city centre areas which close early even on those once monthly Saturdays when they could stay open longer if they wanted.

Underneath the rhetoric, however, probably lies another argument, based more on competitive fears than on principle. Many large retail chains, which are expected to benefit from any liberalisation most strongly, are already open late.

Haig Simonian

Consumerism

Spending power given a boost

WEST GERMANY is perceived as a country of savers rather than spenders. Financial caution is deeply embedded in a country where wheelbarrows full of money were needed for the simplest purchases just over 60 years ago.

Today, inflation is negligible, but anxieties about its acceleration remain. Like the Swiss, Germans have a well developed sense of Angst about anything that smacks of economic instability.

Even so, the balance has been tipping ever so slightly away from the savers towards the spenders. Well travelled, well dressed, and well fed, Germans have one of the highest living standards in the world.

But the same inherent discipline, admirable to some and infuriating to others, that has brought about the country's steady post-war prosperity inhibits the development of runaway spending let alone a consumer boom based on credit.

As the rising D-mark puts a brake on exports and foreign, especially US, pressures, for more economic stimulation persist, the German Government has been basing more of its hopes for future growth on private consumption.

So far, these hopes have been fairly well justified. Tax cuts,

with more to come, have helped boost purchasing power, as have lower fuel prices. Retail sales in July were 4.5 per cent higher than the same month of last year. The savings rate, meanwhile, has been slipping.

According to the Bundesbank, it was 1.5 percentage points lower in the second quarter, at 13 per cent of disposable income, than in the first three months.

The central bank reckoned savings would continue to slip during the second half of this year. So if Germans are starting to put less money away, what are they spending it on?

Cars, for one thing. Germans always spend money on cars, says George Black, head of the J. Walter Thompson advertising agency's German operation. It's an incredible psychological symbol. It means personal freedom, hence people's toughness about speed limits.

The motor industry has certainly been enjoying a good

year after a record 1986. Altogether, there are now some 35m cars in Germany, a fifth more than in 1980, making it ever harder to keep up high speeds for any length of time. These days, congestion is becoming more common than the open road.

Sixty per cent of Germans named car driving as a free time activity in a recent poll. This was less than the proportion naming music, television, and party-going as favoured pursuits, and only slightly more than walking in a country where the great outdoors is such a strong part of the national culture. But it was far more than sports, culture, and Do-It-Yourself.

Germans have also been spending more on clothes. It is not only German women who strive for elegance. Men, too, have become snappier dressers in the last few years. In German households, a big part of the budget is set aside for holidays.

Germans are about the most travelled people in the world, aided considerably by the strong D-mark. In April-July, foreign holiday spending was 15 per cent up on the same months of last year, the Bundesbank said.

"Holidays are sacrosanct," says Black. "People especially seek the sun at Christmas." Accustomed to long holidays, Germans are travelling increasingly further afield to Sri Lanka, Mauritius, and south-east Asia. Still, it can sometimes be galling to find that a German holiday has cost considerably more than one booked in Britain.

Along with the steady rise in consumer outgoings has come an increase in advertising spending. Last year, net media income from advertising rose by 6 per cent to DM 17bn. This year, it is expected to increase by a further 4 per cent.

Though wit and humour are not wholly absent in German advertising, the entertainment value is far lower than in the US or the UK. It tends to be a little more earnest," says Black, though noting that it is hard to judge creativity in one country by standards obtaining elsewhere.

Andrew Fisher



From muesli to carrots on display

Health Foods

A market for insiders

HEALTH FOODS, for a German, is akin to metaphysics. To buy a carrot drink in Germany you do not look for a straight-forward health food shop, but for a Reformhaus or a Naturkostladen (Nature diet shop). The label on the bottle will not just list the ingredients, but describes their goodness with poetic rapture and their process in the use of refined sugar.

The group is increasing in danger of being by-passed by the ever more important ecological movement. The philosophies of environmental groups and Far Eastern gurus have largely taken the initiative from Neofarm on matters of diet and food production. This accounts for a growing number of so-called Naturkost shops, popularly known as bio-shops.

Shopping is an act of purification. Just by reading all the promised beneficial effects, half your ailments seem to vanish. Can it be otherwise when the very names of the manufacturers and their products ring of paradise (Eden) or simply of glowing cheeks (Rotebackchen)?

The German health food movement is, like the Universal Church, riddled with sect. Traditional followers like the Kneippists believe in water and herbs, while the post-war Birchener-Bennerists believe in muesli. More recent trends are linked to a dentist called Schnitzler, who does well out of home flour grinders, or to an 80 year old guru of alternative medicine, M. O. Brucker, who runs a highly successful clinic and repeats the same message in a dozen books: eat less sugar, more raw food.

"Anthroposophy" is what tens of thousands of followers of Rudolf Steiner's cosmic theories believe in and they run schools, hospitals and food, pharmaceutical and cosmetic concerns "in harmony with nature." The Seventh Day Adventists do likewise, and nowhere more successfully than in Germany. Common to them all, in varying degrees, is the stress on vegetarianism, restraints on alcohol and tobacco, avoidance of food additives and preservatives, and preference of whole over processed foods.

All these factors combine to make the German health food market an affair for insiders,

who need to be in tune with volatile trends and well-informed about conflicting interests and trade controls.

The leading umbrella organisation is the Neofarm group. It was founded in 1930 as a merger of two previous trade associations and moved its headquarters in 1953 from Berlin to Bad Homburg near Frankfurt. Membership is given to owners of approved health food shops after thorough training courses, provided by the head organisation. Shops are then allowed to offer goods labelled with the distinctive Neofarm logo. They are produced by firms which are under contract to adhere to the reform principles of the association.

What began as a venture by a few idealists concerned about people's health last year topped the DM1bn turnover mark, produced by 1,300 members who own a total of 1,800 Reform-houses.

Food accounts for one half of that turnover, special diet foods for 14 per cent, herbal medicines for 21 per cent and natural cosmetics for 30 per cent. Although the Reform shops are individually owned, the Neofarm list of goods (numbering 3,500 items) has tended to make them look uniform and to encourage chain shops in some towns. The latter, however, are clearly bent on fast selling, appealing to a mass market with discount offers and catchy displayed techniques. Others, like Heidi Mangold in Frankfurt, take pride in handcrafted wooden shelves and a passionate - some would say zealous - belief in a good cause.

In 1932 the bio-shops founded their own trade association and they have branched out into wholesome bakeries, "biological" paint and solvent factories. Most of the shops maintain a staunchly ideological stance, from the Rhine disastres, the German health food craze is driven a step further in its urge for a natural way of life - with implications well beyond the sphere of the original Reformhaus.

Gunter Kows

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WEST GERMANY 10

Coal industry

Painful slimdown looms ahead

THE BONN Government has just taken its first few brave steps towards re-organising and trimming down one of the country's most expensive luxuries - coal mining.

Once politically untouchable because of their huge production efforts after the war and because of their large numbers, West Germany's coal miners face a bleak future.

Up to 30,000 miners, 18 per cent of the total workforce, may lose their jobs in the next few years. The Government warned this month that it cannot continue to maintain subsidies to the industry at this year's DM10bn level. Mr Martin Bangemann, the Economics Minister, fumes that overproduction in the mines is running at about 15m tonnes a year, or more than 15 per cent of output.

Coal in the main German fields on the Ruhr is also getting more expensive to mine. The seams dive deeper as the miners move north. The Government, which pays the difference between what it costs to bring West German coal to the surface and the international market dollar prices has simply had enough.

It costs about DM260 per tonne to produce coal in the Ruhr, and some South African coal is on the market for under DM100 a tonne. As the D-mark has strengthened against the US dollar the problem has become much worse.

Mr Bangemann has not yet said exactly what will be done, but he probably has in mind discussions between the Government, unions and employers similar to those which recently



There are precious few old people left in West German mining to retire. In some mines, the average age is 29.

decided to cut 34,900 jobs in the steel industry by the end of 1989.

Bonn is able to set about industries like coal and steel with some gusto because the accompanying big job cuts tend to affect only states where the opposition Social Democrats are in power. Nevertheless, the coal debate will be bitter.

For a start, electricity prices may go up. In addition to the state meeting the price difference so that German users continue to buy German coal, the country's utilities have agreed to buy around 45m tonnes of coal a year.

A cut in subsidies could threaten this and a second indirect subsidy to the utilities -

they receive a subsidy, raised as a levy on electricity bills, to compensate them for burning German coal instead of cheap imported oil. This "coal penny" is currently 7.5 per cent of electricity bills and the Government wants to cut it back to 4 per cent by 1995.

Bonn will want to move as quickly as possible to encour-

age lay-offs even though it has some time available between now and 1990 when the next election in North Rhine-Westphalia, the main coal-producing state, has to be held.

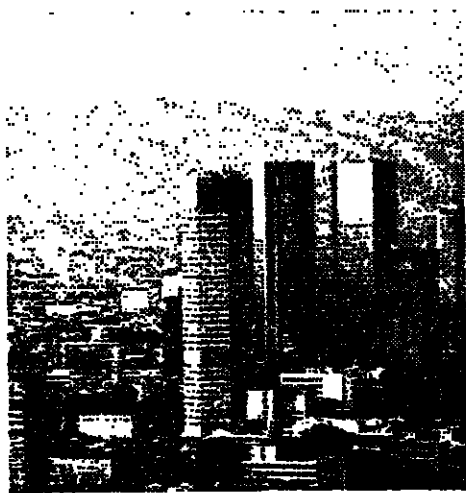
Chancellor Helmut Kohl's Christian Democrats have taken a hammering from the Social Democrats in the past two elections in the state, but great store is being put on the 1990 campaign. Mr Kohl recently appointed Mr Norbert Blum, his Labour Minister, to lead the CDU in North Rhine-Westphalia and Mr Blum knows that if he wins, he stands a good chance of succeeding Mr Kohl one day as head of the party and as Chancellor.

But if the slimming process in the mines gets messy - and the normally obedient coal miners' union has threatened to make it so - in the next few years Mr Blum is going to have a tough time of it. There are precious few old people left in the mining industry to retire off early and in some mines the average age is 29.

No doubt the political solution will be to establish a price with the unions. Bonn got off relatively lightly in the case of the 34,900 steel jobs - that is going to cost it only DM300m with the Leander and Brussels, it is hoped, producing another DM300m. But the state is much more deeply involved in coal than it is in steel and the redundancy and retraining bill will, eventually, be correspondingly higher.

Peter Bruce
Bonn

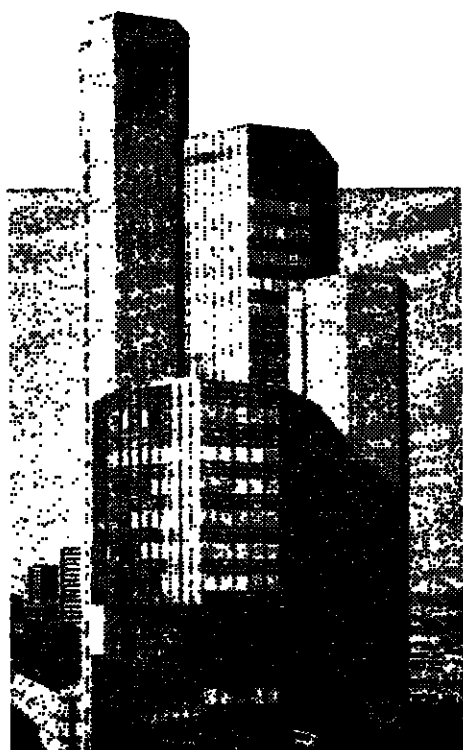
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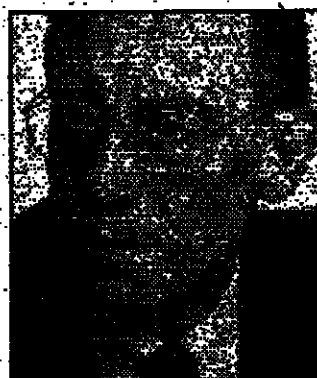
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The Daimler-Benz shake-up

Reuter at the helm



Edzard Reuter, new chairman of West Germany's largest industrial concern

"IT IS NOT as if one era is ending and another is suddenly beginning," said Edzard Reuter, just after he had been named as the new chairman of Daimler-Benz in a long-awaited board shake-up.

Maybe not, but it seemed almost like that to many. For Daimler is no longer just a motor manufacturer, and the carefully created new leadership structure took account of the far-reaching changes under way at West Germany's largest industrial concern.

Reuter's desire to play down the import of the boardroom moves was understandable, however. For much of this year, the Stuttgart-based group had hardly been out of the headlines. Employees of the diversified motor group had been clearly unsettled.

When the moves were finally announced, there was a great sense of relief at Daimler. Werner, feeling he still had plenty to do at Continental, Carl Hahn, chairman of Volkswagen, also tried to lure him away to head the Audi subsidiary and then possibly succeed him at VW. "He is a good man," says Hahn, who also headed Conti in the 1970s. "I'm sorry I was left holding the short end of the stick."

If Werner turns round the problem-ridden truck side in an industry suffering from over-capacity, he could well be the next Daimler chairman when Reuter retires in the early 1990s. "He can build a high profile in this job in the next few years, or the opposite could happen," notes Lucy. "We shall decide in five years, or whenever Reuter retires, who takes over the leadership."

Lucy's views are important, because the unions had always backed Reuter for the top job. In 1983, they had been outvoted on the supervisory board, then headed by Wilfried Guth of Deutsche Bank, which owns 28 per cent of the shares. This time, it was Auer's loss. Reuter, co-chairman of the bank, who guided the supervisory board into approving a restructured board, with 59-year old Reuter at its helm.

The other main feature of the board shifts was the appointment of Helmut Werner, one of Germany's most prominent managers, to run the truck division. Werner, 51, was chairman of Continental, the highly profitable but once ailing tyre com-

pany which has just launched a US expansion drive with a \$650m takeover of General Tire. Werner did not immediately accept the invitation to join Daimler, feeling he still had plenty to do at Continental. Carl Hahn, chairman of Volkswagen, also tried to lure him away to head the Audi subsidiary and then possibly succeed him at VW. "He is a good man," says Hahn, who also headed Conti in the 1970s. "I'm sorry I was left holding the short end of the stick."

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production, who really called the shots in the boardroom.

At this stage, it is still unclear where Daimler is headed. As explained by Reuter, the three acquisitions will help Daimler in two main ways: they will give it a closer involvement in the fast-moving developments of electronics and new materials in vehicles and they will provide new areas of opportunity, if growth in the vehicle industry stalls in coming decades.

Reuter emphasises this will be a very long process. "We have got a fairly clear idea now of where the main areas of concentration are, but here too is a development process that will never end. Perhaps the business areas we now see as the main ones will not be so in 10 years and other people will come in and develop something new."

Son of a famous post-war mayor of Berlin, Reuter has had a varied career - from mathematics, physics and legal studies through spells with Ufa films in Berlin and Bertelsmann television in Munich to Daimler, where he rose to finance director before becoming chairman. Unusually for a German executive, he is a member of the Social Democrats. This has not harmed his career, but it has certainly not speeded it up, either.

Reuter will need all his intellectual powers - he is fond of quoting thinkers like Karl Popper and Immanuel Kant - to take Daimler successfully into the 1990s. Apart from the obvious risks of branching out into electronics, household goods, factory automation, aerospace, office equipment and defence through the three acquisitions, there is also far more potential for public criticism.

In the past, criticising Daimler was seen as almost tantamount to insulting a monarch. But the group has been sniped at constantly in the past couple of years. Apart from comment over the impending board moves, it also failed recently to gain approval for a new vehicle "test" because of local opposition. Perhaps most painful of all, there were quality problems on some models.

Daimler has put all that behind it now. But its involvement in the defence sector or in South Africa means it will never be far from criticism.

Andrew Fisher

Bundespost liberalisation

A tame approach

THE ARRIVAL in Bonn at the end of World War 2 of the Federal Government has not been of any architectural worth to the city at all. Almost all the buildings have been put up grudgingly and without care. Bonn was not supposed to be the capital for long.

Arguably the worst of the lot is an enormous white block that sits on the banks of the Rhine, just a little way downstream from the Bundesstag. This is the Bundespost building.

Inside it broods the biggest posts and telecommunications monopoly in the West. It employs more than 4m people, invests around DM20bn a year, and turns over nearly DM50bn a year. Nothing moves down a West German telephone wire, nothing is connected to the end of that wire, without the Bundespost's approval.

For years, that approval has been hard - in many cases impossible - to get. The monopoly covers everything except the supply of facsimile machines and even then it has claimed a predetermined market share for itself. The Bundespost has been the only transmitter and the only supplier of equipment. Producers sell to it and it leases to consumers.

Very few foreign telephones, modems, computers or tele machines find their way into West German offices or homes

through the big white building on the Rhine. Until now, that is.

In September, a Commission, appointed by the Government more than two years earlier to look into ways to liberalise the country's telecoms market produced its findings. Though tame by British or American standards of deregulation, they were nevertheless extremely important in Bonn.

Of some 47 recommendations, two stood out. First, that the Bundespost retain its telecommunications and switching monopoly but that private enterprise be allowed to offer equipment and network services to the public. Of course, the Bundespost would be allowed to continue doing so, too.

Second, and in some ways politically more important, the Commission recommended that the operations of the postal network, which loses money, be separated from the telecoms business. Cross-subsidisation of the postal service by the telephone service should gradually be stopped.

That terrifies the three postal unions most because fewer than half the Bundespost workforce, around 200,000 people, work in telecoms but they pay the wages for the rest. Last year the postal service was fed some DM2.2bn by telecoms.

The Government has said it plans to begin implementing

the Commission's recommendations - there will of course be some watering down as the proposals pass through Cabinet and Parliament - in the middle of next year. It is a prospect that must alarm some people in the Bundespost headquarters.

Imposing competition on the Bundespost will be like trying to teach a dinosaur to do the Boosa Nova. The Bundespost has never had to compete. Marketing of services and equipment has been confined to announcements on the odd billboard and leaflets wrapped around the monthly telephone bill.

Under the Commission recommendations the Bundespost would police its conduct in the open market itself, which is probably crucial if anything is ever to be done. An interfering independent authority, such as Britain's Ofcom, would be very busy because potential network service operators do not believe that the Bundespost will charge itself as much for the use of its lines as it will charge them.

Senior Bundespost officials have never made much secret of their disapproval of telecoms deregulation in the US, Japan and Britain and their commitment to what Bonn seems about to do must be questionable.

Peter Bruce

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28/10/1987

WEST GERMANY 11

Profile: Prof Erich Staudt

Lemmings can't innovate

NOT MANY professors liken themselves to a court jester, but Prof Erich Staudt suggests the similarity.

"In the days of the king, the jester was there to make everyone laugh. But he was also the only one who could really say the truth," says Prof Staudt. "I think it's not such a bad comparison."

The professor, head of Bochum University's Institute for Applied Innovation Research, is known for his caustic comments about West German research and industry. "State subsidies for high technology lead to peaks, but then there's no connection," he says. "The Ministry (of Research and Technology) talks only of more high technology, but that doesn't pay off. There's no economic context any more if you're far ahead."

Prime examples include West Germany's billions of Deutsche marks invested in atomic energy research, or chemical companies' research for new synthetic fibres, says Prof Staudt. He suggests that the latter only pay off when smaller firms discover such new fibreglass materials make a better beer case.

By stressing the use of high technology, rather than striving to be first with a new microchip, Prof Staudt finds himself at odds with research and development officials.

"What's Japan going to do with all their megabit chips? Two years later they are almost giving them to us as gifts," he says of the fierce international competition to produce more powerful semiconductor chips.

Not surprisingly, he finds the widespread discussion in West Germany about a supposed widening "High Tech Gap" between the country and the US and Japan as looking the wrong way at the wrong goal. It is better to ignore high tech trends and concentrate instead on new untapped areas, he suggests.

The Government's Ministry of Research and Technology in Bonn is criticised by Prof



Professor Erich Staudt: "show me the pay-off on investment"

Staudt for "pushing" research into technologies where the US and Japan already have a clear advantage. The result, he claims, is a march of national research institutes like lemmings into saturated market areas, producing new over-capacities already evident for such products as butter, steel and personal computers.

"Our technology policy makers have to base their policies on this High Tech Gap. And when I'm in Japan, businessmen put their arm around my shoulder and talk about 'poor

West Germany rates as the world's leading export nation (1986: DM326bn). But the outside pressure from developments in the US and Japan is necessary "since without them, nothing happens."

Prof Staudt's institute, financially supported by Nordrhein-Westfalen, employs 14 researchers to conduct its surveys and advise West German companies. One of today's most frequent requests is for help in retaining personnel to meet the demands of new technology. Considering the heavy concentration of Ruhr area steel and coal companies around Bochum, the institute has more than enough to do.

For all his pessimism about government-led research efforts, Prof Staudt remains optimistic about West Germany's future. The virtual stop in hiring by the 13 national research centres, 59 Max Planck Society institutes and 34 Fraunhofer Society institutes which together account for 25,000 staff jobs, will be good for small to medium-sized firms, he suspects.

With the government and big industry-sponsored research centres "clogged up, we now have a latent technological potential developing," says Prof Staudt. "That makes me optimistic."

The job pressure forcing younger researchers into small to medium-sized firms should also lead to more risk-taking and trial-and-error research. Smaller firms required production and market-oriented efforts designed to pay off in increased sales.

By pointing out the need to innovate rather than copy the world's latest high-tech, the professor and his institute are hardly in the mainstream of West German research. But Prof Staudt seems convinced that "just because most people disagree with you doesn't mean you're wrong." Kings laughed at court jesters, too.

Dennis Phillips

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Dennis Phillips

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Assembling generators at KRW's Mannheim plant

Spending on research

The push for co-operation

NO COUNTRY in Europe matches the spending on research and development by West Germany and industry.

Helping West Germany become the world's leading export nation, the mechanical, chemical and machine-tool companies regularly invest 5 to 10 per cent of their revenue in research. This year such private R&D efforts are expected to total almost DM35bn.

The national government paid for another DM12bn worth of research, three-fifths of it for the Ministry for Research and Technology, the rest for the Defence, Education and Environment ministries. But Bonn officials realise that their efforts alone cannot match the spending of the US or Japan.

"The scale of today's research and technology requires co-operation between companies and countries for areas such as aviation, space and nuclear power," says Mr Josef Remberger, director of international co-operation for the Ministry for Research and Technology.

Even then, the resulting end-product "only pays off if you have a large market. So the push for co-operation is stronger for Europeans than for America or Japan," says Mr Remberger.

That "push for co-operation" will soon be evident as the Common Market decides on how to fund future plans of the European Space Agency (ESA). West Germany plans to increase government spending on space research next year by 10 per cent to DM1.2bn, one-sixth of the Research Ministry's total 1988 budget.

ESA is pushing for its manned space flight programme to include the bigger Ariane 5 launcher rocket and Hermes shuttle space craft, plus "Columbus," the European space lab

designed as part of America's planned space station. West Germany's total space research bill to the end of the century could come to more than DM 30bn.

"The question is: is it smart to concentrate so much money in this fashion?" asks Mr Remberger. In addition to the money, the three linked space research programmes would also require large numbers of scientists and researchers, perhaps limiting research in other fields, he points out. It seems likely that West Germany will support the ESA long-range space programme for all three areas, but limit the budget to a more affordable level, Mr Remberger suggests.

"We could change the programme to adapt to the financing available within a certain time frame. This might mean doubling 30 years instead of 15, or double the time ESA envisaged."

West Germany's Research and Technology Minister, Mr Heinz Riesenhuber, has said that 20 to 25 per cent of his ministry's budget could eventually go on space research programmes.

The idea does not appeal to many of West Germany's top industrialists. The Federation of German Industry in Cologne has warned against increasing funding for outer space research if it means limiting research funds for West Germany's medium-sized companies. Mr Heinz Harnisch, research director at chemical giant Hoechst, argues that funding space research is "a roundabout way" to benefit German industry.

The Government's reasoning that space-based research findings also have other applications was described by Mr Harnisch as "a somewhat adventurous acrobatic trick."

Realising the limits of nation-

al financial support was the main reason that West Germany, despite its avowed support for international co-operation, adamantly opposed a major increase in EC funding for Community-wide research programmes in 1987-91.

He sets down a stack of Research Ministry studies on the conference table in his office. One survey shows West Germany's total R&D spending is 2.9 per cent of its gross national product, followed by Britain, France and Holland in that order. At the other end of the linear graph are Greece, Portugal, Spain and Ireland, each spending far less than 1 per cent of GNP on private and public research.

More effort must be demonstrated by these countries' own industries and governments before the EC tries to paper over the R&D gap with its funds, suggests Mr Remberger. "The European Community is not a replacement for a minimal national research and development policy," he says.

On the other hand, West German officials strongly support programmes such as Esprit, which has led to the formation of hundreds of European research groups. The next five years should stress such cross-border efforts, says Mr Remberger.

"The EC money is a stimulus for co-operation. It's not to finance projects, but to bring partners together."

Other major projects, such as Geneva's European Organisation for Nuclear Research, Grenoble's European Synchrotron Radiation Facility, and the European Trans-sonic Wind Tunnel at Cologne, demonstrate an EC willingness to work to-

WEST GERMANY 12

Culture in the cities

Merchant shrines to art

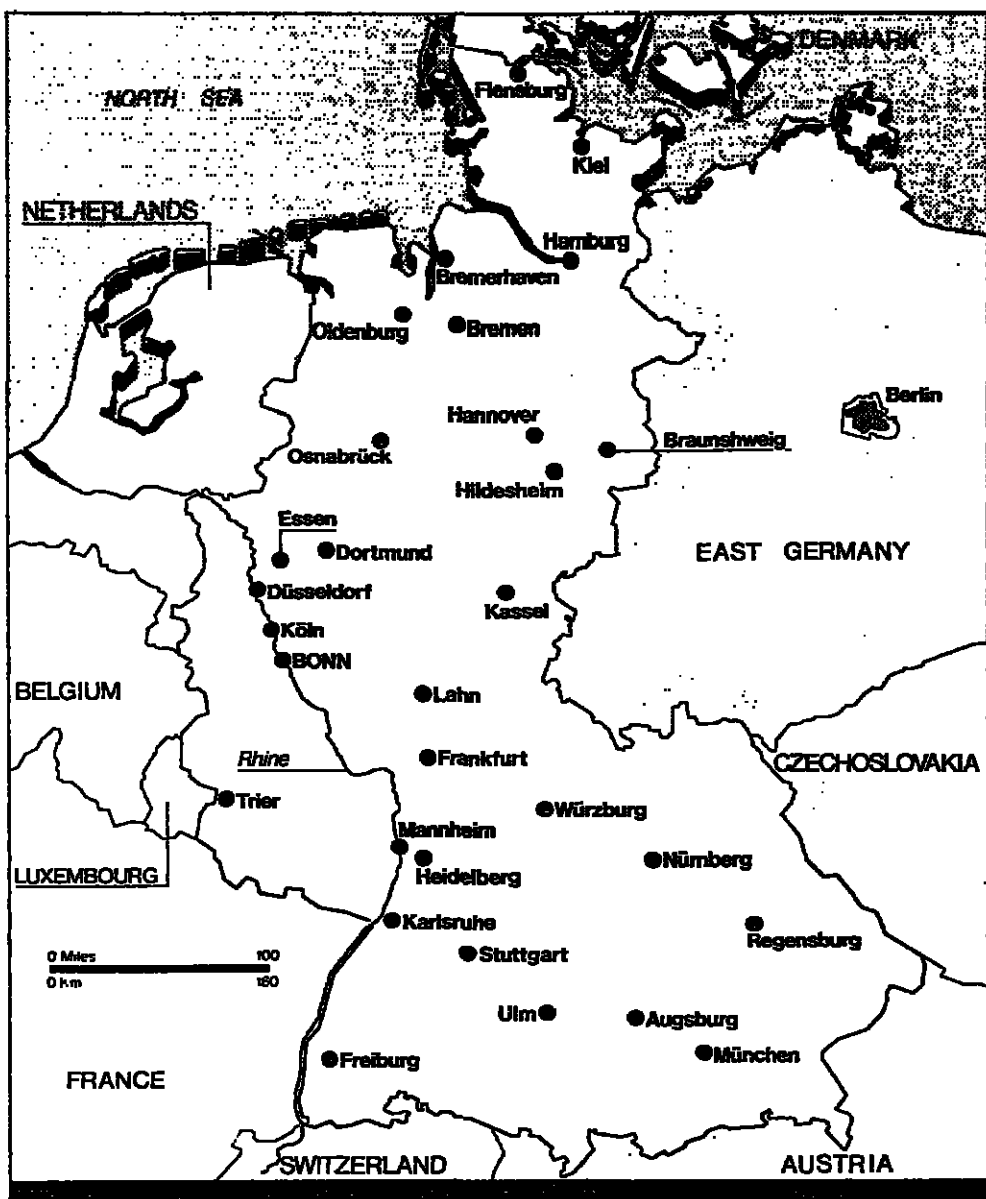
TRAVEL WHERE you may in Germany, you are never far from a masterpiece of art, that is, if you are to the princely courts of the eighteenth century, and the bourgeois philanthropists of the nineteenth, for having founded countless public collections. Blessed also be today's federal states and their cultural sovereignty for continuing to build museums on an impressive scale.

In Munich, dreams of Italy and Greece pervade the museum architecture of King Ludwig I. The Königsplatz is his Parthenon, housing the delicate temple sculptures of Aegina and classical vases behind Corinthian porticoes.

The war-ravaged Alte Pinakothek treasures his German and Italian old masters and a plethora of voluptuous Rubens canvases, while opposite, the Neue Pinakothek, now rebuilt in post-modern style, stores deep-spirited 19th century pictures of the craving for Italy and the purer Middle Ages which was engrained on the German soul for so long. If, in turn, it makes you crave for a whiff of the East, note that the same gallery is now the only one in Germany which has in recent years built up a respectable collection of Gainsboroughs, Reynolds, et al. Berlin, ever the arch rival of Munich, built neoclassical art temples in rather sterner Prussian fashion, though not many survived destruction. Most of the art treasures did, however, and they will leave you in a daze as you wander from the Olympian shrine of Pergamon on East Berlin's "Museum Isle", to Van Eyck's "Madonna in the Cathedral" or Titian's "Venus and the Organ Player" in the Gemäldegalerie in Dahle.

The great merchant cities are veritable storehouses of art. Frankfurt lines up splendid museums along the banks of the river Main, from the new and unique museum of architecture to the "Städel", founded in 1816 by a banker, unsurprisingly. At the top of the stairs Goethe reclines amid Roman ruins in Tischbein's portrait, by now a kind of icon of Frankfurt. In the centre of the city, Goethe's birthplace, though entirely rebuilt, still manages to convey a spirit of the age, especially if you extend your visit to the attached gallery of the art of the Goethe-ages. The splendidly stilted "Nightmare" by Fuseli reflects the "Storm and Stress" which Goethe left behind when he settled at Weimar. For an insight into the classical epoch inspired by the poet you could travel to the tiny little town Schlossmuseum of Oldenburg, where Tischbein in the service of the grand duke put together an array of Italian late baroque masterpieces. From there, an extracted anamorphic style of his own, exemplified in a picture of strong-bodied hunters called "The Provençers of Mar".

Cologne, never short of civic benefactors, now has its very own museum by the cathedral, named after Wallraf and Richardt, 19th century collectors of seemingly innumerable Goth-



ic altarpieces of the Cologne school and many delightful Dutch landscapes, and after Ludwig, who packed it to the roof with Pop art and Neue Wilde. You might recover your stamina on a boat trip down the Rhine to Düsseldorf, where the centuries-old name, Städtische Sammlung of North Rhine Westphalia is not only sports a much debated piece of modern museum architecture, but also a hand-picked cross-section of modern classical masters, from choicest Gauguins and Klee to a gripping wartime-vision of Max Beckmann. A visit to the similarly orientated Folkwang Museum in Essen could logically follow on from there.

No Ruhr city nowadays wants to be without an attractive new museum, though the quality of the architecture does not always match that of the collection. Try Moenchengladbach for instance, or the Clemens Sels Museum next to the old town gate in Neuss, where collecting in the 1950s concentrated on

German "Nazarenes" and English Pre-Raphaelites. Hamburg's Kunsthalle is the place to go for an insight into Northern Romanticism, found in foggy sea and mountain pictures by Caspar David Friedrich and the contrived innocence of Runge's stolidly symbolical "Morning". The Kunsthalle's most celebrated director, Alfred Lichtwark, commissioned Vuillard and Bonnard to paint scenes along the still pleasant Alster river. It's a short hop on the train to the unsuspecting city of Laubach, which seems to have turned itself into a museum, including one of its brick-gothic churches housing the luminous "Resurrection of Lazarus" by Titoretto.

The former court cities of Kassel, Darmstadt and Karlsruhe seem to have fallen into oblivion unless stilled by insurance offices, high courts and provincial governments, but they maintain their lay-out centred on palatial residences, housing rich collections.

Schloss Wilhelmshöhe in Kassel has some of Rembrandt's most darkly glowing canvases as well as Titian's enigmatic "Portrait of a Duke".

The Karlsruhe Schloss flows over with woodwork, porcelain and other crafts and in the Kunsthalle you will be amazed to find an impressive modern classics collection financed from the proceeds of the state lottery. Darmstadt, which has on the Mathildenhöhe something of an art nouveau city, also keeps delightful artefacts of that floral period in its Landesmuseum.

Art Nouveau carved a corner out of the baroque chess board pattern of nearby Mannheim for a fountain square and the Kunsthalle, where in what has been a necessarily over-selective art trail through Germany, you can steal a hushed glance at Cézanne's "Smoker" and Manet's coolly observed "Execution of Emperor Maximilian of Mexico".

Gunter Kowa

The German language

Spread of Deutschlish faces ein reversal

WEST GERMANS have long been used to an invasion of foreign words into their language, and even take a certain pride in it. Street-corner stores selling bread or wine these days are considered a great deal more chic if they are called a *Brotshop* or *Weinshop*.

An executive is now called on to manager his business and knows only too well that he will become successful as *der Boss* only if he gets right *das Marketing*. If he runs into *ein Setback* it will be very little use simply telling *der Board* to use the somewhat flippant Anglicism in ever greater use, that he is *sorry*. He could simply end up *fired*.

Is the tide, however, now starting to change? There is as yet no hint of any official drive against foreign words and idioms of the kind sporadically launched, with very little success, by French governments in recent years.

But the Bonn Government has woken up to the danger that, with the progressive erosion of the language, fundamental parts of the German cultural edifice are being chipped away.

In the immediate decades after the war, that did not matter so much. Indeed, it can be said that Germans opened their arms to the new foreign glossary, above all Americanisms, to portray a mood of modernism and help wipe away the overblown and finally hideous nationalism of the Third Reich.

This has now changed. Mr Barthold Witte, the urbane head of the cultural policy department of the Foreign Ministry, says that growing interest in the preservation of the German language reflects "a process of rediscovery of national consciousness".

The Government's campaign against the deterioration of the language is fought on both a domestic and an international front. It reflects not so much linguistic pedantry as the belief that a thriving language with a foothold abroad can be used as an instrument of foreign policy.

On the one hand, officials like Mr Witte are alarmed at the pro-

gressively decline of German language teaching standards in schools in the Federal Republic. Partly a result of the increasing importance of technical subjects in school curricula, this has contributed to falling precision in German grammar and sentence construction, particularly among young people. A counterpart is increased sloppiness and use of meaningless *Amtdeutsch* (bureaucratic German) by politicians and other public figures.

Following the post-1968 education reforms, it was thought in the 1970s that one didn't have to bother about the language, says Mr Witte. The Government is now trying to reverse the process. Bonn's manoeuvring room is limited by the country's federal structure which gives the *Länder* control over education. But a conference of Culture Ministers from the *Länder* fi-

nally agreed at the beginning of this month, after two years of discussion, to upgrade the teaching of German as part of restoring the importance of basic subjects in school curricula. On the foreign front, Bonn is mounting an increasing effort, if not to improve, at least to stabilise the use of German as an international language. Of the

en German language teaching abroad. One sign of the new mood is that the Goethe Institute, with 135 foreign offices the chief instrument for propagating German culture abroad, has just been given permission to open up in Peking. It will be the first such foreign cultural institute to do so.

But is it all too late? Around 15m young people are estimated to be studying German in schools abroad, and 1.4m high school students. In 1979 the respective figures were 16m-17m and 1.3m.

The Foreign Ministry classifies as "falling, stagnating or unchanged" interest in learning German in most important industrialised countries, although there does seem to be a modest German language revival in some southern European nations such as Spain, Portugal, Yugoslavia and Turkey.

The new rapprochement between East and West Germany, though too late to enable German to become an official language of the United Nations (a chance missed in 1973), could open up new intriguing possibilities of co-ordinating promotion of the German language abroad.

Meanwhile, it is up to the politicians to give a lead - and their example at the moment is not very encouraging. The joint military entente, for instance, between France and West Germany is doubtless of great significance.

But President Mitterrand and Chancellor Kohl communicate only through an interpreter - and their top officials speak to each other not in either French or German, but in English.

David Marsh

Peter Ludwig is Germany's most conspicuous art collector

The chocolate tycoon with a controversial taste

A MAN whose presence it is difficult to overlook, in more senses than one, Peter Ludwig is, at 62, Germany's most conspicuous art collector. With his stout and portly figure and mildly patronising manner, he looks rather like the archetypal *Wirtschaftswunder* magnate. Indeed, he is the head of a leading confectionery concern.

But in a dozen art museums in Germany, including some in the East, as well as in Basel and Vienna, Mr Ludwig is there with gifts, loans and foundations. Cologne has a vast new museum named after him, right next to the cathedral.

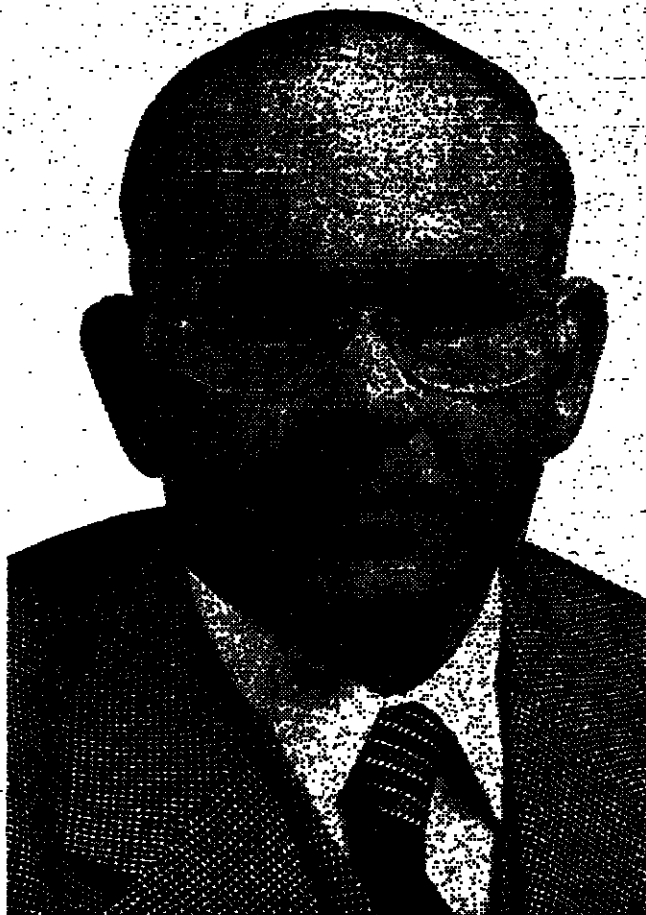
The centre of his operations is Aachen where, needless to say, there are museums bearing his name. Mr Ludwig was in fact born in Koblenz in 1925 into a family of industrialists with links to the Klockner steel dynasty, and he studied the history of art in Mainz, graduating with a doctoral thesis on Picasso.

When he married one of his fellow students, Irene Monheim, in 1951, she brought with her the wealth of a family of chocolate manufacturers who owned the "Trumpf" factory in Aachen. The couple shared an interest in art collecting. Indeed, Mr Ludwig likes to talk in the plural and to stress his and his wife's academic background as a "sound basis for art collecting, which we always do jointly."

The Aachen factory meanwhile grew into an international concern which both families sold to Jacobs-Sachard last year, with the couple retaining the German brands in 100 per cent ownership. Currently the renamed Ludwig Schokoladen GmbH has a turnover of DM550m and about 1,200 employees.

The Ludwig art concern grows by hundreds of objects each year, financed from the family fortune and presumably also by some of the company profits, but Mr Ludwig declines to specify any sums. That habit seems to have raised suspicions with the fiscal authorities - an investigation for possible tax evasion is under way.

Otherwise, he is only too pleased to talk at length about the history and spirit of his collector's drive. There is none of the obsessive secution of a Paul Getty or the groomed ana-



Peter Ludwig: benefactions to more than a dozen museums

city of a Thyssen-Bornemisza. "And of course, my financial means bear no comparison to theirs," he says. The collection began conservatively with ancient pottery, illuminated manuscripts, pre-Columbian figures and classic porcelain. In the 1960s the Ludwig discovered pop art for themselves and brought back from New York canvases by Rauschenberg, Johns, Liechtenstein, Weselmann and others. When these pictures went on show, Cologne negotiated with the Ludwig and snapped up the lion's share by promising to build a museum.

As the list of benefactions

grew, Mr Ludwig was showered with civic medals and honorary degrees. But opposition rose up with a vengeance when he suggested creating a "National Art Foundation", mingling his collection and public money to assist museum funds. Fears by museums that Mr Ludwig might force his cultural taste on them helped to thwart the idea in Germany, but it made more headway in Austria, where the Ludwig have in the Aachen headquarters their own, high-minded "Foundation for Art and International Understanding", funded with DM27m.

Mr Ludwig maintains that he

munally at large by placing his collection at the disposal of museums. There are never any strings attached to any donations; that museums were built for them was the decision of the cities concerned. I refuse all financial favours, nor do I influence museum policies. But there are persistent rumours that he did push through certain appointments at least in Vienna (while the gallery director at Cologne distances himself from Mr Ludwig on various counts). Critics also call his judgment into question and lament the overcrowded display in the Cologne museum.

Mr Ludwig's self-professed "art mission" sailed into troubled waters when he toured the Soviet Union, Bulgaria and East Germany in the company of state officials buying up approved art. "We in the West have ignored this kind of art too long," he argues, but opponents have gasped at his co-operation with the authorities, leaving the dissidents out in the cold. Some critics have it that the chocolate concern arranged Eastern bloc contracts by this kind of cultural diplomacy, a charge which Mr Ludwig strenuously denies.

Even more problematic are Mr Ludwig's recent public statements on Nazi art. A large shipment of this embarrassing stuff has been returned to German museums from America, but has gone straight into security vaults. Mr Ludwig has called for free access. "Let the public form its own opinion," he says.

He sees nothing inherently wrong in "official art" and does not accept that former Nazi propaganda is implicated with guilt. The critics finally put him in the doghouse when he and his wife had their portraits sculpted by 86-year-old Arno Breker. Breker was one of Hitler's favourite artists, glorifying the master race in muscular glands. "He was never a committed Nazi; he did what he was told. In Paris he was a friend of Cocteau and Matisse. It is time to come to terms with that period, bad enough as it was."

Peter Ludwig has progressed from being a major benefactor of museums to becoming a highly political figure in German cultural life.

Gunter Kowa

Illustration: H. Edelmann



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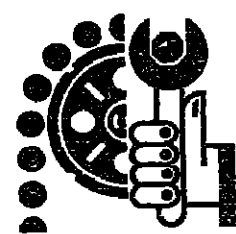
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SECTION IV

FINANCIAL TIMES
SURVEY

Producers have been working hard to meet demand for the metal but are finding dramatic price shifts

hard to live with. Their fear is that the market could slip into cycles of glut and shortage. Nick Garnett reports.

Plant back on stream

THINGS HAVE certainly been going the aluminium producers' way during the past year. The price of raw metal has rocketed, stocks have fallen and a lot of mothballed and so-called 'swing plant' capacity, especially in the US, has been brought back on stream.

This is putting an unpleasant cost squeeze on downstream fabricators. But at first sight it looks like nothing but good news for the big primary aluminium companies, now beginning to see the benefits in their bottom line profit and loss figures.

Before the price volatility of last week, the jump to a Metals Week price of 86 cents per pound at the beginning of this month was against 56 cents a year ago was nothing short of dramatic.

But many in this global industry believe the aluminium business could be living on another knife edge of instability which has plagued it for so long.

"The key focus is volatility," says Tony Bird, the London-based metals analyst. "Prices have been much more volatile in recent years. That increased volatility will continue and might get worse. There is a serious danger that the industry will get sucked into a boom, slump, glut and shortage cycle that it just cannot get out of."

From the outside, the aluminium industry looks very orderly.

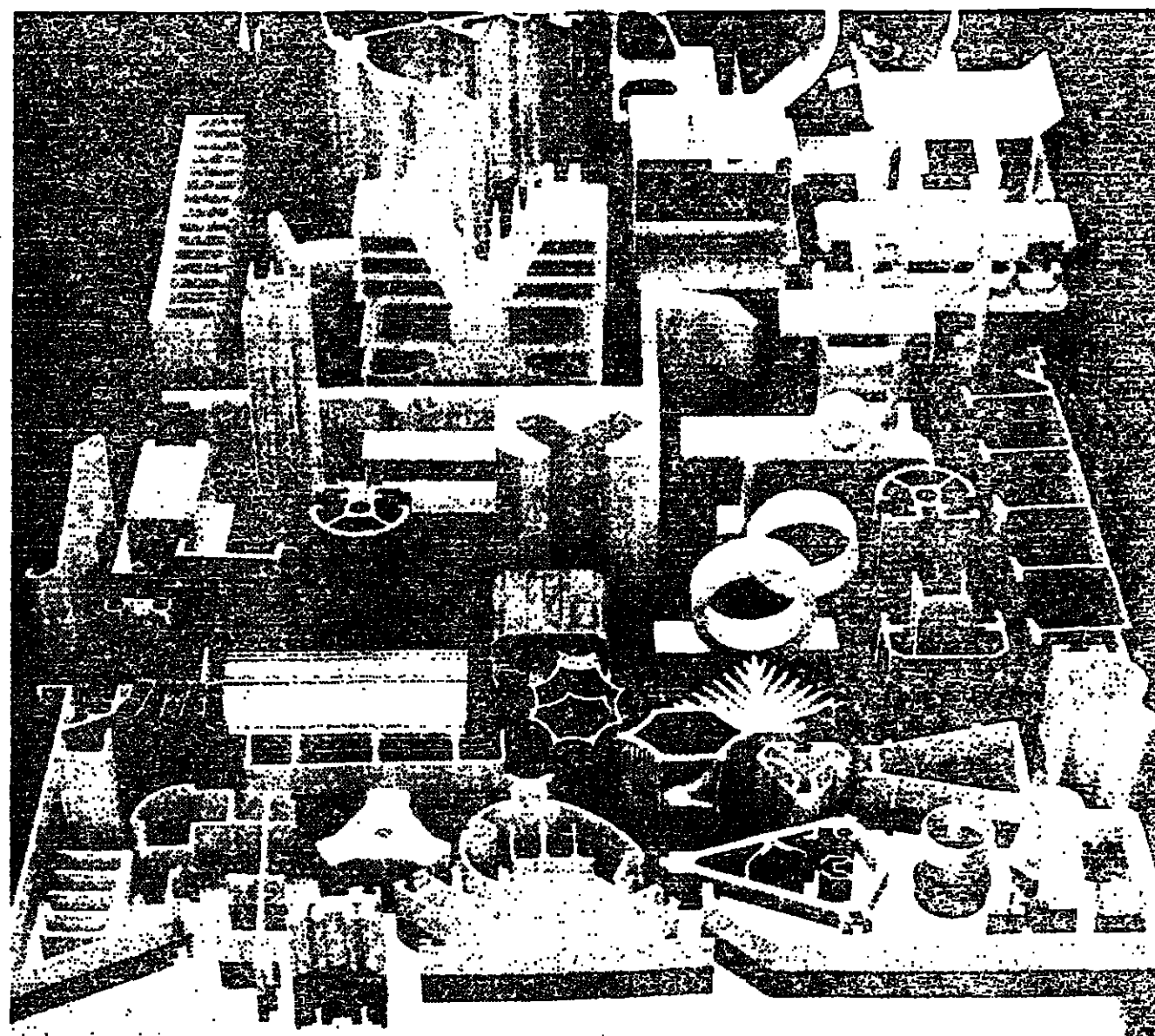
Demand in terms of tonnage is growing steadily if rather slowly at a few per cent per annum. Its products destined for a wide range of applications from beverage cans to construction, car engines and aircraft components. Total production outside the Communist bloc is expected to be about 12.8m tonnes this year.

Large amounts of capacity were shut in the late 1970s and early 1980s but new and efficient potlines are coming on stream. New smelters include the Angul plant in India, Portland in Australia and Belem, Brazil.

The long-term decisions on closing, re-opening or building new smelters though have always been tough ones. This was underlined only this month when Alcoa announced it was restarting part of a smelter in Texas which it had earlier announced would remain closed.

Observers who see the present conditions in the industry as unsustainable believe a number of factors have been pushing aluminium in one direction and are bound to store up trouble.

These include the increasing influence of the London Metal Exchange, which tends to magnify the effects of excess demand or supply, and the variable power contracts in the US. By tying power prices to aluminium prices, these contracts



Aluminium

can help smelters but they also make their owners potentially less responsive to cyclical demand changes.

Two trends which have emerged over the past few years continue to affect the industry. North American plants, once by far the highest-cost smelters, are now much more in line with the rest of the world. The marginal, high-cost facilities are to be found, if anywhere, in Continental Europe.

This is particularly so for West Germany where the position of VAW, its indigenous smelting company, looks increasingly difficult.

At the same time, the position of Alcan and Alcoa remain secure at the top of the tree but the eight or so aluminium companies below them continue to jockey for position with the younger companies continuing to gain strength.

As part of these realignments, Alcoa, which last year said it was aiming to reduce its dependence on the metal from 85 per cent then to 50 per cent by the middle of the next decade, seems to have changed its tack.

Mr Paul O'Neill, the 51-year-old outsider who took over as chairman this year from Charles Parry, has made it clear that improving the company's profitability is the priority rather than diversification.

While acknowledging the value of moving into fibre optics, ceramics and plastics packaging as Alcoa has done in recent years, he has set a goal of achieving a 15 per cent return on investment, about double what Alcoa is managing right now.

Kaiser Aluminium which recently fell under the control of Alan Clore, the British investor and is now emerging from a long spell of losses is continuing to reshape and reduce its businesses.

In the past year or two it has sold its Voerde aluminium smelter in West Germany to Hoogovens and has reduced its stake in the Anglesey smelter by selling shares to RTZ. It has also opened discussions on the sale of its quarter share of Hindalco's big smelter at Renukoot, India and is looking for possible partners for two of its US rolling mills.

However, Kaiser's competitors do not believe this is a full-scale retreat from aluminium. Kaiser has been divesting more of its non-aluminium businesses and has given no sign that it wants to give up its two US primary smelters.

Alusuisse is still on the path of reducing its smelter capacity, trying to reduce its cost base by

removing older and less efficient capacity. No longer interested in being one of the bigger producers of primary metal, the trouble for Alusuisse is that whatever is left after this closure programme is still relatively high-cost capacity. The company though was in the black in the first half and is predicting a profit for 1987.

It closed half of its smelter at Chippis in Switzerland this year, keeping the other half running, at least while the metal's price holds up. It has also reduced its stake in a Norwegian smelter at Husenes.

Alusuisse has also indicated that it will not be involved in the building of new smelting capacity in Iceland where it owns the Isal plant. The Icelandic government is considering building a new 200,000 tonnes smelter which would tap into the Isal infrastructure.

Last year the Swiss company extracted itself from the Ormet smelter in Ohio and this year has closed a third of the capacity of its Rheinfeiden smelter in West Germany.

Hydro of Norway, the real growth company in aluminium in the past couple of years, appears now to be in a consolidation phase. Its purchase of ASV of Norway and last year's acquisition of much of Alcan's European extrusion plants made it Europe's largest aluminium producer and one of the continent's biggest extruding businesses.

The Commodity Research Unit, the London metals analysts, believes that welding these businesses together could take up to four years.

Meanwhile, Norsk is still showing its acquisitive streak, seeking a share of the Worsley alumina refinery in Australia.

Norsk traditionally buys alumina on the spot market but with the current price changes flowing through the industry, analysts believe refinery ownership would be a good move for Norsk.

Reynolds of the US is continuing to spend a lot of money on downstream activities, including its can lines. It has also just installed its first commercial-scale casting plant for lithium alloys, a facility which Alcan also has and which is now taking the aluminium industry slowly, if surely into new high tech areas.

At the downstream end, extrusion continues to make ground as a consumer of primary aluminium as it has done for nearly ten years.

Mr John Bridgeman, managing director of the extrusion division of British Alcan says extrusion now accounts for 30 per cent of primary consumption. This is still well behind rolling which probably accounts for 50 per cent of primary consumption.

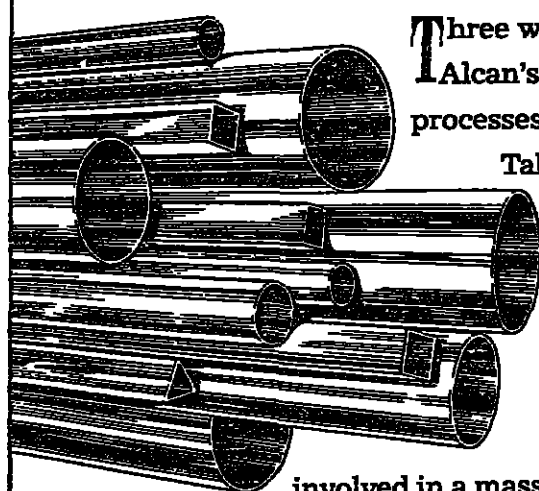
But aluminium has a tough battle on its hands for new outlets.

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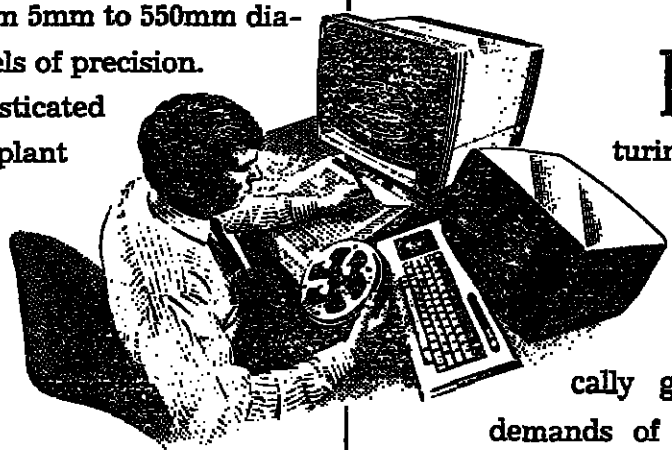
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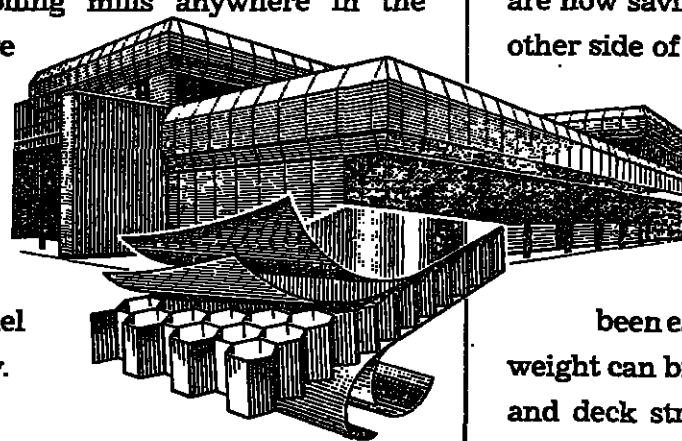
Three words that sum up British Alcan's approach to its products, processes and markets.

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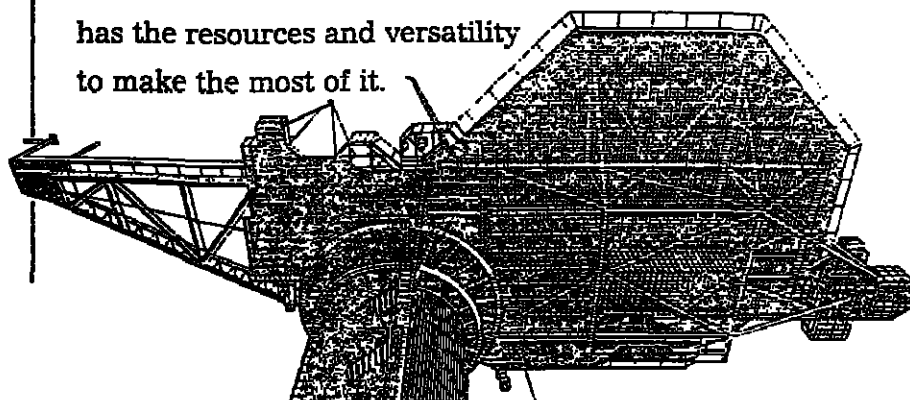


But apart from renewing and improving our existing manufacturing capabilities, we believe that it is important to explore and develop new markets for our materials. For example, we have created a new division specifically geared to meeting the exacting demands of aeronautical engineers - Alcan Aerospace. This division will direct the efforts of all British Alcan companies involved in aerospace. Already a world lead has been established with

LITAL, Alcan's brand name for aluminium lithium alloys. The world's first successful Al/Li alloys, they are substantially lighter than other aircraft alloys and they are now saving weight in aircraft, both here and on the other side of the Atlantic.

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ALUMINIUM 2

Worldwide demand

The value of swing capacity

SMELTERS worldwide are working at almost full capacity trying to keep up with demand. Indeed, some producers are now bringing on capacity that had already been totally written off in the belief that it would never restart and they could be said to be producing at more than 100 per cent of their rated capacity.

Alcoa and Kaiser were the latest to join the restart syndrome earlier this month with the reactivation of the Rockdale smelter (Alcoa-owned, 105,000 tonnes/year capacity) and a half polline at Ravenswood (Kaiser-owned, 41,000 tonnes/year per polline).

High prices and little sign of an end to current high levels of demand are prompting companies to reappraise their restructuring plans, set in motion as recently as 1985 in the case of Alcoa which aimed to close permanently 25 per cent of its smelter capacity.

A great deal of time is spent in the aluminium business identifying those smelters that might be described as "swing capacity", liable to swing out of production when prices fall and back again when they rise.

One reason swing capacity is so important is the accepted wisdom that primary aluminium ingot prices must bear some direct relationship to the price at which swing capacity is viable. The rest of the industry can plan its future on the basis of the swing capacity price range.

If, for instance, there happened to be 1m tonnes per year of smelter capacity available to come into operation at prices above 85 US cents/lb, that would be assumed to be the natural floor for the market and nobody would build a smelter in the hope of continued prices above 85 cents.

If there was another 1m tonnes of capacity which must close at prices below 60 cents, that would be said to be the bottom of the market, unless demand dropped dramatically. So there are essentially two categories of swing capacity, in a rising market those smelters which might swing into production and cause over-supply are crucial.

In a falling market, they will close first, and then, of more importance are those smelters, still high up on the list of relative costs but not quite at the top, which might swing out and leave the market short. In theory, the presence of swing pro-

Growth Rates in Aluminium Consumption, 1982-86

	Consumption (thousand tonnes)					Average annual growth rates (% per annum)
	1982	1983	1984	1985	1986	
Major economies						
North America	3847	4456	4854	4645	4576	-1.2%
Western Europe	3552	3733	3938	3959	4155	+1.0%
Japan	1639	1901	1744	1816	1884	+0.8%
Australia	236	285	297	318	272	+1.8%
Total of above	9474	10,345	10,861	10,738	11,189	-0.1%
Other economies	1398	1659	1721	1843	2198	+7.1%
As a % of MSW	12.9%	13.8%	13.7%	15.3%	16.0%	
Non-Socialist world	10,872	12,004	12,582	12,881	13,325	+0.8%

Source: International Aluminium Institute

ducers should define a range within which the market will operate and should ensure an average position of balanced supply.

However, some aluminium producers are beginning to question the importance of swing capacity as an indicator of market balance.

The reason is that for some years all major metals prices, not just aluminium, have been seen to be production driven, a legacy from the 1970s when minerals shortages were being predicted and oil profits were used to build up metals capacity.

In the event the shortages never materialised and the resulting over-capacity has been more important in the metals markets than any factors on the demand side of the equation.

Until now, that is. The aluminium price is at seven-year highs, and almost daily breaches yet another chart barrier. Yet the production industry is operating at or close to capacity and cannot cope, by its own admission, with demand.

For example, aluminium window frames are in big demand in Japan where housing starts are up, stimulated by efforts to spur the domestic economy. The aluminium beverage can is making rapid gains in the Far East and continues to increase market share in Europe and, to a lesser extent, in the US where it originally took off.

The problem facing the producers is not whether swing capacity will come back on stream and force prices down; that is simply not enough around demand levels, but whether it should affect long-term investment decisions based on current demand and current

prices.

With an ingot price above 80 cents the capital costs involved in putting in new capacity can be recouped. The producers must decide whether the price will stay high.

Interestingly, it could be that there is still uneconomic capacity in operation - producers who will not be saved even by the current rampant bull market.

When next year's rash of company reports comes out of detailing 1987 results, most expect to see profits for the North American producers, and of course for the South American companies. But Europe could be a different story.

Aluminium is a dollar-denominated market, and high dollar prices do not necessarily translate into such spectacular gains in local currency terms. Aluminium is still pressing ahead with a planned reduction of primary capacity.

France's Pechiney has already cut domestic capacity and any aluminium profits are likely to come from offshore projects, according to most analysts. British Alcan professes itself "not unhappy" with current prices, but cannot be anything like as happy as its Canadian parent, Alcan.

In short, the industry would not be surprised to see cuts in European capacity, particularly on the Continent. Those cuts would be more than likely compensated by increased capacity in Venezuela, which is aiming to install some 2m tonnes/year of capacity under an investment plan already under way.

However, in a report published earlier this year, UK-based analyst Anthony Bird forecast that the existing plans for new smelter capacity will not

be sufficient to meet demand in the 1990s. His prediction is taken seriously by the majors in North America, who would dearly love to install more capacity but remember only too well burning their fingers after the last round of investment in capacity.

There will be no more big projects in North America. From now on we will build in phases, 50,000 tonnes at a time and testing the market as we go. The days of a million-tonne project are well and truly dead, asserts one of the majors.

In any case, some producers suspect current prices cannot last. There is a time lag between high ingot prices and high product prices. When the product prices catch up, the market faces its first real test of consumer resistance, and producers believe products will catch up by the first quarter of next year.

There are other short-term factors keeping prices high. Alcan is negotiating labour contracts in Quebec, Alcoa is negotiating at Intalco. About 500,000 tonnes of capacity is therefore operating under the shadow of potential labour disruption and the market has assumed the worst.

If no strikes materialise, and Alcan points out it took eight strike-free months to negotiate its labour contracts in Quebec during the last round of talks, then prices could fall.

Droughts have reduced hydro power and cut production in Brazil and Indonesia, affecting maybe 100,000 tonnes of production this year. If the rains come, there will be more metal available next year.

In the shorter term, prices could fall back because of these production factors. But the underlying trend away from production-driven to consumption-driven prices suggests the price does not have so far to fall before it hits the safety net.

The Bird forecast haunts the producers who are keen to show themselves to be reliable long-term suppliers. There may still be some bloodletting among the high-cost producers in Europe, but elsewhere the difficult era of capacity cut-backs seen earlier this decade should not be re-enacted. What is more likely is a difficult period of heart-searching before capacity is increased.

Martin Abbott

Martin Abbott is Joint Editor of Metal Bulletin.

Power costs

The utility of trigger prices

ALUMINIUM is very much an energy product, and power costs are the most significant factor in most aluminium producers' overall cost structure. It was without doubt the high cost of energy in Japan that forced the year total permanent closure of that country's smelting industry in the last three years.

Raw materials costs - setting aside power - and labour costs have been hardly significant in determining which sectors of the world aluminium industry have survived.

In the case of the Japanese smelters, for instance, average power costs were around 550/kwh. In the US, the figure is nearer 240/kwh and in the power-rich Gulf states 30/kwh is the norm.

It is hardly surprising given the importance of power costs to producers that aluminium smelters worldwide have sought to find a way to reduce not only consumption, but also the amount they pay for their power supplies. Variable power rate agreements have become the common means of containing costs.

In a typical power rate agreement a smelter will agree with its power authority to pay a minimum price for power, with that price being linked to the price of primary aluminium. As the aluminium price rises above the trigger point, the price of power rises, and some agreements include a maximum power price linked to a second aluminium trigger price.

The trigger prices agreed are usually adjusted throughout the life of the agreement according to a pre-arranged formula designed to deal, even if crudely, with changing cost burdens at both smelter and power utility.

There is general consensus as to the reason variable agreements became so popular this decade - it is a result of about 25 per cent of world smelter capacity. Robert Goldstein, of the Commodities Research Unit, summarised the reason in a presentation to a Metal Bulletin aluminium conference in San Francisco last year.

"The answer lies in the economic circumstances in which a smelter's aluminium export capacity has been combined with a surplus power generating capacity in many regions of the world."

A clear case of mutual back-scratching. If the smelter, which mostly would not have been viable without cut-price power, were to shut down then the utilities, which were having trouble selling their power anyway, would be left with even more capital-intensive capacity idle.

Most of the agreements have been concluded in North America, including the Bonneville power project in the north-west Pacific region of the US and Big Rivers power area in Kentucky. Some of the smelters involved have become aluminium swing capacity. The Dallas, Goldendale, Vanalco and Meade.

The question that perplexes the aluminium industry is just how far variable power agreements have distorted the shape of the industry through encouraging volatility in prices.

Those who fear volatility suggest variable agreements allow smelters to react quickly to changing prices, bringing on or shutting down pot lines which otherwise might have been dis-

mantled, and by turning into the market at short notice causing prices to react equally quickly. The alternative, they suggest, would be for a gradual rise in prices to make new investment attractive and cause new capacity to be built to cope with the implied extra demand. A fall in prices, meanwhile, would cause high-cost capacity to disappear permanently and allow the market, and prices, to find a new balance.

It is suggested that the price gyrations expected as a result of variable agreements would not occur if the producer sector were less able to respond "overnight."

However, events over the last 12 months lead to suggest variable agreements have not occurred. It might have been in part the saviour of aluminium as an industrial material. Producer prices for aluminium ingot are currently around 84 US cents/lb, and the London Metal Exchange is trading around \$1,900 per tonne, the highest prices seen for over seven years.

Major producers have been through their euphoric phase and are now beginning to worry. If prices rise much further they could start to lose markets to other, cheaper materials such as plastics. But the producers are at a loss to know what to do. They are working flat out, they have little inventory, and new capacity started now could not be on-stream for several years.

The position could only have been worse without the existence of capacity protected by variable power agreements, capacity which might otherwise have been dismantled as recently as two years ago when the outlook appeared to be grim.

As for the current volatility, which in all one direction it is not a contradiction in terms, it can hardly be blamed on variable power rates. The rapid growth of aluminium demand for beverage cans, particularly in the Far East, coupled with the foreseeable but somehow underplayed collapse of the Japanese smelting sector, has been a real factor.

The significance of the emergence of large players in the al-

World production of primary aluminium

		1976, 1977, and 1980-1986									
		(1000 tonnes)									
		1976	1977	1980	1981	1982	1983	1984	1985	1986*	
North America	Canada	682	878	1,086	1,116	1,070	1,094	1,223	1,282	1,363	
	US	3,007	3,519	4,854	4,488	3,275	3,363	4,093	3,500	3,039	
	Total	3,689	4,397	5,940	5,604	4,345	4,457	5,316	4,782	4,402	
Africa	Cameroon	52	52	43	65	70	77	73	82	82	
	Egypt	113	143	180	142	141	140	173	179	175	
	Ghana	113	143	180	142	141	140	173	179	175	
	Total	278	338	403	347	352	357	423	440	432	
Latin America	Argentina	—	22	133	134	141	136	138	140	151	
	Brazil	56	121	280	256	239	401	455	549	752	
	Mexico	84	40	43	43	41	40	44	43	45	
	Total	140	183	456	434	421	576	627	736	948	
Asia	India	—	116	126	130	171	172	177	176	178	
	Japan	161	167	185	217	210	205	268	267	258	
	Korea	—	46	16	13	13	13	13	13	13	
	Total	161	269	327	356	394	423	453	456	449	
Western Europe	Austria	90	88	94	94	94	94	98	94	93	
	France	381	383	432	436	380	381	342	283	322	
	Germany	88	135	146	146	135	136	136	123	124	
	Total	559	606	672	676	609	611	576	500	539	
Oceania	Australia	206	214	304	379	381	476	765	882	882	
	New Zealand	—	109	158	155	167	220	243	244	234	
	Total	206	323	462	534	548	696	1,008	1,126	1,116	
Total Western World		8,055	9,887	12,785	12,456	10,737	11,078	12,744	12,933	12,239	
Eastern Bloc	China	180	300	350	350	370	400	425	425	480	
	Czechoslovakia	40	43	58	58	58	58	58	58	58	
	East Germany	60	60	60	60	60	60	60	60	60	
	Total	280	403	468	468	488	518	543	543	600	
Total World		10,301	12,636	16,051	15,682	13,924	14,225	15,921	15,466	15,553	

Data from International Aluminium Institute, Metal Bulletin and World Bureau of Metal Statistics

*Some figures subject to revision.

Figures may not add due to rounding.

E=estimate.

aluminium options markets is not yet fully understood but is used as a scapegoat by many for the volatility in prices. Some analysts believe there is a risk of private and institutional funds into metals, with aluminium and copper proving popular, that would also contribute to volatility.

In fact, the price of aluminium has risen so far that many critics of variable power

agreements understood by volatility is barely recognizable now. The current price of aluminium is about \$800 higher than it was at the beginning of this year.

In other words, the smelters are paying the rate they would have been paying without variable costs, and the price will have to fall a long way before they could be said to be depending on their variable agreements for survival again.

It is hardly surprising then that at least one major North American producer reports it is "having a damn hard time" trying to interest utilities in new variable power agreements for either new capacity or existing capacity so far not covered by agreements.

Even if it succeeds, trigger prices are likely to be based on current aluminium prices, making the deal less attractive to those who foresee prices falling back significantly in the future.

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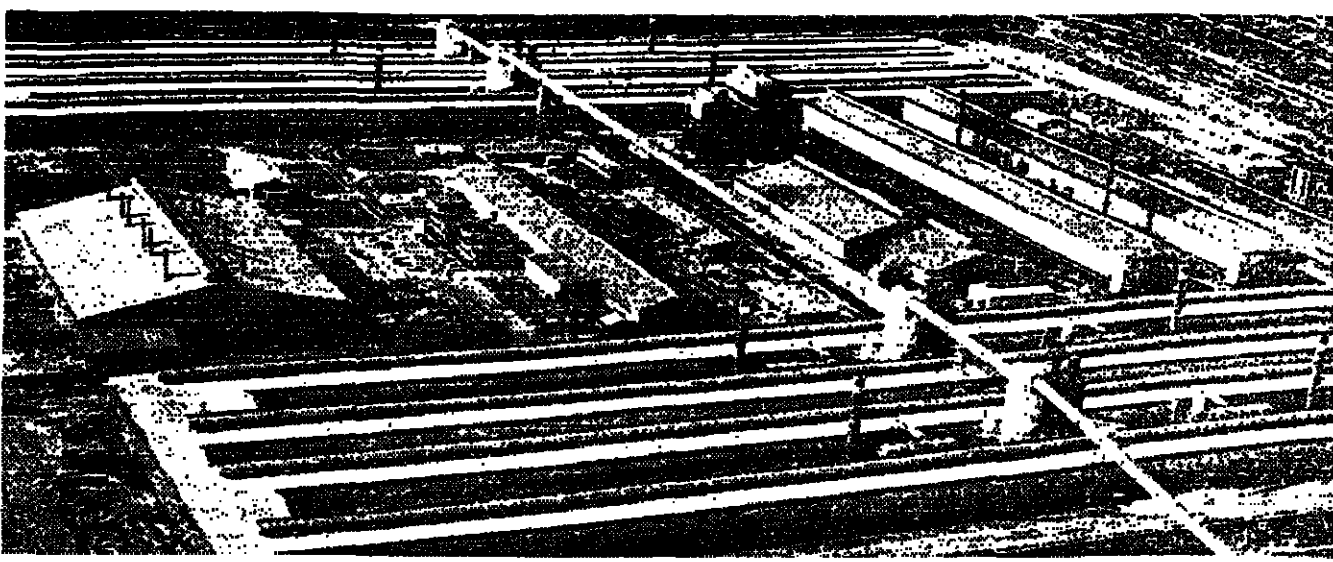
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ALUMINIUM 3



Venalum, the country's largest aluminium smelter

Venezuela

More smelters to stay ahead

THE VENEZUELAN government is investing heavily to expand the country's aluminium smelting capacity and plans to be in a position to produce more than 2m tonnes per year (mtpy) of primary aluminium by the year 2000.

In spite of uncertainty over future world aluminium prices, the administration of President Jaime Lusinchi believes that two key elements will give Venezuela's state-controlled aluminium industry a highly competitive market position in years to come.

These are its role as the Western world's lowest-cost producer (thanks to cheap power from the Guri hydro-electric complex) and an industry that will be fully-integrated (bauxite-alumina-primary aluminium) by 1990-95.

At the same time, the industry is seeking investment possibilities in downstream aluminium activities abroad that will assure Venezuela of long-term placement of primary aluminium in the US and European markets. Alcoa - one of Venezuela's two largest aluminium producers - initiated this new stage of Venezuela's international activities last year when it purchased a half interest in Aleurope, a Belgian aluminium products company.

Alcoa and Reynolds International (the minority stockholder in Alcoa) are now equal partners in Aleurope, and Venezuela has gained its first foothold in the downstream side of the European aluminium business.

Both Alcoa and Venalum - Venezuela's other large aluminium producer - are currently studying a range of investment opportunities in the US and Europe, and are expected to make decisions on new ventures in the coming months.

Investments in Venezuela's aluminium sector over the next few years will reach an estimated \$2.7bn. In addition to major expansion projects where the Venezuelan government holds a majority share, several smaller private aluminium projects are also planned, including a 120,000 mtpy smelter to be built by Alusur and a 100,000 mtpy smelter to be erected in stages by Alisa.

Venezuela is already producing bauxite ore from a new mine in Bolivar state, and as output increases to the first stage goal of 3m mtpy by 1990-95, imports of bauxite will be progressively eliminated and the country will have a fully-integrated aluminium industry.

Today aluminium is Venezuela's second-largest export item after petroleum, and its importance is steadily increasing. Last year, Venezuela's major smelters - Alcoa and Venalum - produced 430,000 tonnes of primary aluminium and products, and exported more than 250,000 tonnes.

Venezuela's government-controlled aluminium industry - made up of Alcoa (Aluminio del Caroni SA), Venalum (Industrias Venezolanas de Aluminio CA), Interalumina (Internacional de Aluminio CA) and

Bauxiven (Bauxita Venezolana CA) - is in the midst of an ambitious expansion programme that is scheduled to be completed by 1990.

At that time, the industry will have primary aluminium smelting capacity of over 662,000 mtpy, rolling capacity of 50,000 mtpy, alumina production of 1.5m mtpy and bauxite ore output projected at 3 mtpy. Moreover, Alcoa, Venezuela's oldest aluminium producer with 20 years' experience, has announced that it will begin construction next year of a new 180,000 mtpy aluminium smelting line using technology from Pechiney of France and costing \$697m.

The Government will also set up a joint venture to build another 180,000 mtpy smelter with the same estimated investment cost. Partners in the latter venture are expected to be CVG (Corporacion Venezolana de Guayana), a government-owned regional development agency, Alcoa, Austria Metall, Pechiney and the government of Bulgaria. After these two new plants are finished in the early 1990s, Venezuela's total aluminium smelting capacity will reach more than 1.02 mtpy.

Several international banks are putting together financing offers for Alcoa's new smelter and for additional facilities still being considered. The Government hopes to pay for part of these new ventures through large debt-equity swaps. Financing for the industry's expansion is not currently a problem.

Funds are being provided by the Government (Venezuelan Investment Fund), by the companies themselves and by loans from a variety of European and Japanese institutions in the form of supplier credits and project finance loans.

Swiss Bank, West Germany's KfW, Banque Indosuez, Banque Francaise du Commerce Extérieur and Mitsubishi Corp. are some of the institutions financing the expansions at Alcoa and Venalum.

Venezuela holds an important advantage vis a vis other aluminium makers since it is currently the lowest-cost producer of primary aluminium. During the first half of 1986, Venezuela's average direct operating cost stood at 32 US cents per pound of primary aluminium.

Other low-cost producers ranged from 34.3 (South American producers, excluding Venezuela) to 40 cents (Oceania) per pound. Canada's cost was 37.6 cents while the US was 50.8; Japan stood at 71 cents and Western Europe 46.

Production results for 1986 and expansion plans for Venezuela's aluminium industry are these:

Venalum produced 295,520 tonnes of primary aluminium in 1986, up from 281,560 tonnes the previous year and more than 15,000 tonnes above design capacity.

The Lusinchi administration has approved expansion plans for Venalum that will cost more than \$386m through 1989 and that will raise the company's installed production capacity by 175,000 mtpy to about 455,000 mtpy. Venalum, like Alcoa, is examining downstream investment opportunities in Europe. Alcoa in Venezuela's most experienced aluminium company. It began to operate in 1967 (as a joint venture between the Venezuelan government and Reynolds International).

Through the CVG and the Venezuelan Investment Fund (a state-owned financing entity), the Government now owns 84.24 per cent of Alcoa, while Reynolds holds 15.76 per cent.

Last year, Alcoa's plants in Puerto Ordaz and Guacara produced 125,140 tonnes of primary aluminium and products (foil, laminated products, and so on), up 2.9 per cent from 1985.

The company's president, Mr Celestino Martinez, says that the production target for this year is 126,000 tonnes.

Alcoa is now moving ahead with a major expansion programme that will cost \$431m through 1989 (imported component is about \$200m).

Interalumina Interalumina is a joint venture between the Venezuela government, which owns 96.5 per cent of all shares, and Swiss Aluminium, or Aluisse, with 3.5 per cent. The Interalumina plant, located in Ciudad Guayana, converts bauxite ore into alumina powder which is then converted into primary aluminium.

Interalumina was incorporated in 1977 and construction work on its plant began in 1979. The company went into full operation in 1983 with installed capacity of 1m mtpy of alumina and total investments of more than \$1bn. Last year the company reported a record high production of 1.27m tonnes, up 164,725 tonnes from 1985 and more than 288,000 tonnes above installed capacity. Alumina production this year is projected at 1.3m tonnes.

Bauxiven: This state-owned company began work in 1986 to develop a large bauxite ore mine at Cerro Paez, Los Pijiguas, in the jungles of Bolivar state. Government plans call for production of 3m mtpy by 1990. Design capacity for crushing ore will be 4.5m mtpy, with the capacity of expanding to 6m mtpy. Domestic demand for bauxite ore currently is running at about 2.8m mtpy (most of which is imported), and will rise to 4.5m mtpy by 1990-91.

Joseph Mann

North America

Getting back to work

THE STRONG ingot market and shaky dollar of recent months have done little to change the three-pronged long-term strategy of the major US integrated producers, formulated in the teeth of the difficult market conditions of the past five years.

In a nutshell, they continue to cut costs, to concentrate on downstream activities and to diversify into more advanced materials.

But they have prompted a massive restart of idle smelter capacity, which will result this year in a 400,000-tonne or nearly 10 per cent increase in North American ingot production, according to Shearson Lehman Bros forecasts.

The scale of the increment is due partly due to last year's widespread strike disruption. The willingness of the likes of Clarendon, the Swiss-based commodities trader Marc Rich's US affiliate, to sign so-called "rolling" agreements to have its alumina smelted at various US facilities, has also played a part.

But more important has been the enlightened pricing policy of the Bonneville Power Administration (BPA) in the US Pacific north-west, which since last August has tied the rates paid by smelters for power to the ingot price. This, coupled with the decision not to confine plants to specific load levels, has helped prompt poline restarts at five Pacific north-west smelters, accounting for about 25 per cent of the overall year-on-year production increase.

Three of the BPA area smelters to have restarted capacity during the year - those at Vancouver, Goldendale and The Dalles - are now in the hands of small independent companies. This in itself is indicative of the integrated producers' strategic shift towards manufacturing ingot primarily for their own fabricating needs.

Not even the strength of the current market for ingots has been sufficient significantly to change this policy, although Kaiser did boost ingot sales to 17 per cent of its product mix in the latest quarter and Alcoa has elected to restart in-house capacity rather than buying ingot on the open market as had been its practice while prices were low.

With lead-times for flat-rolled sheet and plate stretching well into the first quarter of 1988, the US-based integrators are for the most part content to forgo even today's undoubtedly alluring ingot market - despite the

Recent Developments At Some U.S. Smelters

Smelter	Capacity (tpy)	Status
Alcan	Seabrook	163,000
		Restart of 54,400 tpy poline will raise smelter to two-thirds operation during third quarter.
Venalum	Vancouver	100,000
		Reopened under new management - three of five polines restarted.
Alcoa	Badin	115,000
		50,000 tpy of capacity brought onstream at these two smelters.
Alcoa	Warwick	270,000
		During late April and 87.
Columbia	Goldendale	160,000
		New owners plan to raise production to 100,000 tpy level by first quarter.
Kaiser	Mead	200,000
		Operating rate to be raised to 87.5%.
Northwest Aluminum	The Dalles	61,000
		First poline restarted in late 1986, second partially in 87.
Reynolds	Trinidad	118,000
		Restarts in March and July leave one poline idle. Restart scheduled for Sept. 1.
Reynolds	Longview	191,000
		Poline restart earlier in the year returned plant to full operation.
Alumax	Eastalco	160,000
		Smelter now running flat-out following poline restart in second quarter.

*Power supplied by Bonneville Power Administration.

fact that prices for most semis and fabricated products have risen to a considerably lesser degree.

Can body-stock prices in the US, for example, are in most cases locked in until the year-end on a term contract basis, producers say.

Montreal-based Alcan, however, retains its traditional major role in the ingot market, thanks largely to the cost advantages which it enjoys as a result of owning its own hydro-electricity plants in British Columbia and Quebec.

According to company chairman, Mr David Culver, the company will continue to sell some 25 per cent of its production capacity in ingot form, with the remainder being fed through the system into an increasingly diverse range of downstream applications.

High purity gallium and ceramics are two areas which have excited the company's attention in recent years, while intensive research has also been conducted in a bid to extend aluminium's penetration of the automotive and aerospace markets.

Its Lital A aluminium-lithium alloy, which is billed as up to 10 per cent lighter than alloys of similar strength, was accepted for use in the proposed European Fighter Aircraft earlier this year.

Meanwhile, the company has continued to target costs by fur-

ther simplifying its organisational structure and shutting or selling marginal operations. "Because of our realisation that the return on equity on aluminium is rather stable in the long-term, we want to supplement this income with potentially high return investments in new areas," a company spokesman explains.

Pittsburgh-based Alcoa has arguably been the most decisive of the big integrated producers in moving into new but related materials fields. Recent projects, undertaken often in joint venture with a partner company, have included forays into high-performance plastic containers for the food industry, ceramic armour plate, fibre optic technology and even industrial waste processing.

Richmond-based Reynolds Metals too is continuing to emphasise downstream markets, with fabricated products accounting for some 95 per cent of the company's dollar sales - up from 85-90 per cent at the beginning of the decade.

As with Alcan, aluminium alloys are seen as a prime expansion area. Accordingly, the company is installing an aluth casting facility at its McCook, Illinois sheet and plate works, with the first output expected in the first half of next year.

David Owen

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ALUMINIUM 4

Turkey must fight for a place in world markets, says David Barchard

A strong reliance on imports

TURKEY IS EASILY the Middle East's largest aluminium producer, with its 214,000 tons total annual production easily outstripping that of its nearest regional rivals, Egypt (178,000 tons) and Bahrain (174,000 tons). Even so its reliance on imports of finished products and of ore remains substantial.

Turkey imported \$38m of aluminium products in 1985 and \$39m last year. This year the total should drop to about \$33m, in line with the continuing emphasis on import avoidance. A substantial amount of ore is also bought from abroad - \$18.4m worth in 1985.

On one hand, Turkish aluminium is dominated by the large state-owned and Soviet-built Seydisehir Aluminium plant 250 miles south of Ankara. Set up by the Government in 1968, it processes about 460,000 tonnes of bauxite ore a year to produce about 200,000 tonnes of alumina and 60,000 tonnes of prime quality aluminium.

This is about half the country's annual demand, even though Turkey's per capita consumption is not only well below that of Europe, but even that of neighbouring Iran.

On the other hand, Seydisehir, which enjoys a considerable subsidy on its electricity costs, is in direct competition with its private sector custom-

ers who produce finished products and have no electricity subsidy.

The largest of these companies, Nasas, and the only one so far to make its mark internationally, thus finds itself with an annual sheet foil capacity of 20,000 tonnes but a local market of only 7,000 tonnes when Seydisehir's share of it has been taken away. The balance has to be exported - something which the designers of Nasas in the early 1970s never imagined would happen.

There is general agreement that the Seydisehir plant is one of the better achievements in the somewhat chequered record of Soviet-Turkish industrial cooperation, which includes several expensive flops. "The time round," says an American engineer, "the Soviets built a Cadillac."

Management and quality control tell a less happy story. Seydisehir is sited about 25km from the bauxite mines which supply it, but it has been affected by the problems for which Turkey's state economic enterprises are notorious.

This summer it was hit by a major strike which shut it down for more than a month.

There has been talk of privatising it or of perhaps leasing out some of its facilities to the private sector, for instance,

smelters. So far, however, the bureaucracy of the Etilbank, the state minerals corporation to which Seydisehir is attached, has not favoured these proposals.

Things are very different in the private sector, which has to be responsive to market forces like it or not. Since 1983 Nasas has been fighting for a place in world markets, using foreign consultants from Reynolds of the US to improve its production operations and product quality, and employing an aggressive marketing strategy to find customers in the OECD countries.

Nasas now produces about 20,000 tonnes of sheet coil a year, and 8,000 tonnes of foil and 6,000 tonnes of converted foil at its plant at Gebze about 50 miles outside Istanbul. Drastic reorganisation, the laying off of surplus workers, and the introduction of external auditing (the present president of the company, Mr Fethi Agalar, began his career at Arthur Andersen in the 1970s) have combined to produce one of Turkey's more spectacular industrial turnarounds in the last four years.

From chronic but disguised losses before 1983 when Arthur Andersen was brought in, Nasas has moved back quickly into profitability. Last year it made a net profit of \$1.7m on sales of

TL51bn (\$78m). It has paid off the long-term debt on its imported machinery and technology (a burden which has crippled some other comparable Turkish companies because of the decline of the Turkish lira) and today it belongs to the select group of Turkish industrial companies whose affairs bear close scrutiny.

The recovery rate per kilo in foil aluminium production has gone up to just under 65 per cent - or well out of the Third World league of efficiency and into that of aluminium producers in the developed countries.

This is despite having to cope with chronic Turkish problems including paying for electricity at US cents 8 per kWh - double the cost paid by some of its foreign competitors - and finding supplies of ingots on international markets. (Those available from Seydisehir sell at above world prices).

The real battle, however, has been to win recognition in foreign markets. During the early 1980s, Nasas relied heavily on Iranian and Iraqi markets which temporarily had an enormous appetite for Turkish industrial exports. The link with Iran is not entirely broken. Nasas acts as adviser to one aluminium plant there.

However, Mr Agalar and his team set their sights on markets

in Eastern Europe and the EEC. Last year Nasas's exports were just under \$20m. This year, they should be close to \$40m, almost all of them coming from OECD countries, particularly Western Europe. The company has taken more than a third of the West German consumer foil market, and has begun to make inroads in other Mediterranean countries.

"We have our own marketing teams in each country which we can sell to," says a Nasas official. "Currently Nasas is exploring a possible deal to take over a Luxembourg-based aluminium company."

Even so, it would like Turkish consumption of aluminium products to rise. Last year it negotiated an Izmir-based joint venture with Tetrapak of Sweden to make packaging materials. Mr Agalar is currently looking for new investments, perhaps with a foreign partner, in piping, canning, roof materials, and sandwich panelling.

It is arguable that the private and state sector investment in aluminium in the early 1970s in Turkey was badly thought out and certainly poorly co-ordinated. However, the export-oriented policies of the Prime Minister, Mr Turgut Ozal, combined with lively management, seem to guarantee Nasas as future in world markets.



Panel controlling the gauging and shaping of foil at Comalco's Yennora, NSW, mill

Australia

Majors' wide interests

COMALCO AND Alcoa of Australia are the two Australian aluminium producers which are vertically integrated from bauxite mining through to the production of primary and semi-fabricated aluminium products. The formation of both companies followed the discovery of major bauxite deposits in the 1950s which provided the basis for their development from the early 1960s into integrated aluminium producers. Both deposits were discovered by leading Australian mining companies which brought in foreign aluminium companies as major shareholders to provide not only finance but also technical know-how.

However, despite these early similarities, there are considerable differences in the way the two operations have developed. Comalco's bauxite deposits at Weipa, Queensland are high grade and were initially developed for export until the Queensland government decided to develop them for domestic use in 1967. Comalco has continued to be a major supplier of bauxite to export and domestic markets.

Most of its alumina production is used in its own operations while its sales of aluminium metal have grown significantly in recent years.

Alcoa, by contrast, converts all its bauxite from the Darling Ranges in Western Australia to alumina at nearby refineries and is a major supplier of alumina to world markets.

Alcoa's bauxite deposits were of too low grade to contemplate development for export markets. Alumina is the company's main source of revenue although with the start-up of the Portland smelter (45 per cent owned in late 1986, Alcoa's aluminium sales revenue is becoming increasingly significant).

Comalco's interests are extensive. It owns and operates bauxite mining and industrial mineral processing facilities at Weipa, North Queensland, a smelter at Bell Bay, Tasmania and semi-fabricating facilities in Australia and in the US at Lewisport.

It has consortium interests in alumina refineries in Gladstone, Queensland (50.3 per cent) and Sardinia, Italy (37.5 per cent) and in aluminium refineries in Sardinia, Italy (30 per cent) and Tivoli Point, New Zealand (39.4 per cent).

It has a window and door manufacturing company in Australia, and sales and distribution offices in Australia and the US. The company has interests in aluminium fabrication companies in Hong Kong, Indonesia and New Zealand.

More than 9,000 people are employed in Comalco-managed companies. Its major shareholders are CRA (56.9 per cent) and the AMP Society (35.2 per cent). Kaiser Aluminium sold its shareholding in 1982.

Comalco is one of the world's leading bauxite suppliers. Its operations at Weipa have accounted for about eight to 12 per cent of Western world production in the 1980s. As export markets, particularly in Japan and Europe, have declined in recent years, Comalco has diversified its Weipa operations with the production of abrasive-grade calcined bauxite, proppants and paper-coating bauxite.

Comalco's alumina production comes from joint venture interests in the Queensland Alumina refinery at Gladstone and the Eurallumina refinery in Sardinia, entitling it to a total of 1.1m tonnes annually at full production. Comalco's own alumina requirements for its smelting interests are currently about 750,000 tonnes.

Comalco's primary aluminium division encompasses the Bell Bay smelter, the Boyne smelter and the Tivoli Point smelter. Comalco is the manager of all three smelters, giving it a total entitlement to 378,000 tonnes of metal annually.

In early 1987 Comalco sold its Goldendale smelter in the US.

Ann-Marie Moreno

Profile: Hydro Aluminium

Merger creates ambitious group

WITH ITS ample energy resources, Norway has for several decades been a producer of aluminium. And with only a small domestic population to serve, it has been traditionally a significant exporter of the metal.

However, Norwegian production has been somewhat fragmented, shared among several companies all competing abroad for markets and each relatively limited in resources.

Since the middle of last year, though, this situation has altered, with the merger of one of the country's oldest and biggest producers, the state-owned Aardal og Sunddal Verk (ASV), with the aluminium division of energy and fertilizer giant Norsk Hydro, itself 51 per cent owned by the Norwegian government.

The unification has brought together some 615,000 tonnes per year of primary aluminium production capacity, as well as

a wide network of fabrication and extrusion units throughout Europe, under the aegis of a new company, Hydro Aluminium.

The merger - actively encouraged for several years by the Norwegian government - created a company whose declared aim is to enter the 1990s as one of Europe's leading aluminium concerns, a major force in the whole process through from smelting to the fabrication of finished products.

A bold ambition, indeed, at a time when other European producers are facing the grim reality of closures and cutbacks in the light of stagnant metal demand and stiff competition from other low-cost producers, particularly in developing countries.

However, the pooled resources of the two companies have already set Hydro Alumi-

nium well on the way to achieving its goal, even before the end of the decade. Until last year, Norsk's aluminium interests consisted of the Kamey smelter in western Norway, opened in 1963 to help stem migration

Joining energy resources and smelting expertise

from an otherwise industrially impoverished region.

Over the years, the smelter's capacity has been expanded from 60,000 to 215,000 tonnes per year, and rolling and extrusion facilities added to the complex. Complementing the smelting facilities in Norway is a series of downstream production units across Europe. ASV's history in aluminium stretches

back to 1917, when its 55,000 tonnes per year smelter at Høyanger came on stream. Two other smelters were subsequently commissioned at Aardal and Sunddal, bringing ASV's primary smelting capacity to about 400,000 tonnes per year.

The merger thus pooled the older established smelting expertise and capacity of ASV with Norsk's vast energy resources and wider network of fabrication units. Although aluminium traditionally accounts for only a small part of Norsk's turnover, the deterioration of the company's previously healthy balance sheet into a Nkr574m loss last year, as a result of drastically lower oil and fertiliser prices, has no doubt contributed to Norsk's desire to strengthen its aluminium business.

In fact, following the strengthening of metal prices this year,

Norsk is set to make a \$150m profit on its aluminium sales in 1987.

Under the terms of the merger, Norsk's aluminium assets were transferred to ASV in return for a 70 per cent stake in the new company, Hydro Aluminium. Norsk has the option to increase its stake to 80.1 per cent by the end of January 1988 and December 1989.

By the end of this year, Hydro Aluminium will control some 620,000 tonnes per year smelting capacity, more than any other producer in Western Europe. It will require an immense 10,000 kWh - 10 per cent of Norway's energy output - to produce that amount of metal.

This will be supplemented by 39,000 tonnes from follow Norwegian producer Sor-Norge Aluminium, in which Norsk last year increased its holding from 25 to 49.7 per cent. And, under an agreement with the Columbia Falls facility in the US, the company obtains a further 100,000 tonnes per year of primary ingot.

With smelting capacity at satisfactory levels - a decision to increase capacity at Aardal from 160,000 to 200,000 tonnes per year having been put on the back burner until next year at least - the main thrust of Hydro's expansion plans is into downstream capacity.

Some 50 per cent of the metal produced in Norway is already consumed within the Hydro group. Downstream facilities include three rolling mills at Karmøy and Holmestrand in Norway, and in Copenhagen. Holmestrand came on stream just last year, bringing Hydro's rolling capacity to about 55,000 tonnes annually.

This is far from adequate though, and investment in further rolling mills is high on Hydro's list of priorities. The group also owns the Furus group of foundries, located at Høyanger and three sites in Sweden, whose chief product is cast steel wheels, and canmaking and tube plants in Scandinavia and the UK.

Hydro's downstream activities extend as far, even, as the Polar region of kitchenware, one of Scandinavia's leading brands.

Hydro's extrusion capacity, following the acquisition of five Alcoa units in Europe shortly after the merger, totals some 200,000 tonnes per year. The 10 extrusion plants have their head office at Lausanne, Switzerland, a strategic location in the heart of Hydro's main consuming markets in Western Europe.

Another area scheduled for development is raw materials. Since the closure of the old alumina refinery at Høyanger, Hydro has had to buy all its feed in the market, and is on the lookout for a "suitable" refinery in which to take a stake.

The European market is of utmost importance to Hydro - hence the focussing of its extrusion activities in Switzerland. About one third of its 12,000 employees work at Hydro operations outside Norway, and almost 50 per cent of 1986 revenues came from non-Norwegian activities.

The group has about 30 sales offices scattered throughout Europe, spearheading the penetration of Hydro as the major European aluminium company.

Ann-Marie Moreno



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ALUMINIUM 5

David Blackwell explains why the popular standard contract is to be phased out

Swimmers poised at the edge of a high grade pool

THE LME, in the words of Mr Christopher Green, its chairman, has dealt brutally with the standard grade aluminium contract, which is to be phased out by the end of next year.

But the exchange believes that the standard contract, which was launched on June 1 and has failed to live up to expectations so far.

The LME's involvement in aluminium did not begin until 1978 - relatively recently in terms of the exchange's long history. The standard contract, which specifies 99.5 per cent purity aluminium for delivery, itself got off to an inauspicious start, taking two to three years to build up both volume and

trading liquidity.

But once the contract was trading well, it rapidly began to pick up interest from both aluminium consumers and producers. It soon became the accepted international price indicator, replacing the aluminium producers' price, which was increasingly discounted if a surplus of metal was available on the market.

However, the aluminium industry in the West now centres almost exclusively on high grade aluminium, or metal of 99.7 per cent purity. Recognising this, the exchange announced last March that it would launch a new contract for 99.7 per cent purity aluminium.

The contract breaks new ground on two separate points.

It is priced in US dollars, ending a century-old tradition at the exchange of trading only in sterling, and it includes for the first time a delivery point outside Europe - at a warehouse in Singapore serving LME clients in the Far East.

At the time of the launch on June 1, the LME expected business to gravitate towards the dollar contract. It was only approved after months of debate, in which the reform-minded members had to overcome opposition from more conservative traders who were afraid the LME was in danger of spreading its resources too thinly.

The reformers argued that the exchange had to become more responsive to the demands of its international customers. Aluminium producers had told the exchange that they believed a publicly-quoted price for lower grade metal was keeping prices down.



Christopher Green: lined up

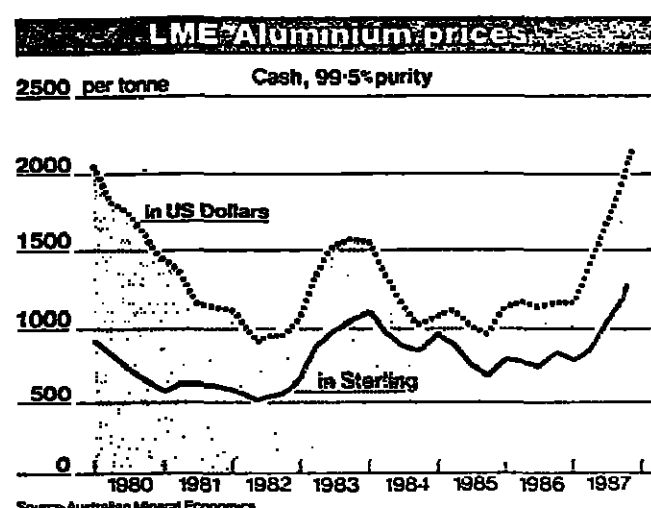
cause it takes into account storage and handling costs.

Backwardation upsets users who want to use the market to hedge their positions in the classical way by locking into a future price. According to Mr Green, the volatility of the contract led some producers and consumers to withdraw from the market because they felt it was less dangerous to risk using the physical market for the metal. Producers in particular would tend to hold on to their metal to take advantage of the higher cash prices.

The main reason behind the

price volatility of the standard grade contract is that it suffers from a lack of physical liquidity - that is there is not much 99.5 per cent aluminium about in LME warehouses over the past year alone stocks of the standard metal, which is mainly East European in origin, have fallen from 120,000 tonnes to about 60,000 tonnes.

The lack of supply means that prices for 99.5 per cent metal can equal the value of 99.7 per cent metal, and it is worth delivering the higher grade metal against a standard grade contract. When prices fall again,



Source: Australian Mineral Economics

Historically an exchange cannot have two successful contracts in a single metal. A similar situation arose at the LME when the zinc contract changed in 1984. When the old contract was phased out, traders automatically switched to the new one.

The decision to phase out the old aluminium contract has been criticised by some merchants as being taken with too much haste and too little consultation. But Mr Green believes that if the decision had been taken when the high grade contract started up, no one would have questioned it.

Producers, on the other hand, see the high grade contract as being far more realistic, and hope to be able to drop their familiar criticism that LME metal is for buying and selling - not for using.

As Mr Green told the LME annual dinner at Grosvenor House earlier this month: "The high grade aluminium has all the potential physical liquidity but has not yet the trading liquidity to be a success - so to put it crudely even though the water looks cold it is because it is a bigger pool and there are few swimmers to warm it up."

"So I suppose we decided to line you all up at the edge and push you in."

Options

Unrivalled sector for volatility

IN THE notoriously perilous world of commodity investment the control of risk rates a high priority.

Low deposits (typically around 10 per cent of contract value) mean that very high profits are possible from relatively modest initial outlays. But, by the same token, the potential for losing money quickly is much greater than in most other investments.

The simplest way of guarding against excessive losses is the determination of a level at which a loss-making investment is to be aborted - known as a "stop-loss" order. But that carries with it the risk of a basically sound investment being automatically cancelled because of a temporary deviation from the expected price trend.

That problem does not apply in the case of options trading. In return for a one-off premium payment the option investor gets an unlimited profit potential with no further financial risk. He is essentially placing a bet on the future performance of a particular commodity price.

Most agree that options trading has at least doubled in the last six months

Purchase of an option confers on the buyer the right, but not the obligation, to buy (in the case of a "call") or sell (in the case of a "put") by some future date at a predetermined price. If the price moves in the right direction by more than the amount of the premium the investor can declare the option and immediately sell (or buy back) at a profit. If it does not he loses money - but the loss cannot be greater than the premium. The price of that security is the forfeiture of a portion of the potential profit - ie the premium.

Because he needs to cover his premium before he starts to show a profit the options investor is looking for bigger price movements than the straight futures speculator - so price volatility is a necessary element for a flourishing options trade.

In recent years few commodity sectors have rivalled aluminium in terms of volatility. At the end of June the London Metal Exchange quotation for three months delivery standard grade aluminium stood at about £280 a tonne; in the past two weeks it has moved above the £1,200 a tonne mark.

Until recently the level of LME options trading was entirely a matter of conjecture. There was no organised market and the trade was an "over-the-counter" one, transacted on a principal-to-principal basis between granters and buyers.

At the end of May, however, the LME accompanied its adoption of a central clearing system with the launch of traded options for all of its six metals.

That was seen as the beginning of a new era for the trade. Brokers were confident that improved market "transparency" and accurate tracing of dealing trails would help to allay investors' fears about entering the formerly shadowy world of metals options. The investor could now be sure that he was not being "ripped off and marked up", was how one dealer put it at the time.

From the outset the aluminium market was expected to be the main beneficiary of the new system. Although no official figures were available there was no doubt that there had already been a major surge in aluminium options trading. Three years earlier the trade had amounted to less than 10 per cent of LME turnover in the metal, but estimates of its level in the second quarter of this year ranged up

to 50 per cent.

Back in May many dealers were sceptical about that 50 per cent figure, but few would dispute it now. Most agree that aluminium options trading has at least doubled over the past six months. "We haven't seen such a level of business before," says Mr Peter Allen of Rudolf Wolff, an LME dealer.

That comment goes for futures turnover as well as options and to some extent options trading has clearly been borne up on the rising tide of futures trading. On the other hand the surge in futures business undoubtedly owes a good deal to the growth in options-related transactions.

In the January/May period the LME's standard aluminium contract averaged a monthly turnover of 1,800 tonnes, a figure that more than doubled to 3,700 tonnes in the following four months.

The pace of the rise recorded in traded options volume has been even more impressive, although, at first sight, the actual figures appear relatively modest. LME figures show that in August options turnover for standard aluminium doubled to 148,625 tonnes from 784,375 tonnes in July; and in September it moved further ahead to 182,375 tonnes.

That is not the whole story, however. At present LME figures record only the inter-broker options business of clearing members, which is only the tip of the iceberg. Much of the client business done by non-clearing members cancels itself out and does not enter the clearing system. The exchange is reported to be keen to have this business reported (probably without the clients being identified) which would greatly enhance the usefulness of its figures.

Whether factor to which the recorded information gives no clue is the level of option-related business. Options granters have to cover their exposures; successful investors will eventually cash in their holdings; and trading against options can have a further multiplier effect.

It works like this:

If an investor had decided on May 20 that aluminium prices were set to rise substantially he could have bought a September call option entitling him to buy aluminium at \$1,400 a tonne. That would have cost \$50 a tonne, so the minimum contract of 25 tonnes would have set him back (coincidentally) \$1,400. When the price reached \$1,500 a tonne he could have declared his option, bought 25 tonnes at \$1,400, sold it at \$1,500 and pocketed a profit of \$1,100 (ignoring commission charges but allowing for the cost of the premium). Had he bought a three months futures contract his profit would have been \$2,500, but he would have risked a possible loss way in excess of the \$1,400 he laid out for his option.

A better plan, once the price reached \$1,500, would have been to have sold his option, which by then would have been worth about \$110 a tonne (allowing for elapsed time and accrued profit), giving him a profit of \$1,350.

Better still, according to Mr Allen, he could have traded against his option. "He could have sold aluminium at \$1,500 a tonne, secure in the knowledge that he could operate his option and cover the sale at \$1,400 a tonne at any time," he explains.

If, as actually happened, the price rose further, little harm would have been done and he would still have been in a position to cash in his \$1,100 profit. But if it had fallen sharply he might have been able to buy back on the futures market and show a much bigger profit, even after writing off the cost of the abandoned option.

In effect an option, once it is "in the money", can be used as an insurance policy enabling the holder to trade the market without risk, an attraction which appears to be proving irresistible to more and more metals investors.

Richard Mooney

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ALUMINIUM 6

The metal is a versatile material for use in stress applications, Richard Wood reports

From trains to cylinders, from catamarans to cars

WHEN LONDON Underground begins its refurbishment of the Central Line in 1990, aluminium will almost certainly be the material from which its new trains will be built.

Three prototypes are to be tested, two built by Metro-Cammell and one by British Rail Engineering. All have bodies made from a series of large aluminium profiles which run the full length of each carriage and are welded together at the ends.

West Germany's new Inter-City experimental train, new high-speed trains being designed in Denmark, and the latest Paris Metro trains are all based on the same construction principle. The metal is also making its mark in the marine and offshore oil industries, where its light weight and corrosion resistance are valuable assets, and in the automotive industry, where advanced alumi-

um-based metal-ceramic composites offer the prospect of more efficient, reliable petrol and diesel engines.

The process behind aluminium's adoption by the European railway industry is extrusion. This involves forcing heated aluminium through a specially designed die to produce lengths of material with almost any shape cross-section.

Although the material is more expensive than steel, the integrated designs made possible by using aluminium extrusions are often more cost-effective than components put together from a selection of standard steel sections.

By careful design, gains can be made both in shorter assembly times and improved engineering performance. The builder of the Paris Metro trains, Societe Franco Belge de Materiel de Chemins de Fer, reckons to have saved about a

third of the cost of making similar trains using traditional welded steel construction, and to have completed them in a fraction of the time.

A typical aluminium extrusion might incorporate tongue and groove joints along its edges to locate it accurately against another extrusion for welding, stiffening ribs, and slots to hold fasteners and seals.

Aluminium construction also offers the advantages of light weight, corrosion resistance and easier finishing. The large sections used to build these railway carriages are supplied mainly by Alusuisse of Switzerland, one of the few companies in the world to have presses large enough to turn out the size of extrusion the carriage builders need.

Aluminium is also finding new applications in the marine industry, where light weight

and corrosion resistance are again important. In the oil industry, a recent Department of Energy report suggests that, by turning to aluminium instead of steel, oil rig constructors could

extrude aluminium girders have already been used to support helicopter landing decks on offshore rigs. These extrusions have built-in fixtures to ensure easy assembly and inte-

Integrated designs, using aluminium extrusions, are often more cost-effective than components put together from standard steel sections

save between 40 and 70 per cent on offshore structures.

These weight savings could have a major influence over the viability of the smaller, marginal oilfields now being explored in the North Sea. Possible uses for aluminium in the offshore oil industry include gas cylinders, corrosion-resistant external cladding, walkways and handrails.

gral tubes to carry fire-extinguishing foam.

On the calmer waters of the Thames, a shallow-draught, water-jet propelled catamaran is undergoing proving trials as a river bus to operate between the centre of London and its Docklands area. When a public service begins, probably in the summer of 1988, it will be a 15-minute trip from Chelsea Har-

bour to Greenwich, the operator, Thames Line, says.

The 16m River 50 catamarans to be used for this service are being built by Aluminium Shipbuilders of Portsmouth. Aluminium extrusions are used for the hull frames, decking, and the bridging structure between the two hulls.

It is the automotive industry, however, which remains the largest potential user of aluminium in mechanical engineering applications. Aluminium alloy has been used for the cylinder block, cylinder head and pistons of many small petrol engines for some time. Jaguar's latest engine, the six cylinder AJ26, is of all-aluminium construction and is some 30 per cent lighter than the cast-iron XJ40 engine it replaces.

Several component manufacturers are working on new applications of the metal in very high-stress applications such as connecting rods. For this, a new type of materials technology - metal matrix composites - is being applied. Metal matrix

composites combine metal alloys with particles or fibres of very stiff materials like carbon or silicon carbide. The result could be stronger, lighter components, leading to further increases in fuel economy and performance.

On a weight-for-weight basis, the strength and stiffness of reinforced aluminium components produced using this technique are two to four times that of the metal alone.

Metal matrix composites have been thought impractical and expensive for many years, but now several cast, rolled and extruded components have been produced in the UK from silicon carbide-reinforced aluminium by Alcan International in Banbury, and Wailworth, an AE group company, has produced diesel engine piston parts in aluminium alloy reinforced with alumina ceramic.

Most recently, however, another British company, Gray Advanced Materials, of Yeovil, Somerset, has begun producing

aluminium metal matrix composite components using a technique developed originally by managing director Dr Andrew Clifford while working for the UK MoD.

The process, called liquid pressure forming, involves injecting liquid metal into a mould which already contains the fibre reinforcement. Dr Clifford says that using this technique, complex shapes can be formed to very precise tolerances.

His company has already used its technique to produce a torpedo hull which, Dr Clifford says, would have been difficult, if not impossible, to make by any other means.

Other possible applications for this new strong, light and high-temperature resistant group of materials include brake callipers for cars, gas cylinders, robot arms, overhead power lines for electric trains, and marine propellers.

Richard Wood is Editor of Engineering.

Packaging

Uses continue to be extended

THE BRITISH like to take their drinks from a can. The French, with their wine-drinking tradition, have a strongly entrenched glass bottle tradition.

West Germany also has a strong bottle industry although it is second only to the UK among users of cans. Cans are also preferred in Sweden, Italy and Greece.

But where Europeans use on average 30 cans a year, in the US the figure is 195 - there the can is as indispensable as the car.

The beer and beverage can market may be one of the most important packaging end users of aluminium but the range of packaging uses continues to expand: from trays for frozen foods, to bottle and canister seals. From collapsible tubes for toothpaste and cosmetics to foil wrapping for dairy foods, barrier layers for sachets, backing for blister packs and foil-lined cartons for fruit juices.

Then there is foil sheet, sold by the roll in supermarkets and shops for kitchen and general household use. British Alcan, and Star, a subsidiary of Alcan, are the UK leaders in this field, and Star, for example, is undertaking a big investment at its Bridgforth works to stay

ahead.

Cans mean aluminium or tinplate. For years tinplate was king but now aluminium has grown to the point where it shares the market. Mr Alan Aylesbury, president of the Aluminium Federation and managing director of Alcoa Manufacturing (GB), believes aluminium could make even greater inroads into the packaging market were it not for the fact that tinplate is "protected".

No government would want to see the steel industry decline even further, he claims, and so it is given every opportunity to find a market for its products. Even the European Commission in Brussels looks more favourably on steel production areas than almost any other product.

Even so, the outlook is good, he says. "After years of recession the industry turned the corner in 1985, and both 1986 and this year have been extremely buoyant for the fabricators."

"Every concern in Britain that has rationalised can compete on a confident basis with producers around the world. Our only worry at the moment is over the hike in the price of the primary metal. We would certainly like to see it come back to

more sensible levels."

Alcoa is one of the concerns which has rationalised heavily. "There were a lot of difficult decisions to be made. We pulled out of secondary smelting at Aylesbury, sold the foil side to

'Our only worry at the moment is over the hike in the price of the primary metal'

British Aluminium, and pulled out of our distribution system."

At the heart of the strategy was the decision by Alcoa to concentrate on one main product: can ends and ring pulls. "By concentrating, we have got our costs down and gone from strength to strength. We now have a plant capable of turning out 60,000 tonnes a year, all aimed at the European market."

To hold that position Alcoa is just about to start a £21m investment programme at Swansea, not only its main production

works in Europe now but also its UK headquarters and, it claims, the city's largest employer with 550 employees.

Within Europe's packaging market there are important cultural differences in consumption, according to Mr Graham Watts, marketing manager of British Alcan Sheet. Writing in the July-August issue of Aluminium Industry, he says that while the UK has above average consumption of drinks cans and easy-open ends, it has low consumption of foil. In France, by comparison, can consumption is low and in West Germany, "where even pet food is canned in aluminium foil containers, foil consumption is very high."

The UK is now a significant user of aluminium packaging for fish products such as canned sardines, and olives and meat paste, and - still a minuscule market - wine in small cans. But while the market for aluminium packaging for these and other uses is booming, the producers are keeping a watchful eye on the alternatives, such as glass and plastics, as well as tinplate.

Of considerable importance to the industry is the move to recycle aluminium cans, which is not only ecologically sound

with a beneficial effect on the economy, it also provides a cheap source of material. Cans can be recycled into ingot using just 5 per cent of the energy costs needed to produce new metal.

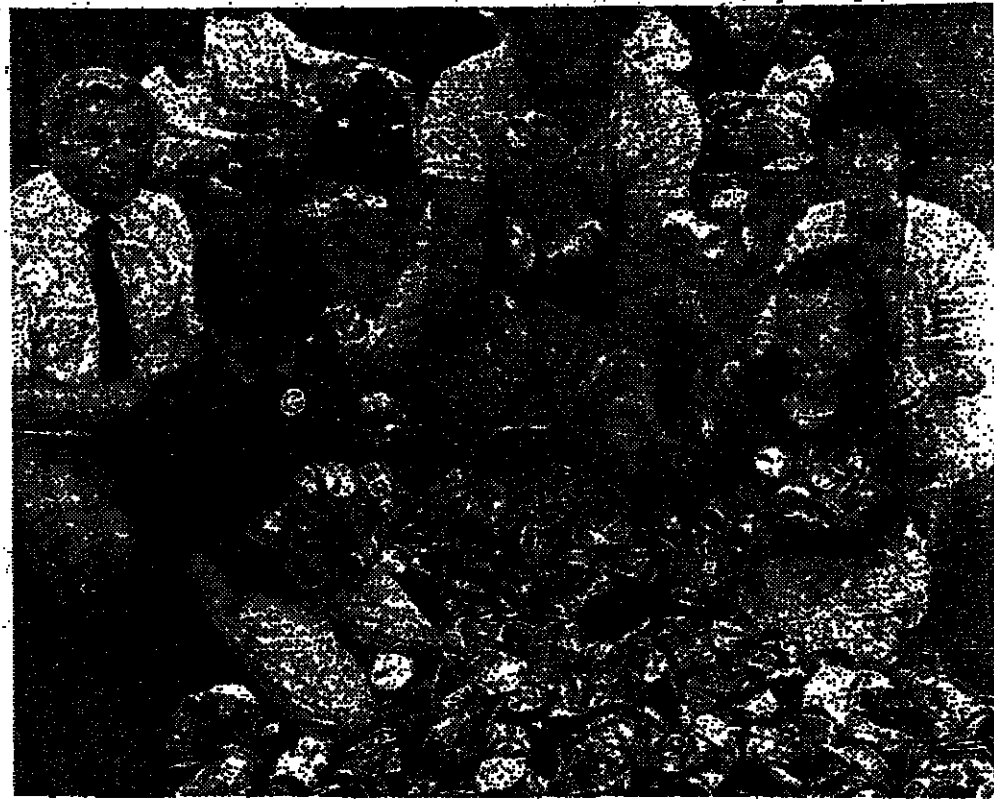
Mr Aylesbury says: "Nothing irritates me more than seeing all those ring-pull tops around the place. Recycling is an under-exploited feature of the industry."

He cites the progress made in the US, where the environmental and ecology lobby has made deep inroads. There, the all-of-a-piece ring-pull has a strong hold on the market and more than half the cans produced are recycled.

In the US, 590,000 tonnes of aluminium is recycled each year, earning more than \$200m for the charities and collectors. The tonnage is almost as great as that used in West Germany, the leading European consumer. In the UK cans with a total value of £24m are buried as waste each year.

"Even without recycling," Mr Aylesbury says, "the potential for growth in packaging is enormous. With it, there is no knowing what we could achieve."

Anthony Moreton



David Bellamy visits a primary school involved in a nationwide project to collect aluminium drinks cans for a Third World tree-planting scheme

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